



**The Meeting Transcript of  
The Los Angeles County  
Board of Supervisors**

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1                   **[REPORT OF ACTION TAKEN IN CLOSED SESSION,**  
2                   **JANUARY 4, 2005, BEGINS ON PAGE 252.]**

3  
4  
5  
6   **SUP. MOLINA, CHAIR:** WE'RE GOING TO BEGIN THIS MORNING'S  
7 MEETING WITH OUR INVOCATION, WHO IS GOING TO BE LED BY PASTOR  
8 TERRY RISSER FROM THE FLORENCE AVENUE FOURSQUARE CHURCH IN  
9 SANTA FE SPRINGS. OUR PLEDGE THIS MORNING WILL BE LED BY  
10 WILLIAM GLAZER, WHO IS THE SERGEANT-AT-ARMS AT THE SAN  
11 FERNANDO VALLEY POST NUMBER 603 OF THE JEWISH WAR VETERANS OF  
12 THE UNITED STATES OF AMERICA. WOULD YOU ALL PLEASE STAND?

13  
14   **PASTOR TERRY RISSER:** SHALL WE PRAY? HEAVENLY FATHER, WE COME  
15 THIS FIRST DAY OF THE YEAR, THIS FIRST WEEK AND WE WOULD JUST  
16 ASK YOUR TOUCH IN A SPECIAL WAY UPON ALL THESE PROCEEDINGS  
17 THAT TAKE PLACE. LORD, WE COME WITH THANKSGIVING IN OUR HEART  
18 BECAUSE YOU SAY ENTER YOUR GATES WITH THANKSGIVING AND YOUR  
19 COURTS WITH PRAISE AND WE DO THAT. AND WE ALSO COME ASKING FOR  
20 YOUR WISDOM FOR LOS ANGELES COUNTY, EACH OF THE DISTRICTS,  
21 EACH OF THE LEADERS AND ALL THOSE WHO WORK IN THIS AREA, THAT  
22 YOU WOULD CONTINUE TO GUIDE AND DIRECT EACH STEP THAT WE TAKE.  
23 OH, LORD, WE PRAY FOR OUR COUNTY, THAT YOU WOULD HAVE YOUR  
24 HAND UPON ALL THE LEADERS. LORD, THANK YOU FOR EACH ONE AS  
25 THEY SERVE SO FAITHFULLY. AND, LORD, WE WOULD PRAY YOUR HAND



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1 UPON OUR STATE, THAT YOU WOULD HAVE YOUR HAND UPON OUR COUNTRY  
2 AS WELL AND, LORD, UPON THE LEADERSHIP THERE. AND, LORD, WE  
3 TAKE THIS TIME TO ESPECIALLY PRAY FOR OUR WORLD TODAY AS THOSE  
4 WHO ARE HURTING, WHO HAVE COME THROUGH THE TSUNAMI, THESE LOSS  
5 OF LIVES, THAT YOU WOULD HAVE YOUR HAND UPON THOSE THAT ARE  
6 EXPERIENCING THE AFTERMATH OF THAT, AS WELL, LORD, AS WE WOULD  
7 PRAY FOR OUR SOLDIERS WHO ARE IN IRAQ CONTINUING TO SERVE,  
8 LORD, THAT YOU WOULD HAVE YOUR HAND UPON THEM. LORD, WE COMMIT  
9 THIS MEETING TO YOU, WE COMMIT THIS YEAR TO YOU AND ASK YOUR  
10 HAND UPON EACH PART OF IT. IN YOUR NAME WE PRAY. AMEN.

11

12 **WILLIAM GLAZER:** WILL YOU PLEASE PLACE YOUR RIGHT HAND OVER  
13 YOUR HEART AND JOIN ME IN THE PLEDGE OF ALLEGIANCE TO THE  
14 FLAG. [ PLEDGE OF ALLEGIANCE ]

15

16 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY?

17

18 **SUP. YAROSLAVSKY:** MADAM CHAIR, WE WERE LED IN THE PLEDGE OF  
19 ALLEGIANCE THIS MORNING BY WILLIAM GLAZER, WHO IS A RESIDENT  
20 OF VAN NUYS AND HE'S REPRESENTING THE SAN FERNANDO VALLEY POST  
21 NUMBER 603 OF THE JEWISH WAR VETERANS OF THE UNITED STATES,  
22 WHERE HE IS THE SERGEANT-AT-ARMS. HE SERVED IN THE UNITED  
23 STATES ARMY AIR CORPS FROM 1942 TO '45 IN THE 66TH BOMB  
24 SQUADRON, THE 44TH BOMB GROUP IN THE EUROPEAN THEATRE AND  
25 SERVED IN THAT CAPACITY IN VARIOUS BATTLES, RECEIVED THE ARMY





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1 GOOD CONDUCT MEDAL, THE AIR MEDAL, EUROPEAN AFRICAN CAMPAIGN  
2 MEDAL, THE WORLD WAR II VICTORY MEDAL. HE'S RETIRED HEAD OF  
3 SHIPPING AND RECEIVING DEPARTMENT FOR WAVECOM OF LAURAL  
4 CORPORATION AND HE'S A GRADUATE OF VALLEY COLLEGE IN VAN NUYS.  
5 HE IS THE UNCLE, MRS. BURKE, OF SOMEBODY YOU MAY HAVE DEALT  
6 WITH IN YOUR DAY IN THE CONGRESS, MARK TALISMAN, WHO USED TO  
7 WORK FOR CONGRESSMAN VANNIC OF OHIO, THE-- A WONDERFUL PERSON.  
8 AND, MR. GLAZER, THANK YOU VERY MUCH FOR YOUR LEADING US IN  
9 THE PLEDGE THIS MORNING AND THANK YOU VERY MUCH FOR YOUR  
10 SERVICE TO OUR NATION. [ APPLAUSE ]

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, MR. GLAZER.

13

14 **WILLIAM GLAZER:** THANK YOU VERY MUCH.

15

16 **SUP. MOLINA, CHAIR:** NEXT, I'M GOING TO CALL ON SUPERVISOR  
17 KNABE FOR A PRESENTATION.

18

19 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD.  
20 LADIES AND GENTLEMEN, IT'S MY PLEASURE TO WELCOME PASTOR TERRY  
21 RISSER FROM THE FLORENCE AVENUE FOURSQUARE CHURCH. HE HAS BEEN  
22 THE PASTOR SINCE 1988. HE RECEIVED HIS B.A. FROM LIFE BIBLE  
23 COLLEGE IN 1998 AND MASTER OF DIVINITY FROM FULLER THEOLOGICAL  
24 SEMINARY IN 1992. HE HAS SERVED AS PASTOR IN BEAVERTON, IN  
25 SALEM, OREGON, BEFORE COMING TO THE SUNSHINE, ALTHOUGH NOT



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1 MAYBE NECESSARILY THIS WEEK, BEFORE BECOMING SENIOR PASTOR AT  
2 FLORENCE AVENUE. SO HIS OFFERED COUNSEL AND SERVICE TO OUR  
3 COMMUNITY IS GREATLY APPRECIATED AND WE WANT TO THANK HIM FOR  
4 TAKING TIME OUT OF HIS VERY BUSY SCHEDULE TO LEAD US IN THE  
5 INVOCATION THIS MORNING AND ALSO TO WELCOME HIM AND ALSO JUST  
6 A LITTLE SIDE STORY HERE. THE PASTOR HAD THE HONOR AND  
7 PLEASURE OF MARRYING ONE OF MY STAFF MEMBERS, STACEY, HERE,  
8 JUST A FEW MONTHS AGO. SO, PASTOR, WELCOME AND THANK YOU VERY  
9 MUCH. [ APPLAUSE ]

10

11 **SUP. YAROSLAVSKY:** ARE THEY HAPPILY MARRIED, DON?

12

13 **SUP. KNABE:** AND STILL MARRIED.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, PASTOR. NEXT, I'M GOING  
16 TO CALL ON OUR EXECUTIVE OFFICER TO PLEASE CALL THE AGENDA.

17

18 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE  
19 BOARD. WE'LL BEGIN ON PAGE 8. AGENDA FOR THE MEETING OF THE  
20 HOUSING AUTHORITY, ITEM 1-H AND 2-H.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
23 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL  
2 PARK AND OPEN SPACE DISTRICT. ON ITEM 1-P, HOLD FOR SUPERVISOR  
3 YAROSLAVSKY. ITEM 2-P IS BEFORE YOU.

4

5 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED  
6 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 5.  
9 I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 1, ON SUPERVISOR  
10 ANTONOVICH'S APPOINTMENT OF JANA COOLEY TO THE COMMISSION FOR  
11 CHILDREN AND FAMILY SERVICES, THAT SHOULD BE REFERRED BACK TO  
12 HIS OFFICE. ON ITEM NUMBER 3, HOLD FOR SUPERVISOR BURKE. ON  
13 ITEM NUMBER 7, HOLD FOR SUPERVISOR KNABE. ON ITEM NUMBER 10,  
14 HOLD FOR SUPERVISOR KNABE. AND THE REST ARE BEFORE YOU.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH THE EXCEPTION OF THOSE  
17 THAT ARE NOTED, MOVED BY SUPERVISOR ANTONOVICH, SECONDED BY  
18 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 16 THROUGH  
21 20, I HAVE FOLLOWING REQUEST. ON ITEM NUMBER 16, HOLD FOR  
22 SUPERVISOR YAROSLAVSKY. ON ITEM NUMBER 17, HOLD FOR SUPERVISOR  
23 MOLINA. ON ITEM 18, I HAVE A NUMBER OF "NO" VOTES AND THEN  
24 WE'LL HOLD THAT BUT I'M GOING TO READ THOSE INTO THE RECORD  
25 AND I'LL ASK YOU TO BEAR WITH ME AND I'LL TRY AND DO IT





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1 QUICKLY. ON PAGE 24, FOR SUPERVISOR MOLINA, SHE VOTES "NO" ON  
2 THE DISARM SECTION. SUPERVISOR KNABE VOTES "NO" ON ITEM 9.2,  
3 PAGE 28, ATTACHMENT 1, REGARDING THE FLEXIBILITY TO INCREASE  
4 LOCAL STATE TAX; ITEM NUMBER 9.3, PAGE 28, ATTACHMENT 1,  
5 PROPOSAL FOR FEE ON ALCOHOL CONSUMPTION; ITEM 12.10, PAGE 36,  
6 ATTACHMENT 1, TO REDUCE VOTE REQUIREMENT; ITEM 4, PAGE 2,  
7 ATTACHMENT 1, AUTHORIZING COUNTIES TO IMPOSE A LOCAL TAX. FOR  
8 SUPERVISOR ANTONOVICH, HE VOTES "NO" ON THE FOLLOWING: 1.3,  
9 CHILDCARE AND DEVELOPMENT; NUMBER 5, 4.3 MEDI-CAL AND HEALTHY  
10 FAMILIES, NUMBER 7; 9, REVENUE AND TAXATION, NUMBER 2; 9,  
11 REVENUE AND TAXATION NUMBER 3; 11, STATE AND COUNTY  
12 RELATIONSHIPS, NUMBER 9; AND THEN HE'S ALSO REQUESTING THAT,  
13 ON 1.2, CHILD WELFARE SERVICES FOSTER CARE, NUMBER 5, TO  
14 INSERT, "AND LOCAL GOVERNMENT" AFTER "STATE DEPARTMENT OF  
15 SOCIAL SERVICES COMMUNITY CARE LICENSING." AND, ON 13.1,  
16 ENERGY, NUMBER 4, INSERT "AND SOLAR" AFTER "ELECTRIC." SO  
17 WE'RE GOING TO HOLD THAT ITEM FOR SUPERVISOR ANTONOVICH,  
18 SUPERVISOR YAROSLAVSKY AND SUPERVISOR KNABE. ON ITEM NUMBER  
19 20, FOR THE RECORD, SUPERVISOR MOLINA VOTES "NO" ON THE FIRST  
20 TWO RECOMMENDATIONS TO AMEND THE PROPRIETY PETROLEUM PIPELINE  
21 FRANCHISE AND TO AMEND THE COMMON CARRIER PETROLEUM. THE REST  
22 OF THAT ITEM AND THE REMAINDER, ITEM 19, ARE BEFORE YOU.  
23  
24 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE TWO ITEMS, WITH THE  
25 NOTED EXCEPTION, AS THE CHAIR VOTING "NO," MOVED BY SUPERVISOR



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1 BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO  
2 OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** AUDITOR-CONTROLLER, ITEM 21.

5

6 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
7 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS. ON ITEM 22, THE  
10 DIRECTOR REQUESTS A ONE-WEEK CONTINUANCE.

11

12 **SUP. YAROSLAVSKY:** WHICH ITEM?

13

14 **SUP. MOLINA, CHAIR:** ITEM NUMBER 22.

15

16 **CLERK VARONA-LUKENS:** THAT'S ITEM...

17

18 **SUP. YAROSLAVSKY:** 23?

19

20 **CLERK VARONA-LUKENS:** 22.

21

22 **SUP. MOLINA, CHAIR:** 22. ON ITEM 23, IT'S BEING HELD.

23



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1 **CLERK VARONA-LUKENS:** CHIEF INFORMATION OFFICER, ITEM 23, HOLD  
2 FOR SUPERVISOR YAROSLAVSKY. CHILD SUPPORT SERVICES, ITEMS 24  
3 AND 25.

4

5 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
6 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

7

8 **CLERK VARONA-LUKENS:** ON ITEM 26, CHILDREN AND FAMILY SERVICES,  
9 HOLD FOR A MEMBER OF THE PUBLIC. COMMISSION ON DISABILITIES,  
10 ON ITEM 27, SUPERVISOR YAROSLAVSKY REQUESTS A TWO-WEEK  
11 CONTINUANCE.

12

13 **SUP. KNABE:** WHICH ITEM WAS THAT?

14

15 **CLERK VARONA-LUKENS:** THAT'S 27.

16

17 **SUP. MOLINA, CHAIR:** IF THERE'S NO OBJECTION, SO ORDERED, THAT  
18 ITEM WILL BE CONTINUED.

19

20 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM  
21 28.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
24 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** DISTRICT ATTORNEY, ITEM 29.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
4 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** FIRE DEPARTMENT. ON ITEM 30, HOLD FOR A  
7 MEMBER OF THE PUBLIC. HEALTH SERVICES, ITEMS 31 THROUGH 35. ON  
8 ITEM 31, HOLD FOR SUPERVISOR YAROSLAVSKY. ON ITEM 33, HOLD FOR  
9 A MEMBER OF THE PUBLIC. THE REST ARE BEFORE YOU.

10

11 **SUP. MOLINA, CHAIR:** ON THE REMAINDER, MOVED BY SUPERVISOR  
12 BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION,  
13 SO ORDERED.

14

15 **SUP. YAROSLAVSKY:** MADAM CHAIR, ON ITEM 31, I THOUGHT THAT WAS  
16 GOING TO BE CONTINUED.

17

18 **SUP. MOLINA, CHAIR:** BECAUSE IT'S BEEN HELD BY YOURSELF.

19

20 **SUP. YAROSLAVSKY:** I WOULD MOVE THAT IT BE CONTINUED A WEEK SO  
21 THAT WE CAN GET A REPORT FROM THE NAVIGANT CONSULTANTS  
22 INTEGRATING THIS RECOMMENDATION WITH THEIR RECOMMENDATION.

23

24 **SUP. KNABE:** I'LL SECOND THAT.

25



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1    **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN THAT ITEM HAS BEEN  
2    CONTINUED.

3

4    **SUP. YAROSLAVSKY:** IS ONE WEEK ENOUGH? OKAY.

5

6    **CLERK VARONA-LUKENS:** HUMAN RESOURCES, ITEM 36.

7

8    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
9    SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11    **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEM 37.

12

13    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED  
14    BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO  
15    ORDERED.

16

17    **CLERK VARONA-LUKENS:** PARKS AND RECREATION, ITEMS 38 AND 39.

18

19    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
20    SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

21

22    **CLERK VARONA-LUKENS:** PROBATION, ITEMS 40 THROUGH 42.

23

24    **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
25    SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.



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1

2 **CLERK VARONA-LUKENS:** PUBLIC LIBRARY, ITEMS 43 AND 44.

3

4 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
5 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 45 THROUGH 65.

8

9 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
10 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** ON PAGE 29, SHERIFF, ITEMS 66 AND 67. ON  
13 ITEM 66, SUPERVISOR ANTONOVICH REQUESTS THE ITEM BE HELD.

14

15 **SUP. MOLINA, CHAIR:** AN ITEM 67, MOVED BY SUPERVISOR  
16 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
17 OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** TREASURER AND TAX COLLECTOR, ITEM 68.

20

21 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
22 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

23





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1 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 69  
2 AND 70. ON ITEM NUMBER 69, COUNTY COUNSEL REQUESTS A ONE-WEEK  
3 CONTINUANCE. ITEM 70 IS BEFORE YOU.

4

5 **SUP. MOLINA, CHAIR:** ON ITEM 70, MOVED BY SUPERVISOR KNABE,  
6 SECONDED BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO  
7 ORDERED.

8

9 **CLERK VARONA-LUKENS:** WE HAVE THE ORDINANCES FOR INTRODUCTION,  
10 ITEM 71 THROUGH 75. SO 71, FOR THE RECORD, AN ORDINANCE  
11 AMENDING TITLE 6, SALARIES OF THE LOS ANGELES COUNTY CODE  
12 RELATING TO THE DELETION AND/OR CHANGING OF CERTAIN  
13 CLASSIFICATIONS, A NUMBER OF ORDINANCE POSITIONS IN VARIOUS  
14 DEPARTMENTS AS A RESULT OF BUDGET PROCESS FOR FISCAL YEAR  
15 2004/2005 AND TO REFLECT AMENDED POSITION ALLOCATIONS RELATED  
16 TO THE DEPARTMENT OF JUSTICE SETTLEMENT AGREEMENT. ITEM 72, AN  
17 ORDINANCE AMENDING THE PROPRIETARY PETROLEUM PIPELINE  
18 FRANCHISE GRANTED TO SHELL OIL COMPANY BY ORDINANCE NUMBER  
19 920021-F, TO REFLECT A TRANSFER OF THE FRANCHISE TO EQILON  
20 ENTERPRISES, LLC, A DELAWARE LIMITED LIABILITY COMPANY, D.B.A.  
21 SHELL OIL PRODUCTS U.S., TO DELETE FOUR SERVICE AREAS AND TO  
22 UPDATE THE TERMS AND CONDITIONS OF THE FRANCHISE. FOR THE  
23 RECORD, ON THIS ITEM, SUPERVISOR MOLINA IS VOTING "NO." ON  
24 ITEM 73, AN ORDINANCE AMENDING THE COMMON CARRIER PETROLEUM  
25 PIPELINE FRANCHISE GRANTED TO SHELL CALIFORNIA PIPELINE



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1 COMPANY, BY ORDINANCE NUMBER 910155-F, AS AMENDED, TO REFLECT  
2 A MERGER AND NAME CHANGE OF THE FRANCHISEE TO SHELL CALIFORNIA  
3 PIPELINE COMPANY, LLC, A DELAWARE LIMITED LIABILITY COMPANY,  
4 THE ADDITION OF A FRANCHISE SERVICE AREA LOCATED IN THE RANCHO  
5 SAN FRANCISCO UNINCORPORATED AREA AND UPDATES TO THE TERMS AND  
6 CONDITIONS OF THE FRANCHISE. FOR THE RECORD, ON 73, SUPERVISOR  
7 MOLINA VOTES "NO." ITEM 74, AN ORDINANCE REPEALING ORDINANCE  
8 NUMBER 880059-F, WHICH GRANTED A PROPRIETOR PETROLEUM PIPELINE  
9 FRANCHISE TO TEXACO TRADING AND TRANSPORTATION, INC. 75, AN  
10 ORDINANCE APPEALING ORDINANCE NUMBER 960019-F, WHICH GRANTED A  
11 COMMON CARRIER PETROLEUM PIPELINE FRANCHISE TO TEXACO  
12 CALIFORNIA PIPELINES, INC. THOSE ITEMS ARE BEFORE YOU.

13  
14 **SUP. MOLINA, CHAIR:** OKAY. WITH THOSE NOTED EXCEPTIONS, MOVED  
15 BY SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF  
16 THERE'S NO OBJECTION, SO ORDERED.

17  
18 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEMS 76 THROUGH  
19 80.

20  
21 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
22 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

23  
24 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 81 AND 82 AND  
25 I'LL READ THAT INTO THE RECORD. 81, REQUEST FROM THE ARCADIA



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1 UNIFIED SCHOOL DISTRICT TO ADOPT RESOLUTION AUTHORIZING THE  
2 COUNTY TO LEVY TAXES IN AN AMOUNT SUFFICIENT TO PAY THE  
3 PRINCIPAL AND INTEREST ON ARCADIA UNIFIED SCHOOL DISTRICT  
4 GENERAL OBLIGATION REFUNDING BONDS, ELECTION 2005, SERIES A,  
5 AN AGGREGATE PRINCIPAL AMOUNT NOT TO EXCEED \$6 MILLION. THAT  
6 ITEM IS BEFORE YOU.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR ANTONOVICH,  
9 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO  
10 ORDERED.

11

12 **CLERK VARONA-LUKENS:** 82, REQUEST FROM HAWTHORNE SCHOOL  
13 DISTRICT TO ADOPT RESOLUTION AUTHORIZING THE COUNTY TO LEVY  
14 TAXES IN AN AMOUNT SUFFICIENT TO PAY THE PRINCIPAL AND  
15 INTEREST ON HAWTHORNE SCHOOL DISTRICT GENERAL OBLIGATION  
16 BONDS, 1997 ELECTION, 1997, SERIES A, AN AGGREGATE PRINCIPAL  
17 AMOUNT NOT-- OF \$16,500,000. THAT ITEM IS BEFORE YOU.

18

19 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY  
20 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

21

22 **CLERK VARONA-LUKENS:** PUBLIC HEARING. ON ITEM 83, WE'LL HOLD  
23 THAT FOR HEARING. 84, ADDITIONS TO THE AGENDA REQUESTED BY  
24 BOARD MEMBERS AND] THE CHIEF ADMINISTRATIVE OFFICER WHICH WERE



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1 POSTED MORE THAN 72 HOURS IN ADVANCE OF THE MEETING AS  
2 INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. 84-A.

3

4 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY  
5 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** AND ON ITEM 84-B, WE'LL HOLD THIS FOR THE  
8 BOARD TO BE TAKEN UP WITH ITEM S-1. AND THAT COMPLETES THE  
9 READING OF THE AGENDA. BOARD OF SUPERVISORS SPECIAL ITEMS  
10 BEGIN WITH SUPERVISORIAL DISTRICT NUMBER 3.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. YAROSLAVSKY, BEFORE I CALL  
13 ON YOU, I JUST HAVE A COUPLE OF CONSUL-GENERAL QUESTIONS. THIS  
14 MORNING, IT IS INDEED MY PLEASURE TO INTRODUCE YOU TO THE NEW  
15 CONSUL-GENERAL OF KENYA, THE HONORABLE MARY NYAMBURA KAMAU.  
16 CONSUL-GENERAL KAMAU IS REOPENING THE KENYAN CONSUL-GENERAL  
17 AFTER CLOSURE FOR OVER FIVE YEARS. WE'RE VERY PLEASED THAT THE  
18 KENYAN GOVERNMENT HAS DECIDED TO REESTABLISH A PRESENCE IN LOS  
19 ANGELES, BRINGING THE NUMBER OF CONSULATES UP TO 91. CONSUL-  
20 GENERAL KAMAU WAS EDUCATED IN KENYA AND RECEIVED LAW DEGREES  
21 FROM THE UNIVERSITY OF NAIROBI AND THE KENYAN SCHOOL OF LAW.  
22 UNTIL JANUARY 2004, SHE PRACTICED LAW IN HER PRIVATE FIRM AS A  
23 PARTNER IN A FIRM SPECIALIZING IN CONVEYANCE, CIVIL LANDLORD  
24 AND TENANT LITIGATION CASES. SHE ALSO HAS A BACKGROUND IN  
25 ASSISTING CLIENTS WITH FORMING CORPORATIONS AND WAS ACTIVE IN



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1 THE FEDERATION OF WOMEN LAWYERS IN KENYA AND THE LAW SOCIETY  
2 OF KENYA. CONSUL-GENERAL KAMAU WAS ALSO WAS INVOLVED IN  
3 SERVING HER COMMUNITY ALSO THROUGH PRO BONO WORK. JUST PRIOR  
4 TO ARRIVING IN LOS ANGELES, CONSUL-GENERAL KAMAU WORKED FOR  
5 THE KENYAN EMBASSY IN WASHINGTON, D.C. SHE ASSUMED HER DUTIES  
6 IN LOS ANGELES IN OCTOBER. HER 13-YEAR-OLD SON AND 14-YEAR-OLD  
7 DAUGHTER HAVE JOINED HER HERE IN LOS ANGELES. CONSUL-GENERAL  
8 KAMAU, WOULD YOU PLEASE ACCEPT THIS PLAQUE WITH THE COUNTY  
9 SEAL. WE WANT TO WELCOME YOU AND WANT TO SHARE WITH YOU AND  
10 ASSIST YOU IN ANYTHING WE CAN DO AND WE APPRECIATE SO MUCH  
11 THAT KENYA HAS DECIDED TO OPEN A CONSUL-GENERAL HERE IN LOS  
12 ANGELES. WELCOME. THANK YOU. [ APPLAUSE ]

13

14 **SUP. MOLINA, CHAIR:** CONSUL- GENERAL?

15

16 **CONSUL-GENERAL KAMAU:** GOOD MORNING, LADIES AND GENTLEMEN AND  
17 HAPPY NEW YEAR TO YOU ALL. THANK YOU, SUPERVISOR GLORIA  
18 MOLINA, FOR YOUR WARM WELCOME. I'M DELIGHTED TO BE HERE AND  
19 LOOK FORWARD TO A WARM AND FRUITFUL WORKING RELATIONSHIP  
20 BETWEEN THE COUNTY AND MY COUNTRY. I'LL TRY TO LET ME GIVE YOU  
21 A BRIEF NARRATIVE ABOUT KENYA. KENYA LIES CLOSE TO EQUATOR AND  
22 IS ONE OF THE COUNTRIES THAT FORMS THE EAST AFRICAN COMMUNITY.  
23 THE POPULATION OF KENYA STARTS AT 32 MILLION, COMPRISING 42  
24 TRIBES WITH DIFFERENT TRADITIONS AND CULTURES BUT THEY ALL  
25 SHARE ONE COMMON LANGUAGE: KISWAHILI. THE SIZE OF KENYA IS



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1    LIKE THE SIZE OF TEXAS HERE IN U.S.A. WE ARE AN AGRICULTURE  
2    COUNTRY AND CURRENTLY WE ARE THE LARGEST PRODUCERS OF CUT  
3    FLOWERS. WE HAVE A MARGIN OF 26% OF THE CUT FLOWERS IN THE  
4    WORLD. THE FLOWERS ARE MAINLY SOLD IN THE EUROPEAN MARKET BUT  
5    WE ARE EXPLORING WAYS AND MEANS OF BRINGING OUR CUT FLOWERS IN  
6    AMERICA. WE ARE ONE OF THE LARGEST PRODUCERS OF TEA AND  
7    COFFEE, AND MOST OF OUR COFFEE AND TEA IS USED TO BLEND OTHER  
8    COUNTRIES TEA AND COFFEE AND YOU ARE LIKELY NOT TO SEE TEA OR  
9    COFFEE WITH THE BRAND NAME OF KENYA. CURRENTLY, WE ARE WORKING  
10    ON VALUE ADDITIONS SO WE CAN BE ABLE TO EXPORT OUR TEA AND  
11    COFFEE AND, SOONER OR LATER, AND I HOPE THAT DURING MY CURRENT  
12    TIME IN LOS ANGELES, YOU'LL BE ABLE TO GO TO THE MARKET AND  
13    BUY KENYAN TEA AND KENYAN COFFEE. TOURISM IS OUR SECOND  
14    LARGEST FOREIGN EXCHANGE \_\_\_\_\_. OUR WEATHER IS LIKE  
15    THAT OF LOS ANGELES. WE HAVE WARM WEATHER ALL YEAR LONG. WE  
16    HAVE 59 GAME RESERVES, WHERE YOU'LL FIND MOST OF THE WILD  
17    ANIMALS IN THEIR NATURAL HABITAT. OUR COUNTRY BOASTS OF OVER  
18    500 BIRD SPECIES AND IF YOU'RE A BIRD WATCHER OR YOU HAVE A  
19    PASSION FOR BIRD WATCHING, YOU ARE LIKELY TO GET EVERY BIRD  
20    FOUND IN THIS WORLD IN KENYA. WE ALSO HAVE 350 SQUARE  
21    KILOMETERS OF COASTLINE AND, DURING MY STAY HERE IN LOS  
22    ANGELES, IT IS MY HOPE THAT YOU'LL BE ABLE TO EXTEND AND BE  
23    ABLE TO HAVE MORE TOURISTS FROM CALIFORNIA VISITING OUR  
24    COUNTRY. MY MAIN FOCUS, DURING MY TOUR OF DUTY, IS TO INCREASE  
25    THE LEVEL OF TRADE AND INVESTMENT BETWEEN OUR COUNTRY AND THE





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1 STATE OF CALIFORNIA. THE ROLE OF THE CONSULATE WILL BE TO  
2 FACILITATE THE FLOW OF INFORMATION, TO ORGANIZE TRADE MISSIONS  
3 AND BE THE LIAISON ON TRADE AND INVESTMENT BETWEEN OUR COUNTRY  
4 AND YOUR COUNTRY. MADAM CHAIR, I LOOK FORWARD TO INTERACTING  
5 AND SHARING IDEAS WITH THE BOARD MEMBERS AND OFFICIALS OF THE  
6 CONSUL WITH THE AIM OF STRENGTHENING THE RELATIONSHIP BETWEEN  
7 OUR COUNTRY AND YOUR COUNTRY. THANK YOU SO MUCH FOR WELCOMING  
8 ME. [ APPLAUSE ]

9

10 **SUP. MOLINA, CHAIR:** IF THE MEMBERS WOULD JOIN US, WE'D LIKE TO  
11 TAKE A PICTURE.

12

13 **SUP. MOLINA, CHAIR:** TODAY, AS WELL, WE REGRETFULLY ARE BIDDING  
14 FAREWELL TO CONSUL-GENERAL OF PERU, THE HONORABLE LILIANA  
15 CINO. SHE HAS BEEN POSTED IN LOS ANGELES FOR JUST OVER A YEAR.  
16 WE'RE VERY SORRY THAT SHE'S RETURNING TO LIMA AFTER SUCH A  
17 SHORT VISIT WITH US HERE IN LOS ANGELES. CONSUL-GENERAL CINO  
18 HAS WORKED CLOSELY WITH THE COUNTY DURING HER POSTING ON A  
19 PROJECT WITH THE COUNTY ARTS COMMISSION AND THE OFFICE OF  
20 PROTOCOL TO BRING TOGETHER THE ARTISTS FROM PERU AND LOS  
21 ANGELES COUNTY. CONSUL-GENERAL CINO IS AN ACCOMPLISHED CONCERT  
22 PIANIST, IN ADDITION TO BEING A SEASONED DIPLOMAT WITH THE  
23 RANK OF AMBASSADOR. WHILE IN LOS ANGELES, SHE PERFORMED AT  
24 SEVERAL CONCERTS, TO WIDE ACCLAIM. CONSUL-GENERAL CINO, WE  
25 WANT YOU TO KNOW THAT YOU HAVE GOOD FRIENDS HERE IN LOS



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1 ANGELES COUNTY AND, EVEN THOUGH YOU WERE HERE FOR ONLY A SHORT  
2 TIME, WE HOPE THAT YOU WILL-- YOU ENJOYED YOUR TIME HERE AND  
3 WILL COME BACK AND VISIT AND WE WISH YOU THE BEST OF LUCK.  
4 CONGRATULATIONS. [ APPLAUSE ]

5

6 **CONSUL-GENERAL CINO:** THANK YOU VERY MUCH, MADAM CHAIR, FOR  
7 YOUR KINDS WORDS, YOUR KIND AND GENEROUS WORDS, BY THE WAY. AS  
8 YOU SAID, IT WAS A VERY SHORT TIME, ONLY ONE YEAR, BUT I WAS  
9 ABLE TO OPEN A FEW DOORS, AND IT WAS THANKS TO THE SUPPORT  
10 GIVEN BY DIFFERENT OFFICIALS OF LOS ANGELES COUNTY OF THE  
11 BOARD OF SUPERVISORS THAT HELPED ME TO STRENGTHEN THE  
12 RELATIONS BETWEEN MY COUNTRY AND LOS ANGELES, MAKING, AS YOU  
13 SAID, OPENING DOORS THROUGH ART. AND THAT'S WHAT WE'VE BEEN  
14 TRYING TO DO AND WILL CONTINUE TO DO. I'M GOING BACK TO THE  
15 FOREIGN MINISTRY TODAY, I'M HAVING ANOTHER MEETING TO  
16 STRENGTHEN THOSE DOORS AND OPEN BRIDGES AND DOORS TO THE ARTS  
17 TO DIFFERENT COMMUNITIES. I LEAVE WITH SADNESS, KNOWING THAT I  
18 WILL COME AND VISIT FOR A FEW TIMES BUT I'M CONVINCED AND THAT  
19 BECAUSE I SAW THAT THIS IS A PERFECT EXAMPLE THAT COMMUNITIES  
20 WITH DIFFERENT BACKGROUNDS, WITH DIFFERENT CULTURES, CAN LIVE  
21 TOGETHER, NOT ONLY PEACEFULLY BUT COOPERATE IN ORDER TO HAVE A  
22 BETTER FUTURE. THANK YOU VERY MUCH AND GOD BLESS YOU.

23

24 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. CONGRATULATIONS TO YOU.  
25 [ APPLAUSE ]



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1

2 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY, YOU HAVE NO  
3 PRESENTATIONS. SUPERVISOR ANTONOVICH? I THINK YOU'RE THE ONLY  
4 OTHER ONE LISTED ON HERE THAT HAS PRESENTATIONS THIS MORNING.

5

6 **SUP. ANTONOVICH:** THIS MORNING WE WOULD LIKE TO RECOGNIZE THE  
7 CALIFORNIA STATE TEACHER OF THE YEAR FOR 2005. THIS IS A GREAT  
8 EDUCATOR FROM OUR COMMUNITY THAT I REPRESENT, KIM LABINGER,  
9 WHO'S A FOURTH GRADE TEACHER AT THOMAS EDISON ELEMENTARY  
10 SCHOOL IN THE GLENDALE UNIFIED SCHOOL DISTRICT. SHE'S JOINED  
11 WITH US TODAY BY HER HUSBAND, MARK, AND DR. MICHAEL ESCALANTE,  
12 WHO IS THE SUPERINTENDENT OF THE GLENDALE UNIFIED SCHOOL  
13 DISTRICT, MRS. LINDA CONOVER, WHO IS THE PRINCIPAL OF EDISON  
14 ELEMENTARY SCHOOL AND OUR OWN DR. DARLENE ROBLES, WHO IS THE  
15 SUPERINTENDENT OF L.A. COUNTY OFFICE OF EDUCATION. KIM FIRMLY  
16 BELIEVES THAT EDUCATION MUST INVOLVE TEACHING AND LEARNING  
17 MORE THAN JUST THE MERE FACTS AND MUST INCLUDE A CELEBRATION  
18 OF HUMANITY ROOTED IN THE PAST, EXPRESSED IN THE LANGUAGES OF  
19 THE PRESENT AND WITH THE ABILITY TO IMAGINE THE FUTURE. SHE  
20 WAS CHOSEN FOR THIS YEAR'S HONOR BECAUSE OF HER PASSION AND  
21 LOVE FOR TEACHING. SHE EMPHASIZES THE ARTS, INCLUDING POETRY  
22 AND DANCE, AND ALSO USES CLASSROOM FRIENDLY INSECTS, SUCH AS  
23 CENTIPEDES, SNAILS AND BEETLES TO MAKE SCIENCE LESSONS MORE  
24 INTERESTING AND FUN. HER TEACHING METHODS ARE BASED ON THE  
25 BELIEF THAT ALL CHILDREN HAVE THE ABILITY TO LEARN. SHE EARNED



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1 HER MASTER'S AND CREDENTIAL FROM U.C.L.A. AND HER BACHELOR'S  
2 IN ANTHROPOLOGY FROM POMONA COLLEGE. SHE'S RECEIVED NINE  
3 AWARDS, INCLUDING L.A. COUNTY TEACHER OF THE YEAR AND SHE  
4 BEGAN HER CAREER IN THE CALIFORNIA EDUCATIONAL SYSTEM BACK IN  
5 1986. SO, KIM, ON BEHALF OF THE BOARD OF SUPERVISORS, WE WANT  
6 TO CONGRATULATE YOU. [ APPLAUSE ]

7

8 **KIM LABINGER:** GOOD MORNING. I AM A TEACHER AND I HAVE,  
9 THEREFORE, LIKE YOU, BEEN GIVEN THE HUMBLE RESPONSIBILITY OF  
10 REPRESENTING MANY, MANY VOICES. IN MY CASE, THE MANY WHO,  
11 BECAUSE OF THEIR FEW YEARS, ARE TOO YOUNG TO HAVE OR TO KNOW  
12 THAT THEY POSSESS VOICES OF THEIR OWN. SO I BRING THEIR  
13 GREETINGS AND THEIR GREAT APPRECIATION FOR ANYTHING AND  
14 EVERYTHING YOU DO TO HELP EMPOWER THEM, TO HELP THEM EMERGE  
15 WITH WINGS, TO BELIEVE FERVENTLY IN THEIR OWN TRANSFORMATIVE  
16 POWERS, THEIR OWN IMAGINATIONS, THEIR OWN UNIQUE, DISTINCT  
17 VOICES WHICH, WHEN LIFTED IN GOOD FAITH, CAN CALL TO ACTION  
18 FREEDOM, CHOICE AND PERSONAL, SOCIAL, OR POLITICAL CHANGE SO,  
19 LIKE YOU, THEY CAN HELP MAKE THIS WORLD A BETTER PLACE FOR  
20 OTHERS. THANK YOU, ALL OF YOU, HERE AT THE SUPERVISORS' BOARD  
21 MEETING, FOR THIS HONOR.

22

23 **SUP. MOLINA, CHAIR:** CONGRATULATIONS TO YOU. [ APPLAUSE ]

24



**The Meeting Transcript of  
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1   **DR. MICHAEL ESCALANTE:** IT'S REALLY A GREAT HONOR TO SHARE THIS  
2   MORNING WITH ALL OF YOU. IT'S A GREAT DAY FOR THE GLENDALE  
3   UNIFIED SCHOOL DISTRICT AND KIM LABINGER. KIM TRULY  
4   EXEMPLIFIES ALL THE FINE TEACHERS IN OUR DISTRICT.

5

6   **MRS. LINDA CONOVER:** IT TRULY IS EXCITING TO HONOR ONE OF FIVE  
7   TOP TEACHERS IN THE STATE OF CALIFORNIA TO BE RESIDING HERE IN  
8   L.A. COUNTY, AND IT REALLY IS AN HONOR TO RECOGNIZE PUBLICLY  
9   AGAIN YOUR ACCOMPLISHMENTS WITH OUR STUDENTS. LAST WEEK, I  
10   REREAD YOUR APPLICATION AND WHAT WAS INSPIRING TO ME IS WHAT A  
11   PARENT OF A CHILD WHO WAS A NEWLY ARRIVED IMMIGRANT AND SHE  
12   STATED POINTEDLY THAT IT WAS THE FIRST TIME HER CHILD LOVED  
13   SCHOOL AND IT WAS ALL BECAUSE OF YOUR EFFORTS AND, AGAIN,  
14   THANK YOU FOR WHAT YOU DO EVERY DAY, ON BEHALF OF ALL OUR  
15   CHILDREN. CONGRATULATIONS.

16

17   **DR. DARLENE ROBLES:** IT'S AN HONOR TO HAVE KIM NOT ONLY  
18   REPRESENT THE TEACHERS IN THE STATE OF CALIFORNIA BUT SHE ALSO  
19   REPRESENTS THE STUDENTS AND THE PARENTS AND THE COMMUNITIES  
20   ACROSS THE STATE AND ALL OF THEIR ACHIEVEMENTS AND WE VERY  
21   MUCH ARE VERY HONORED TO HAVE KIM AS A MEMBER OF OUR STAFF. [  
22   APPLAUSE ]

23

24   **SUP. ANTONOVICH:** IT'S A GREAT PLEASURE TO RECOGNIZE AN  
25   INDIVIDUAL FROM OUR COMMUNITY WHO HAS DONE A LITTLE BIT EXTRA



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1 TO HELP OUR VETERANS. TODAY, WE WOULD LIKE TO RECOGNIZE PATTI  
2 PATTON-BADER, WHO VOLUNTEERED THE RUN NONPROFIT ORGANIZATION,  
3 WHICH IS "SOLDIERS' ANGELS." HER FATHER IS A NEPHEW OR-- WHAT,  
4 HER GREAT, GREAT NEPHEW, GENERAL PATTON AND, AS YOU KNOW,  
5 GENERAL PATTON GREW UP IN THE SAN GABRIEL VALLEY. OUR SAVIOR  
6 EPISCOPAL CHURCH IN THE CITY OF SAN GABRIEL HAS THEIR-- WAS  
7 THEIR CHURCH AND THEY HAVE THE FAMED STAINED GLASS WINDOW OF  
8 GENERAL PATTON. BUT, ALSO, HIS FATHER WAS THE SUPERINTENDENT  
9 OF THAT TIME WAS-- SOUTH PASADENA AND SAN MARINO WERE TOGETHER  
10 SCHOOL DISTRICT AND THEN THAT OTHER SIDE OF THE FAMILY WAS  
11 ALSO THE FIRST MAYOR OF SAN MARINO AND HELPED DEVELOP THAT  
12 AREA OF THE COUNTY OF LOS ANGELES. CARRYING ON THAT TRADITION,  
13 PATTI'S SON IS A SERGEANT, BRANDON VARN, WHO RECENTLY RETURNED  
14 FROM A YEAR'S DEPLOYMENT IN IRAQ. WHILE BRANDON WAS OVERSEAS,  
15 HE WROTE LETTERS TO PATTI EXPRESSING HIS CONCERN FOR SOLDIERS  
16 WHO DIDN'T RECEIVE LETTERS OR PACKAGES FROM HOME AND, BEING A  
17 CARING MOTHER, PATTY RECRUITED A FEW OF HER FRIENDS TO WRITE  
18 LETTERS TO THOSE SOLDIERS AND TO THE SOLDIERS' ANGELS SO THE  
19 ANGELS ORGANIZATION WAS BORN. THIS WAS ESTABLISHED IN JUNE OF  
20 2003. THEIR MISSION IS TO PROVIDE AID AND COMFORT TO ALL OF  
21 OUR ARMED FORCES AND THEIR FAMILIES WHO ARE IN NEED. THE  
22 SOLDIERS' ANGELS SLOGAN, "MAY NO SOLDIER GO UNLOVED",  
23 DESCRIBES THE MOTIVATION BEHIND THE ORGANIZATION TO HELP BRING  
24 HOME HEALTHY SOLDIERS. AND BY WORKING TOGETHER AND SHARING A  
25 COMMON VISION OF SERVICE, THE VOLUNTEERS OF SOLDIERS' ANGELS





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1 HAVE SENT CARE TO DEPLOYED SOLDIERS AND THEIR LOVED ONES AT  
2 HOME. TO DATE, THEY HAVE SENT THOUSANDS OF CARE PACKAGES,  
3 HELPED THE WOUNDED AT THREE MAJOR MILITARY HOSPITALS AND AIDED  
4 MANY MILITARY FAMILIES. FOR MORE INFORMATION ON SUPPORTING OR  
5 JOINING THE VALUABLE ORGANIZATION, YOU CAN GO TO  
6 WWW.SOLDIERSANGELS.ORG. SO MANY THANKS TO SOLDIERS' ANGELS FOR  
7 ITS COMMITMENT AND DEDICATION TO OUR TROOPS AND NOW WE WOULD  
8 LIKE TO REPRESENT THIS PROCLAMATION ON BEHALF OF THE COUNTY OF  
9 LOS ANGELES TO PATTI AND HER HUSBAND, JEFF. SO, PATTI,  
10 CONGRATULATIONS. [ APPLAUSE ]

11

12 **SUP. ANTONOVICH:** SAY A COUPLE WORDS.

13

14 **PATTI PATTON-BADER:** WELL, I WANT TO THANK YOU, MIKE ANTONOVICH  
15 AND GLORIA AND ALL THE BOARD FOR RECOGNIZING THE FACT THAT OUR  
16 GUYS AND WOMEN ARE OUT THERE TRYING REALLY HARD TO REBUILD A  
17 COUNTRY. MY SON WAS REGISTERED IN COLLEGE, I WAS PAYING HIS  
18 DORM FEES AND HE CAME HOME AND HE SAID, "MOM, I MET A MAN AND  
19 HE TOLD ME, IF I JOINED THE ARMY, I COULD GO TO ITALY SO I  
20 DID." SO THEN HE JOINED IT. HE WENT TO THE ARMY. TWO WEEKS  
21 LATER, 9/11. A YEAR AND A HALF LATER AND THE BOY IS WALKING  
22 INTO IRAQ. AND HE SAID, "MOM, WHAT'S GOING ON?" I SAID, "I  
23 DON'T KNOW, SON, BUT I DO KNOW THIS. I DO KNOW THAT YOU NEED  
24 TO ACT LIKE YOU'RE THE BEST ARMY MAN THAT EVER HIT AND JUST DO  
25 WHAT THEY TELL YOU TO DO AND KEEP YOUR HELMET ON." AND SO THEN



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1 I SAID TO MYSELF, "WHAT ARE YOU GOING TO DO, WHO ARE YOU GONNA  
2 BE, HOW ARE YOU GONNA HELP?" AND I DECIDED THAT THE BEST WAY  
3 TO DO IT WAS TO GO 150% BEHIND THESE GUYS, BEHIND THE ARMY,  
4 AND DO WHAT NEEDS TO BE DONE, REBUILD IRAQ AND LET THESE GUYS  
5 KNOW THAT WE CARE FOR THEM 150%, NO MATTER WHAT. GET CARE  
6 PACKAGES OUT. WE CAN'T STAND THERE AND FIGHT WITH THESE GUYS  
7 BUT WE CAN MAKE SURE THAT THEY DON'T WANT FOR ANYTHING AND  
8 THEIR FAMILIES DON'T WANT FOR ANYTHING. SO I THANK YOU FOR  
9 REALIZING THAT THIS NEEDS TO HAPPEN AND I HOPE YOU CONTINUE TO  
10 SUPPORT OUR TROOPS. [ APPLAUSE ]

11

12 **SUP. ANTONOVICH:** NOW WE HAVE A LITTLE LABRADOR MIX, JAZZY, WHO  
13 IS SEVEN WEEKS OLD AND LOOKING FOR A HOME. THIS IS LITTLE  
14 JAZZY. SO, IF ANYBODY'D LIKE TO ADOPT JAZZY, MAYBE HE'D LIKE  
15 TO GO TO GENERAL PATTON'S SIDE OF THE FAMILY, IF THEY'D LIKE  
16 TO ADOPT. SHE'S LOOKING FOR A LITTLE HOME. YOU CAN CALL THE  
17 TELEPHONE NUMBER AT THE BOTTOM OF YOUR SCREEN, (562) 728-4644,  
18 OR PERHAPS YOU COULD BE A MASCOT FOR ABC OR CBS OR FOX NEWS.  
19 COMES WITH A LITTLE PINK COLLAR. SO LITTLE JAZZY IS LOOKING  
20 FOR A HOME, IF ANYBODY'D LIKE TO ADOPT HER. ANYBODY WOULD  
21 LIKE? AW, NOTICE HOW POISED. SEE EVERYBODY? OKAY.

22

23 **SUP. YAROSLAVSKY:** I WAS GOING TO TAKE HER BUT NOW THAT YOU'VE  
24 KISSED HER, FORGET IT.

25



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1   **SUP. BURKE:** IS HE LAB? HE'S A LAB? A GOLDEN-- WHAT DO THEY  
2   CALL THE LABS-- IS HE MIXED AT ALL OR...?

3

4   **SUP. YAROSLAVSKY:** HOW BIG IS HE GOING TO BE?

5

6   **SUP. BURKE:** YELLOW LAB. BUT HE'S NOT GOING TO GET-- YELLOW, IS  
7   HE? HE'S A BIG DOG. HE'S A BIG DOG. HE'S GOING TO BE A BIG  
8   DOG. ABOUT LIKE THIS?

9

10   **SUP. YAROSLAVSKY:** HOW OLD IS HE NOW?

11

12   **SUP. ANTONOVICH:** SEVEN WEEKS.

13

14   **SUP. BURKE:** YOU'RE GOING TO GET A LOT OF CALLS ON HER.

15

16   **SUP. YAROSLAVSKY:** BRING IT OVER HERE.

17

18   **SUP. ANTONOVICH:** YOU'RE JUST A D.T., DOG TEASE, ZEV. YOU DO  
19   THAT EVERY WEEK.

20

21   **SUP. MOLINA, CHAIR:** ALL RIGHT. EVERYBODY WANTS TO PET THIS  
22   MORNING. I'M GOING TO CALL ON...

23

24   **SUP. KNABE:** WE'RE JUST TOUCHING THE DOG.

25



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1    **SUP. MOLINA, CHAIR:** I UNDERSTAND. HE'S A CUTIE. MR.

2    YAROSLAVSKY, YOU HAVE YOUR SPECIALS FIRST, SIR.

3

4    **SUP. YAROSLAVSKY:** MADAM CHAIR, I THINK ALL THE MEMBERS WOULD

5    WANT TO JOIN IN ADJOURNING IN MEMORY OF CONGRESSMAN ROBERT

6    MATSUI, WHO PASSED AWAY OVER THE WEEKEND. I THINK WE ALL HAD

7    THE OPPORTUNITY TO WORK WITH HIM ON A VARIETY OF...

8

9    **SUP. MOLINA, CHAIR:** COULD WE HAVE IT QUIET ON THAT END,

10    PLEASE? WE'D APPRECIATE IT. THANK YOU.

11

12    **SUP. YAROSLAVSKY:** WE ALL HAD AN OPPORTUNITY TO WORK WITH HIM

13    ON A VARIETY OF ISSUES AND HE WAS A CLASS ACT FROM DAY ONE,

14    WHEN HE ENTERED THE CONGRESS IN 1979 AND HE WILL BE NOT ONLY A

15    LOSS FOR HIS DISTRICT IN SACRAMENTO AND THE STATE OF

16    CALIFORNIA BUT I THINK IT'S PRETTY CLEAR HE'S A LOSS FOR THE

17    NATION AS WELL. HE WAS A GREAT BIPARTISAN PLAYER IN THE

18    CONGRESS ON ISSUES OF VITAL IMPORTANCE TO OUR NATION. SO I ASK

19    THAT WE JOIN IN HIS MEMORY.

20

21    **SUP. MOLINA, CHAIR:** I THINK ALL MEMBERS WOULD LIKE TO JOIN. I

22    THINK WE ALL HAD A WONDERFUL RELATIONSHIP WITH THE CONGRESSMAN

23    AND HE WAS TRULY A WONDERFUL GENTLEMAN.

24



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1   **SUP. BURKE:** I CERTAINLY WANT TO JOIN. I DID NOT SERVE WITH HIM  
2   BUT-- HE CAME IN AS I WAS LEAVING BUT I HAD CERTAINLY WORKED  
3   WITH HIM BEFORE THAT TIME, OVER THE YEARS, AND HE WAS ALWAYS  
4   THERE FOR L.A. COUNTY WHEN WE WOULD GO THERE TO VISIT WITH  
5   THEM AND, OF COURSE, HE HAD A GREAT DEAL OF RESPECT IN  
6   CONGRESS AND WAS ALWAYS VERY SUPPORTIVE OF US AND ALWAYS AN  
7   EAR, HE WOULD A PERSON WHO WOULD ALWAYS LISTEN, AND WE WILL  
8   DEEPLY MISS HIM, AND CERTAINLY TO HIS FAMILY, HAVE OUR DEEPEST  
9   SYMPATHY AND PRAYERS, PARTICULARLY HIS WIFE.

10

11   **SUP. MOLINA, CHAIR:** OKAY, ALL MEMBERS ON THAT ADJOURNMENT.

12

13   **SUP. YAROSLAVSKY:** ALSO ASK THAT WE ADJOURN IN THE MEMORY OF  
14   FRANK KELLY FREAS, A LEGENDARY ILLUSTRATOR FOR SCIENCE FICTION  
15   MAGAZINES AND BOOKS FOR MANY DECADES. AND HE POPULARIZED THE  
16   CLASSIC ALFRED E. NEWMAN IMAGE FOR MAD MAGAZINE AMONG OTHER  
17   THINGS. HE PASSED AWAY AT THE AGE OF 84 IN HIS HOME IN WEST  
18   HILLS. HE'S SURVIVED BY HIS WIFE, LAURA BRODIAN FREAS, WIFE OF  
19   16 YEARS, A DAUGHTER, JACQUELYN, A SON, JEREMY, AND SIX  
20   GRANDSONS. ALSO ASK THAT WE ADJOURN IN THE MEMORY OF WILLIAM  
21   BOYETT, A LONG-TIME STAGE, SCREEN AND TELEVISION CHARACTER  
22   ACTOR SEEN ON MANY POPULAR TELEVISION PROGRAMS, STARTING WITH  
23   THE LIVE PRODUCTIONS IN THE GOLDEN AGE OF LIVE TELEVISION IN  
24   THE 1950S WHO RECENTLY DIED OF COMPLICATIONS FROM PNEUMONIA  
25   AND KIDNEY FAILURE AT THE AGE OF 77. HE WAS BEST KNOWN OR



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1 BETTER KNOWN FOR HIS APPEARANCES ON "ADAM 12," "HIGHWAY  
2 PATROL," "EMERGENCY!," "GENERAL HOSPITAL" AND "KNOT'S  
3 LANDING," AMONG OTHERS. HE IS SURVIVED BY HIS WIFE OF 48  
4 YEARS, JOAN BOYETT, A FRIEND OF OUR OFFICE AND CONSTITUENT OF  
5 MANY YEARS; SON, KEVIN AND DAUGHTER, SUZY, TWO GRANDDAUGHTERS  
6 AND TWO BROTHERS, JOHN OLAFSON AND WALLIS COLLINS. ASK THAT WE  
7 ADJOURN IN THE MEMORY OF ANGEL MOUCHMOUCHIAN, A LONG-TIME  
8 RESIDENT OF THE COUNTY WHO RECENTLY PASSED AWAY AT THE AGE OF  
9 80. SHE IS SURVIVED BY HER CHILDREN, MARTY AND KEVIN, AND  
10 OTHER FAMILY MEMBERS. AND FINALLY THAT WE ADJOURN IN THE  
11 MEMORY OF NEIL SCHMIDT, AN EDUCATOR AND ADMINISTRATOR OF THE  
12 SANTA MONICA MALIBU UNIFIED SCHOOL DISTRICT, WHO RECENTLY  
13 PASSED AWAY AT THE AGE OF 63. DESPITE HAVING RETIRED TO  
14 CONCENTRATE ON HIS FARM IN FILLMORE, NEIL WAS KNOWN TO FRIENDS  
15 AS A DEDICATED CHAMPION OF KIDS WHO FREQUENTLY CONSULTED FOR  
16 SCHOOLS AND COMMUNITY ORGANIZATIONS, INCLUDING L.A. UNIFIED,  
17 WHERE HE ALSO SERVED ON THE BOARD OF THE AFTER-SCHOOL  
18 ENRICHMENT PROGRAM OF L.A.'S BEST. IT'S A REAL LOSS FOR THAT  
19 COMMUNITY. THOSE ARE MY ADJOURNING MOTIONS, MADAM CHAIR.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO ORDERED ON THOSE  
22 ADJOURNMENTS. YOU HELD VARIOUS ITEMS.

23

24 **SUP. YAROSLAVSKY:** I DID AND I'M JUST TRYING TO FIGURE OUT  
25 WHICH ONES I'M GOING TO TAKE UP FIRST. WHAT I'D LIKE TO DO IS





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1 TAKE UP ITEM 18. I HAVE A NUMBER OF AMENDMENTS I WANT TO  
2 INTRODUCE. THIS IS ON OUR STATE LEGISLATIVE PROGRAM. AND IF I  
3 COULD HAVE THE MOTIONS DISTRIBUTED. I WANT TO AMEND NUMBER 9--  
4 OR SECTION 2.5, WATERSHED MANAGEMENT AND FLOOD CONTROL TO ADD  
5 NUMBER 9, SUPPORT LEGISLATION FUNDING THE PLANNING OPERATION  
6 AND MAINTENANCE OF WATERSHED FOR MULTI-USE PROJECTS. WE'RE  
7 ADDING THE WORD "PLANNING." THAT'S THE ONLY CHANGE THERE.  
8 SECTION 2.5 AGAIN, ON WATERSHED MANAGEMENT, ON NUMBER 10, ADD  
9 THIS ITEM NUMBER 10, "SUPPORT AUTHORIZATION AND FUNDING FOR  
10 LOS ANGELES COUNTY DRAINAGE PROJECT AS REQUIRED BY A.B. 1147."  
11 ASK THAT WE AMEND ITEM NUMBER 18, ADD THE FOLLOWING TO  
12 ATTACHMENT 3 LISTED UNDER THE THIRD DISTRICT PROJECTS, IN ITEM  
13 NUMBER 18, "NORTH SANTA MONICA BAY REGIONAL WATERSHEDS  
14 IMPLEMENTATION PLAN, \$50 MILLION. THE NORTH SANTA MONICA BAY  
15 WATERSHED TASK FORCE IS WORKING COLLABORATIVELY TO DEVELOP AND  
16 IMPLEMENT A REGIONAL WATERSHED IMPLEMENTATION PLAN TO COMPLY  
17 WITH THE NATIONAL POLLUTANT DISCHARGE ELIMINATION SYSTEM  
18 PERMIT, TOTAL MAXIMUM DAILY LOADS AND ASSEMBLY BILL 885  
19 REGULATORY OBJECTIVES. THE NORTH AREA-- THE NORTH SANTA MONICA  
20 BAY WATERSHEDS COLLECTIVELY ARE 200 SQUARE MILES, WHICH  
21 INCLUDE MALIBU CREEK, TOPANGA CREEK AND OTHER RURAL SANTA  
22 MONICA MOUNTAINS WATERSHEDS. THE PROJECT IS ESTIMATED TO COST  
23 \$50 MILLION FOR DEVELOPMENT OF THE REGIONAL WATERSHEDS  
24 IMPLEMENTATION PLAN, IMPLEMENTATION OF PROJECTS AND PROGRAMS  
25 IDENTIFIED IN THE RWIP AND IN INVENTORY OF ONSITE WATER OR



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1 WASTEWATER TREATMENT SYSTEMS. COUNTY RESPONSIBILITY, PUBLIC  
2 WORKS, HEALTH SERVICES, CHIEF ADMINISTRATIVE OFFICER, BEACHES  
3 AND HARBORS, PARKS AND RECREATION, REGIONAL PLANNING, FIRE,  
4 SHERIFF AND AGRICULTURAL WEIGHTS AND MEASURES AND THE  
5 POTENTIAL PARTNERS OF THE CITIES OF MALIBU, WESTLAKE VILLAGE,  
6 AGOURA HILLS, CALABASAS AND THOUSAND OAKS, COUNTY OF VENTURA  
7 AND VENTURA WATERSHED PROTECTION." AND I HAVE TWO MORE  
8 AMENDMENTS. I'LL TRY TO SHORTEN IT.

9

10 **SUP. MOLINA, CHAIR:** CAN WE DO THIS? I NOTICE THAT SUPERVISOR  
11 ANTONOVICH ALSO SUBMITTED A LOT OF AMENDMENTS AS WELL. WHAT  
12 I'M TROUBLED BY IS THAT I HAVEN'T HAD A CHANCE TO LOOK AT  
13 THEM. I DON'T KNOW EXACTLY WHAT THEY MEAN. COULD WE SUBMIT ALL  
14 OF THESE AMENDMENTS AND SEND THIS PACKAGE AND HAVE IT BROUGHT  
15 BACK TO US?

16

17 **SUP. YAROSLAVSKY:** THAT'S FINE WITH ME.

18

19 **SUP. BURKE:** THAT WOULD BE VERY HELPFUL TO ME BECAUSE I'M  
20 HAVING TROUBLE FOLLOWING IT.

21

22 **SUP. ANTONOVICH:** THAT'D BE VERY GOOD. I SUPPORT THAT.

23

24 **SUP. YAROSLAVSKY:** OKAY. THAT'S FINE WITH ME. I DON'T HAVE A  
25 PROBLEM WITH THAT. PUT IT OVER A WEEK? ALL RIGHT.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. BUT INCLUDE THESE AMENDMENTS,  
3 INCLUDING SUPERVISOR ANTONOVICH'S AMENDMENTS.

4

5 **SUP. YAROSLAVSKY:** THAT'S FINE. SO I WON'T...

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. IT'S JUST THAT IT'S TOO MANY  
8 CHANGES AND IT'S HARD TO...

9

10 **SUP. YAROSLAVSKY:** I WON'T READ THE REST, THE OTHER TWO.

11

12 **SUP. BURKE:** ARE YOU PASSING THEM OUT?

13

14 **SUP. YAROSLAVSKY:** YEAH, I THINK WE DID PASS THEM OUT.

15

16 **SUP. MOLINA, CHAIR:** YES, I HAVE THEM HERE.

17

18 **SUP. YAROSLAVSKY:** YOU ALL HAVE THEM. THERE ARE ABOUT FIVE OF  
19 THEM.

20

21 **SUP. BURKE:** IT'S FIVE OR THREE?

22

23 **SUP. KNABE:** SO WE'LL JUST CONTINUE THE ITEM A WEEK, THEN?

24



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1    **SUP. MOLINA, CHAIR:** WE'RE GOING TO CONTINUE THE ITEM A WEEK.

2    DID YOU HAVE AMENDMENTS AS WELL?

3

4    **SUP. KNABE:** NO. I THINK MINE WAS READY AND I JUST WANTED TO--

5    THE ONLY REASON WHY...

6

7    **SUP. MOLINA, CHAIR:** ALL RIGHT. BUT IF THERE ARE ANY

8    AMENDMENTS...

9

10   **SUP. YAROSLAVSKY:** ALL RIGHT. SO I WOULD MOVE THESE AND THEN,

11   AS PART OF THE PACKAGE, AND THEN MOVE THAT IT BE CON-- ALONG

12   WITH MR. ANTONOVICH'S AND BRING IT BACK IN A WEEK.

13

14   **SUP. MOLINA, CHAIR:** WE CAN GET IT TO THE C.A.O., THEN THAT WAY

15   WE CAN BRING BACK AN AMENDED PACKAGE. SEE IF THERE'S ANY

16   CONFLICT AT ALL. ALL RIGHT.

17

18   **SUP. KNABE:** AND IDENTIFY, IF WE CHANGE THE PACKAGE AND IT'S

19   PRESENTED PRESENTED AS, MAKE SURE IT'S...

20

21   **SUP. MOLINA, CHAIR:** PUT THE AMENDMENTS ON IT.

22

23   **C.A.O. JANSSEN:** SO YOU'LL KNOW WHAT'S THERE OR NOT, RIGHT.

24



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1   **SUP. MOLINA, CHAIR:** VERY GOOD. ALL RIGHT. THEN THAT ITEM IS  
2   GOING TO BE CONTINUED FOR A WEEK, TO BE AMENDED.

3

4   **SUP. YAROSLAVSKY:** NEXT, ITEM NUMBER 30 WAS HELD BY A MEMBER OF  
5   THE PUBLIC. I WOULD ASK THAT WE TAKE THAT ITEM UP.

6

7   **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM 30. LET ME JUST FIND OUT  
8   WHO HELD THIS ITEM. MR. BAXTER, YOU HELD THIS ITEM. THANK YOU  
9   SO MUCH, SIR. IF YOU'D JOIN US.

10

11   **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,  
12   MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND  
13   I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS  
14   AGENDA ITEM IS BASED UPON THE PRESENT METHOD OF FIGHTING FIRE.  
15   THE PRESENT METHOD OF FIRE FIGHTING IS UNABLE TO MEET THE  
16   DEMANDS OF HOSTILE FIRE. WITHIN THE VOLUME OF THE TABLE AT  
17   WHICH I AM SITTING, A STEAM GENERATING UNIT IS COMMONLY USED  
18   BY THE MOVIE INDUSTRY TO CREATE MIST AND FOG TO SERVE DRAMATIC  
19   REQUIREMENTS. SUCH A STEAM GENERATING UNIT COULD BE MOUNTED ON  
20   A HEAVY-DUTY HELICOPTER AND FLOWN TO THE BREACH IN THE WALLS  
21   OF A HIGH-RISE FROM WHICH SMOKE IS BILLOWING. BY INJECTING A  
22   STEADY FLOW OF WATER VAPOR INTO THAT BREACH, WATER VAPOR WOULD  
23   THRUST ITSELF INTO EVERY SECTION OF THE HIGH-RISE, THEREBY  
24   SATURATING THE SPACE IN THAT HIGH-RISE. THE FIRE WOULD GO OUT  
25   IN SECONDS. THE WATER VAPOR WOULD DOMINATE THE ENTIRE SPACE OF



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1 THE HIGH-RISE, THEREBY PREVENTING FRESH AIR CONTAINING OXYGEN  
2 FROM ENTERING THAT SPACE IN THE HIGH-RISE. A MAN-MADE FOG  
3 WOULD BE CREATED IN THAT BURNING AREA AND SO LONG AS THAT FOG  
4 WAS MAINTAINED AT A DENSITY WHICH WAS HIGHER THAN THE DENSITY  
5 OF THE ATMOSPHERE IN THAT HIGH-RISE, THAT FOG WOULD EXCLUDE  
6 OXYGEN FROM THAT SPACE. THE LOS ANGELES TIMES OF SATURDAY,  
7 JANUARY 1ST OF THIS YEAR, REPORTS A FIRE IN A CONCERT IN  
8 ARGENTINA AT WHICH 175 PEOPLE WERE KILLED BY HOSTILE FIRE. AT  
9 LEAST 714 PEOPLE WERE INJURED, THE TIMES REPORTS. MANY OF THE  
10 VICTIMS DIED OF SMOKE INHALATION AND THE TIMES REPORTS THAT  
11 OFFICIALS SAID. THERE IS NO REPORT FROM THE FIRE CHIEF, TO MY  
12 KNOWLEDGE, THAT DISCUSSES THE PROBABLE EFFECT OF THE USE OF  
13 STEAM IN FIGHTING HOSTILE FIRES. AND, AS A MATTER OF FACT, THE  
14 CHIEF, WITH YOUR AUTHORITY, IS INVITING BIDS ON THE STANDARD  
15 EQUIPMENT AND THERE HAS BEEN NO DISCUSSION BY THE CHIEF. HE  
16 COULD EASILY COME OUT HERE AND DISCUSS FROM THIS MICROPHONE  
17 WHAT I'M TALKING ABOUT IN TERMS OF STEAM. HE DOESN'T SHOW UP.  
18 HE HASN'T SHOWN UP IN FRONT OF A MICROPHONE FOR SOMETHING LIKE  
19 12 YEARS AND I'VE BEEN TALKING ABOUT IT FOR 12 YEARS.

20

21 **SUP. MOLINA, CHAIR:** WHO IS IT THAT YOU WANT TO SHOW UP IN  
22 FRONT OF THE MICROPHONE AGAIN?

23

24 **PETER BAXTER:** ANYBODY WHO HAS A BADGE ON HIS ARM WHICH SAYS  
25 HE'S A FIRE DEPARTMENT.





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1

2 **SUP. MOLINA, CHAIR:** BUT THE CHIEF HAS BEEN HERE, SIR.

3

4 **PETER BAXTER:** THE CHIEF HAS NEVER, EVER DISCUSSED WHAT I  
5 DISCUSS.

6

7 **SUP. MOLINA, CHAIR:** OH, I SEE. DISCUSSING THIS PARTICULAR  
8 ITEM.

9

10 **PETER BAXTER:** HE HAS NEVER DISCUSSED THE USE OF AN ALTERNATIVE  
11 METHOD TO FIGHT FIRE.

12

13 **SUP. MOLINA, CHAIR:** MR. BAXTER, YOU'VE BEEN A VERY RESPECTFUL  
14 INDIVIDUAL WHO COMES HERE AND TALKS ABOUT THIS. I'M GOING TO  
15 ASK THAT THE CHIEF TO RESPOND IN WRITING TO YOU ON THIS ITEM.

16

17 **PETER BAXTER:** THANK YOU. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** AND THEN MAYBE, IF YOU WANT, WE CAN HEAR  
20 HIM DIRECTLY SPEAK TO THIS ITEM FROM THE PODIUM.

21

22 **PETER BAXTER:** I THANK YOU KINDLY, MADAM PRESIDENT. THANK YOU  
23 KINDLY.

24



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1   **SUP. MOLINA, CHAIR:** VERY GOOD. SO IF WE COULD ASK THE CHIEF TO  
2   RESPOND TO MR. BAXTER ON THESE ITEMS. HE HAS RESPECTFULLY  
3   SUBMITTED THEM, AS HE HAS SAID TO US AND SO IF WE COULD ASK  
4   HIM TO DO SO, WE WOULD APPRECIATE IT. THANK YOU, SIR.

5

6   **SUP. YAROSLAVSKY:** MEANWHILE, I'LL MOVE THE ITEM.

7

8   **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR  
9   YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
10   OBJECTION, SO ORDERED.

11

12   **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO TAKE UP ITEM 3. MS.  
13   BURKE HELD IT.

14

15   **SUP. BURKE:** I HAVE AN AMENDMENT. I'LL PASS IT OUT.

16

17   **SUP. BURKE:** WE HAVE SEEN AGAIN AND AGAIN FAMILIES AND WE HEAR  
18   ABOUT THE FAMILIES THAT ARE HOMELESS AND HAVE NO POSSIBILITY  
19   OF GOING INTO RESIDENCES, OFTEN GOING INTO MISSIONS. AND WHAT  
20   HAS TROUBLED ME MORE THAN ANYTHING ELSE IS WE HAVE A WHOLE  
21   SYSTEM OF WELFARE THAT SUPPOSEDLY PROVIDES FOR CHILDREN AND  
22   THAT ANY CHILD SHOULD HAVE A PLACE TO LIVE, FOOD, AND THOSE  
23   BASIC THINGS. THIS IS PART OF T.A.N.F.F. WHAT I'D LIKE TO SEE  
24   IS AN ANALYSIS OF THOSE HOMELESS CHILDREN AND WHY THEY DON'T  
25   RECEIVE THE BENEFITS AND THE SUPPORT FROM THESE PROGRAMS THAT



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1 ARE AVAILABLE, PARTICULARLY IN TERMS OF CALWORKS, IN TERMS OF  
2 WELFARE, AND IF THERE IS SOME REASON THAT THEY DON'T RECEIVE  
3 IT, FOR INSTANCE, MAYBE THEIR PARENT HAS TERMED OUT, I'D LIKE  
4 TO HAVE SOME SUGGESTIONS OF PILOT PROGRAMS THAT WOULD TAKE  
5 CARE OF THOSE CHILDREN, BECAUSE THEY SHOULDN'T BE PENALIZED  
6 BECAUSE THEIR PARENTS WERE GUILTY OF FRAUD. THEY SHOULDN'T BE  
7 PENALIZED AND MADE HOMELESS BECAUSE THEIR PARENTS HAVE PASSED  
8 THEIR FIVE YEARS AND HAVE NOT FOUND EMPLOYMENT. SO WHAT I'D  
9 LIKE TO HAVE IS A REPORT BACK EXPLAINING, FIRST OF ALL, WHO  
10 ARE THESE CHILDREN AND THESE FAMILIES THAT ARE HOMELESS? WHY  
11 DON'T THEY RECEIVE SOME OF THE BENEFITS? AND AN ANALYSIS OF  
12 THOSE WHO ARE ELIGIBLE FOR T.A.N.F.F., THOSE WHO ARE NOT  
13 ELIGIBLE AND A REAL UNDERSTANDING OF WHY WE DON'T HAVE  
14 PROGRAMS THAT MOVE FORWARD TO MOVE INTO THAT GAP. IF THERE IS  
15 A CHILD WHO GOES INTO HOMELESSNESS AS A RESULT OF MAYBE SOME  
16 VIOLATION BY THEIR PARENT OR SOMETHING WITHIN OUR PROGRAM. SO  
17 I WOULD MOVE THAT THE BOARD OF SUPERVISORS DIRECT D.P.S.S.,  
18 WORKING IN CONCERT WITH OTHER AGENCIES, TO QUANTIFY AND  
19 ANALYZE THE NUMBER OF T.A.N.F.F. FAMILIES THAT ARE CURRENTLY  
20 HOMELESS THROUGHOUT THE COUNTY OF LOS ANGELES AND DEVELOP A  
21 MORE EXTENSIVE PLAN OF ACTION TO IMPLEMENT SAFEGUARDS,  
22 INCLUDING DIRECT PAYMENT OF RENT TO PROTECT CHILDREN WHO ARE  
23 ELIGIBLE FOR T.A.N.F.F. FROM BECOMING HOMELESS AND ANALYZE  
24 THOSE NO LONGER ELIGIBLE TO DETERMINE A PILOT PROGRAM TO  
25 ASSURE HOUSING AND FOOD. I FURTHER MOVE THAT THIS BOARD DIRECT



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1 D.P.S.S. TO EXAMINE THE IMPACT OF NONCOMPLIANCE SANCTIONS UPON  
2 CALWORKS FAMILIES TO DETERMINE WHETHER THESE MAY BE  
3 CONTRIBUTING FACTORS TOWARD FAMILIES AND CHILDREN BECOMING  
4 HOMELESS THROUGHOUT THE COUNTY. AND I FINALLY MOVE THAT THIS  
5 BOARD DIRECTED D.P.S.S. TO REPORT BACK ITS FINDING AND  
6 RECOMMENDATIONS ON THESE SPECIFIC ISSUES IN 60 DAYS.

7

8 **SUP. MOLINA, CHAIR:** MS. BURKE, I'M TRYING TO UNDERSTAND. IN  
9 YOUR MOTION THAT YOU WERE ASKING FOR, NOW, WE DID THE PILOT  
10 PROGRAM, RIGHT? BUT YOU'RE ASKING FOR BEYOND THE PILOT  
11 PROGRAM?

12

13 **SUP. BURKE:** YES, BEYOND THE PILOT PROGRAM WHICH, OF COURSE, IS  
14 DIRECTED AT PROVIDING HOUSING. BUT WHAT I WANT TO SEE IS AN  
15 ANALYSIS OF THOSE CHILDREN AND THOSE FAMILIES THAT ARE  
16 HOMELESS...

17

18 **SUP. MOLINA, CHAIR:** BUT THEY'D HAVE TO GO OUT AND LOOK FOR  
19 THOSE FAMILIES?

20

21 **SUP. BURKE:** WELL, CERTAINLY, IF WE'RE -- L.A.H.S.A.-- IF WE'RE  
22 PROVIDING THEM WITH HOUSING, WE CERTAINLY SHOULD HAVE SOME  
23 IDEA OF WHO THEY ARE. AND IF IT TAKES GOING OUT AND  
24 DETERMINING WHO ARE IN THE SHELTERS, I BELIEVE THAT WE NEED TO  
25 DO THAT. NOW MOST OF THEM, I ASSUME, ARE ON GENERAL RELIEF BUT



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1 IT WOULD SEEM TO ME IT WOULD BE POSSIBLE FOR D.P.S.S. TO  
2 DETERMINE SOME WAY TO ANALYZE AND TO MAKE SOME EVALUATION OF  
3 THOSE FAMILIES BECAUSE, IF WE'RE GOING TO PROVIDE THEM WITH  
4 HOUSING, WE'RE GOING TO HAVE TO KNOW WHO THEY ARE TO PROVIDE  
5 THEM WITH THE HOUSING. SO I'D LIKE TO KNOW WHY IT IS THEY ARE  
6 HOMELESS.

7

8 **SUP. MOLINA, CHAIR:** SO YOU'RE ASKING L.A.H.S.A. TO DO IT OR  
9 YOU'RE ASKING...

10

11 **SUP. BURKE:** I'M ASKING D.P.S.S. TO DO IT. I'D LIKE TO HAVE  
12 DEPARTMENT OF...

13

14 **SUP. ANTONOVICH:** YEAH, I WOULD LIKE TO ASK A QUESTION, TOO

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. ONLY BECAUSE WE DID RECEIVE...

17

18 **SUP. YAROSLAVSKY:** I SECOND THE MOTION.

19

20 **SUP. MOLINA, CHAIR:** ...THE INITIAL REPORT AND I'M TRYING TO  
21 UNDERSTAND IF IT'S BEYOND THAT.

22

23 **SUP. BURKE:** IT'S BEYOND THAT. IT'S DEFINITELY BEYOND THAT. OUR  
24 REPORT RELATES TO PROVIDING HOUSING AND HOW WE CAN PROVIDE  
25 MORE HOUSING FOR THEM BUT, FIRST OF ALL, WHY IS IT THAT



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1    THEY'RE HOMELESS IF WE'RE PROVIDING BENEFITS TO THE FAMILY? OR  
2    ARE THESE, FOR THE MOST PART, PEOPLE WHO NO LONGER HAVE  
3    BENEFITS? THAT'S WHAT I WANT TO GET SOME INFORMATION ON.

4

5    **BRYCE YOKOMIZO:** SUPERVISOR BURKE, AS INDICATED IN YOUR  
6    AMENDMENT, THERE ARE MANY PROGRAMS THAT ADDRESS HOMELESSNESS.  
7    WE HAVE PROGRAMS THAT ADDRESS HOMELESSNESS PREVENTION. WE ALSO  
8    HAVE PERMANENT HOUSING PROGRAMS THAT ASSIST HOMELESS FAMILIES  
9    INTO GETTING FIRST AND LAST MONTHS' RENT DEPOSITS AND THINGS  
10    OF THAT NATURE. WITH REGARD TO THE ACTUAL COUNT, IT'S  
11    DIFFICULT TO DETERMINE EXACTLY HOW MANY HOMELESS FAMILIES AND  
12    INDIVIDUALS WE HAVE IN THE COUNTY. AS A MATTER OF FACT, ON OUR  
13    BOARD AGENDA TODAY, L.A.H.S.A. IS CURRENTLY GOING TO UNDERGO A  
14    COUNT SYSTEM LATER ON THIS MONTH AND THE COUNTY OF LOS ANGELES  
15    IS GOING TO BE ASSISTING IN TRYING TO DETERMINE EXACTLY HOW  
16    MANY INDIVIDUALS ARE HOMELESS IN OUR COUNTY.

17

18    **SUP. BURKE:** AND DO YOU DO AN ANALYSIS OF THOSE-- WHEN YOU FIND  
19    OUT THAT THEY'RE HOMELESS, DO YOU DO AN ANALYSIS OF WHY  
20    THEY'RE HOMELESS AND HOW THEY BECAME HOMELESS, WHETHER OR NOT  
21    THEY'RE RECEIVING BENEFITS? WHAT HAPPENS IF THERE'S SOMEONE  
22    WHO IS RECEIVING BENEFITS AND THEY'RE HOMELESS?

23

24    **BRYCE YOKOMIZO:** IF SOMEBODY IS RECEIVING BENEFITS, SUPERVISOR,  
25    THERE IS AN ACTUAL ONE TIME-- A ONCE-IN-A-LIFETIME BENEFIT FOR





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1 HOMELESS BENEFITS AND THAT IS BY STATE REGULATION. SO IT'S  
2 DIFFICULT FOR US TO PROVIDE BENEFITS BEYOND THAT WHICH IS  
3 PROVIDED BY REGULATION. HOWEVER, WE ARE LOOKING INTO THE  
4 POSSIBILITY OF GETTING MORE SINGLE ALLOCATION DOLLARS TO SEE  
5 IF WE CAN SUPPLEMENT THAT. THAT'S PART OF THE MOTION TO...

6

7 **SUP. BURKE:** AND YOU SEE IT'S ONLY A ONE TIME?

8

9 **BRYCE YOKOMIZO:** CURRENTLY, YES. IT PROVIDES APPROXIMATELY 14  
10 DAYS OF TEMPORARY ASSISTANCE. WHAT WE'D LIKE TO DO,  
11 SUPERVISOR, IS TO EXTEND THAT UP TO 30 DAYS SO THAT WE CAN  
12 PERHAPS WORK WITH THESE FAMILIES MORE COMPREHENSIVELY TO FIND  
13 MORE PERMANENT HOUSING.

14

15 **SUP. BURKE:** WELL, NOW, IF A PERSON COMES IN FOR THEIR  
16 BENEFITS, YOU FIND OUT WHETHER OR NOT THEY HAVE AN ADDRESS.

17

18 **BRYCE YOKOMIZO:** YES.

19

20 **SUP. BURKE:** AND IF THEY SAY, "WE DON'T HAVE AN ADDRESS, WE GO  
21 TO A POST OFFICE BOX, BECAUSE WE'RE HOMELESS." WHAT DO YOU DO  
22 AT THAT POINT?

23

24 **BRYCE YOKOMIZO:** SUPERVISOR, WHAT WE DO IS THE FAMILIES THAT  
25 COME IN THAT DO NOT HAVE AN ADDRESS, WE ALLOW THEM TO USE OUR



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1 COUNTY WELFARE OFFICE AS AN ADDRESS TO RECEIVE ALL OF THEIR  
2 BENEFITS. AND SO WE CURRENTLY HAVE APPROXIMATELY 4,000 CASES  
3 THAT FALL INTO THAT PARTICULAR CATEGORY.

4

5 **SUP. BURKE:** AND YOU PROVIDE THEM WITH MONEY OSTENSIBLY TO  
6 PROVIDE FOR RENT, RIGHT?

7

8 **BRYCE YOKOMIZO:** WE PROVIDE THEM WITH HOMELESS ASSISTANCE AND  
9 THEN WE ALSO, THROUGH SOME OF THE INITIATIVES THAT THE BOARD  
10 HAS PUT FORWARD, WE'RE WORKING NOW WITH L.A.H.S.A., WITH THE  
11 DEPARTMENT OF MENTAL HEALTH, TO PROVIDE OTHER MORE  
12 COMPREHENSIVE CASE MANAGEMENT SERVICES TO THESE FAMILIES.

13

14 **SUP. BURKE:** WELL, IT SEEMS TO ME IF WE'RE PROVIDING THEM WITH  
15 MONEY FOR LIVING, THAT WE SHOULD HAVE SOME MECHANISM TO ASSURE  
16 THAT THOSE CHILDREN ARE ACTUALLY IN SOME KIND OF A HOME RATHER  
17 THAN ON THE STREET OR IN A CAR. NOW, WHAT I'M LOOKING AT AND  
18 WHAT I'M PROPOSING IS MAYBE WE SHOULD HAVE DIRECT PAYMENT OF  
19 RENT, WHICH AT ONE TIME I THOUGHT YOU HAD PROGRAMS FOR DIRECT  
20 PAYMENT FOR RENT IN SOME INSTANCES.

21

22 **BRYCE YOKOMIZO:** THAT'S ONE OF THE THINGS, SUPERVISOR, WE'RE  
23 LOOKING INTO AS AN OPPORTUNITY TO EXPAND ON...

24



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1   **SUP. BURKE:** AS PART OF THIS AMENDMENT, I'D LIKE TO GET A  
2   REPORT BACK ON THAT AND WHAT IT TAKES TO PROVIDE THAT. HOW  
3   MANY PEOPLE ARE WE TALKING ABOUT? NOW, WHAT ABOUT THOSE WHO  
4   ARE NOT ELIGIBLE FOR T.A.N.F.F.? THE PEOPLE WHO DON'T HAVE  
5   CALWORKS? I SUPPOSE IT'S BECAUSE OF FRAUD OR IS IT BECAUSE  
6   THEY HAVE TERMED OUT IN TERMS OF THEIR FIVE YEARS?

7

8   **BRYCE YOKOMIZO:** THERE ARE, SUPERVISOR-- THERE IS A FIVE-YEAR  
9   LIMIT, AS YOU KNOW, ON RECEIVING T.A.N.F.F. BENEFITS. BUT, IN  
10   THE EVENT THAT AN ADULT DOES TIME OFF, WE CONTINUE TO GIVE  
11   BENEFITS TO THE REMAINDER OF THE FAMILY AND THE EXPIRED ADULTS  
12   ARE ALSO ENTITLED TO CONTINUE TO RECEIVE WELFARE-TO-WORK  
13   SERVICES AND WE'RE, YOU KNOW, LOOKING AT WAYS THAT WE CAN  
14   CONTINUE TO DO THAT.

15

16   **SUP. BURKE:** ALL RIGHT. WELL, WHAT I WOULD LIKE TO SEE IS A  
17   REPORT BACK ON EXACTLY WHAT HAPPENS. ARE THESE PEOPLE, THE  
18   CHILDREN WHO ARE THERE IN THAT MISSION, ARE THEY THE ONES WHO  
19   HAVE BEEN TERMED OFF, THAT THE FIVE YEAR IS UP? OR ARE THEY  
20   THOSE THAT IT'S A MATTER THAT THERE HAS BEEN FRAUD? OR I'D  
21   JUST LIKE TO GET-- AND ALSO SOME MECHANISM OF HOW YOU ADDRESS  
22   MAKING SURE THAT THEY DON'T GO INTO THE MISSION. NOW, I'M  
23   SUPPORTING ADDITIONAL BEDS, I'M SUPPORTING ALL OF THE THINGS  
24   THAT ARE IN THIS REPORT, BUT I ALSO BELIEVE THAT WE CAN'T JUST  
25   KEEP GOING ON WITH PROVIDING BEDS AND NOT EVEN HAVE A REAL



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1 UNDERSTANDING OF WHETHER OR NOT WE'RE PROVIDING MONEY BUT THE  
2 MONEY'S GOING SOMEWHERE ELSE. AND SOME ASSURANCE THAT NUMBER  
3 ONE IS SHELTER. SHELTER AND FOOD SHOULD BE NUMBER ONE, AS FAR  
4 AS I'M CONCERNED.

5

6 **SUP. MOLINA, CHAIR:** I WANT TO UNDERSTAND. I THINK WE ALL WANT  
7 TO GET TO THE BOTTOM OF THIS. WE HAVE A LOT OF REPORTS AND A  
8 LOT OF INFORMATION. BUT WHAT DO YOU DO? HERE YOU HAVE A MOTHER  
9 WHO IS 38 YEARS OLD, SHE HAS THREE CHILDREN, SHE COMPLETED  
10 HIGH SCHOOL BUT SHE'S UNEMPLOYED. SO SHE WAS EVICTED, SO SHE'S  
11 OUT ON THE STREETS. WHAT DO WE DO WITH HER?

12

13 **BRYCE YOKOMIZO:** SUPERVISOR, MADAM CHAIR, THE WHOLE ISSUE OF  
14 HOMELESSNESS, AS YOUR BOARD IS WELL AWARE, IS A VERY COMPLEX  
15 ONE.

16

17 **SUP. MOLINA, CHAIR:** I UNDERSTAND. WE ALREADY KNOW THAT. I  
18 ASKED YOU A SPECIFIC QUESTION.

19

20 **BRYCE YOKOMIZO:** WHAT WE WOULD DO IN A CASE OF A PERSON WHO--  
21 WE WOULD BE OUT TO ASSESS IN A HOMELESS SITUATION IS TO FIND  
22 OUT, NUMBER ONE, WHETHER OR NOT THEY'RE CURRENTLY RECEIVING  
23 T.A.N.F.F. BENEFITS.

24



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1   **SUP. MOLINA, CHAIR:** OKAY. LET ME JUST-- SO WE KNOW THIS.  
2   SHE'S-- ALL OF HER GAIN, SHE'S OVER, SHE CAN'T GET ANY MORE  
3   MONEY.

4  
5   **SUP. BURKE:** SHE'S TERMED OUT.

6  
7   **SUP. MOLINA, CHAIR:** SHE'S TERMED OUT, SHE'S EVICTED. SO WHAT  
8   ABOUT THOSE THREE CHILDREN? IF THIS MOTHER REFUSES TO WORK,  
9   WHAT ABOUT THE THREE CHILDREN?

10  
11   **BRYCE YOKOMIZO:** WITH REGARD TO TRANSPORTATION AND HOUSING,  
12   WE'RE GOING TO BE WORKING WITH L.A.H.S.A. IN ORDER TO  
13   DETERMINE WHETHER OR NOT WE HAVE A MEANS OF GETTING PERMANENT  
14   HOUSING FOR THIS PARTICULAR FAMILY.

15  
16   **SUP. MOLINA, CHAIR:** HOW CAN YOU GET PERMANENT HOUSING FOR  
17   SOMEBODY WHO IS UNEMPLOYED?

18  
19   **BRYCE YOKOMIZO:** WELL, SUPERVISOR, THAT'S THE OTHER ASPECT OF  
20   THE PLAN, IS TO-- NOTHING HELPS EASE HOMELESSNESS AS A JOB  
21   WOULD, AND WE WANT A FAMILY IN SELF-SUFFICIENCY.

22  
23   **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT OBVIOUSLY YOU HAVE  
24   SOMEBODY WHO WENT THROUGH CALWORKS, SHE WENT THROUGH G.A.I.N.,  
25   SHE IS UNEMPLOYED, SHE HAS THREE CHILDREN, DOESN'T SAY



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1 ANYTHING ON HERE THAT SHE'S NOT ABLE-BODIED. THE POINT IS,  
2 WHAT HAPPENS TO THE THREE CHILDREN?

3

4 **BRYCE YOKOMIZO:** WELL, THE THREE CHILDREN IN THE FAMILY, WE'RE  
5 REALLY GOING TO BE WORKING WITH THE ADULT MEMBER OF THE  
6 FAMILY, MADAM CHAIR, TO SEE WHETHER OR NOT WE CAN GET HER INTO  
7 EMPLOYMENT OR THERE MAY BE BARRIERS TO EMPLOYMENT. IF IT'S  
8 SUBSTANCE ABUSE, FOR EXAMPLE...

9

10 **SUP. MOLINA, CHAIR:** NO SUBSTANCE ABUSE. IT SAYS HERE, NO  
11 SUBSTANCE ABUSE.

12

13 **BRYCE YOKOMIZO:** IT MAY BE DOMESTIC VIOLENCE-- ALL RIGHT. THERE  
14 MAY BE SOME SUPPORTIVE SERVICE NEEDS. IF THERE ARE NOT, THERE  
15 CERTAINLY IS A COMPREHENSIVE NEED FOR EMPLOYMENT SERVICES THAT  
16 WOULD GET THAT FAMILY INTO SELF-SUFFICIENCY, ALONG WITH SOME  
17 ADDITIONAL RESOURCES, SUCH AS TEMPORARY, TRANSITIONAL HOUSING  
18 AND, AGAIN, WE'RE GOING TO BE WORKING WITH L.A.H.S.A. AND  
19 D.M.H. TO DO THAT.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. OBVIOUSLY, WE'VE NOT ANALYZED  
22 THESE FAMILIES. MS. BURKE IS ASKING A VERY SIMPLE QUESTION.  
23 THESE ARE THE ONES WE HAVE THE REPORTS ON THAT I JUST ASKED  
24 YOU ABOUT.

25



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1    **BRYCE YOKOMIZO:** YES. YES.

2

3    **SUP. MOLINA, CHAIR:** I DON'T THINK YOU'RE EVER GOING TO FIND  
4    PERMANENT EMPLOYMENT FOR AN UNEMPLOYED 38-YEAR-OLD WOMAN WHO  
5    DOESN'T WANT TO WORK.

6

7    **BRYCE YOKOMIZO:** WELL, OUR FOCUS CERTAINLY IS GOING TO BE IN  
8    SITUATIONS LIKE THAT WHERE YOU HAVE SOMEBODY WHO EITHER  
9    REFUSES OR IS NOT GOING TO BE ABLE TO WORK, IT'S GOING TO BE  
10   THE WELL-BEING OF THE CHILDREN. NATURALLY, WE'RE GOING TO WORK  
11   WITH D.C.F.S AND...

12

13   **SUP. MOLINA, CHAIR:** I THINK THAT'S WHAT WE'RE CONCERNED ABOUT.  
14   NOW, MAYBE SHE CAN'T WORK BUT THIS REPORT DOESN'T TELL US  
15   THAT. WE KNOW SHE'S UNEMPLOYED, WE KNOW SHE EXHAUSTED ALL OF  
16   HER BENEFITS, WE KNOW SHE HAS THREE CHILDREN, WE KNOW SHE'S  
17   EVICTED AND WE KNOW SHE LIVES ON THE STREETS. SO,  
18   CONSEQUENTLY, I GUESS WHAT MS. BURKE AND SOME OF US WOULD LIKE  
19   TO FIND OUT, TO WHAT EXTENT CAN WE PROVIDE SERVICES AND WHAT  
20   IS IT THAT WE CAN TRULY DO? OUR CONCERN IS THAT THERE ARE  
21   THREE CHILDREN.

22

23   **SUP. BURKE:** THAT'S MY CONCERN.

24





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1   **SUP. MOLINA, CHAIR:** AND WE DON'T HAVE ANSWERS. NOW, SHE MAY  
2   BE, AGAIN, SHE MAY HAVE SOME-- IT DOESN'T SAY SHE HAS ANY  
3   MENTAL PROBLEMS OR ANYTHING LIKE THAT BUT SHE WENT THROUGH OUR  
4   G.A.I.N. PROGRAM, SO-- AND DIDN'T END UP WITH A JOB BUT-- AND  
5   IF OUR G.A.I.N. PROGRAM FAILED HER, I THINK WE NEED TO KNOW  
6   THAT AS WELL. SO, AGAIN, OUR CONCERN, THOUGH, IS THAT THIS  
7   DOESN'T-- THERE ARE THREE CHILDREN OUT THERE AND THIS HAS A  
8   LIST OF MANY, MANY CHILDREN ON THIS THAT I'M VERY CONCERNED  
9   ABOUT. ALL OF THEM HAVE BEEN EVICTED. THEY'RE IN SHELTERS. BUT  
10  THE POINT IS THAT, AT THAT POINT IN TIME, THEY'RE GOING TO  
11  EXHAUST THAT AS WELL.

12

13  **BRYCE YOKOMIZO:** MADAM CHAIR, I'M IN TOTAL AGREEMENT AND  
14  WE'RE...

15

16  **SUP. MOLINA, CHAIR:** I KNOW YOU'RE IN TOTAL AGREEMENT BUT WE  
17  NEED THAT ANALYSIS AS TO WHAT'S GOING TO HAPPEN. WE WANT TO  
18  HAVE A BETTER UNDERSTANDING.

19

20  **SUP. BURKE:** AND A PROGRAM, AND IF WHAT WE HAVE TO DO IS GO TO  
21  WASHINGTON TO GET SOME KIND OF CONSIDERATION OF THIS, OR IF  
22  WHAT WE HAVE TO DO IS WORK WITH C.D.D. OR--IN ORDER, AS FAR AS  
23  SECTION 8 OR WHATEVER IT IS, SOMEHOW WE NEED TO HAVE SOME KIND  
24  OF A PROGRAM TO ADDRESS THIS. I JUST THINK IT'S TOTALLY  
25  UNACCEPTABLE FOR ALL OF THOSE CHILDREN TO BE OUT ON THE STREET



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1 AND LIVING IN CARS AND YOU SAY, "OKAY, WE'RE GOING TO HAVE A  
2 PROGRAM, WE'RE GOING TO HAVE TO IDENTIFY SOME PLACES FOR  
3 THEM." FOR THE MOST PART, IT'S GOING TO BE MOTELS THAT COME IN  
4 THAT CHARGE YOU FOR SPOTS, HARD TO GET FACILITIES. AND MY  
5 UNDERSTANDING IS THAT H.U.D. DOES NOT NECESSARILY HAVE FUNDS  
6 AVAILABLE UNLESS YOU HAVE LONG-TERM, OVER SIX MONTHS, THAT THE  
7 PERSON STAYS IN THAT FACILITY. PLUS, THEY HAVE TO PAY FOR IT  
8 SOMEHOW. SO I WOULD JUST LIKE TO HAVE SOME KIND OF ANALYSIS  
9 AND PROPOSAL AS TO HOW WE CAN DEAL WITH THIS.

10

11 **BRYCE YOKOMIZO:** ABSOLUTELY, SUPERVISOR. IT COULD BE...

12

13 **SUP. BURKE:** AND IT'S NOT GOING TO BE JUST YOU. I THINK THAT IT  
14 HAS TO ALSO COMMUNITY REDEVELOPMENT THAT HAS TO BE PART OF  
15 THIS AND THEY SHOULD BE-- I WOULD WANT THAT REPORT TO INCLUDE  
16 SOMETHING FROM THEM.

17

18 **BRYCE YOKOMIZO:** CERTAINLY IS-- THERE IS A DEARTH OF RESOURCES  
19 OUT THERE. WE'RE REALLY VERY LOW ON SECTION 8, AS YOU KNOW,  
20 AND IT'S VERY DIFFICULT TO GET THE RESOURCES...

21

22 **SUP. BURKE:** BUT THE SOLUTION IS NOT TO SAY THAT THESE CHILDREN  
23 HAVE TO GO TO CHILDREN AND FAMILY SERVICES.

24



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1   **SUP. MOLINA, CHAIR:** I HAVE NO IDEA, MS. BURKE. WHEN IS IT  
2   ABUSE? IS IT ABUSE WHEN A PARENT HITS A CHILD? IS IT ABUSE  
3   WHEN A PARENT DOESN'T DO EVERYTHING THEY CAN TO PROVIDE A ROOF  
4   AND SAFETY FOR A CHILD? WHEN IS IT ABUSE? I DON'T KNOW. BUT I  
5   DO KNOW THAT WE NEED TO DO SOMETHING ABOUT IT. THESE CHILDREN  
6   SHOULD NOT BE LIVING IN THE STREETS.

7

8   **SUP. BURKE:** THAT'S MY CONCERN.

9

10   **SUP. MOLINA, CHAIR:** SO YOU'LL BRING THAT BACK. SHE GAVE YOU A  
11   60-DAY DEADLINE.

12

13   **BRYCE YOKOMIZO:** WE WILL DO THAT, MADAM CHAIR.

14

15   **SUP. ANTONOVICH:** I HAVE A QUESTION. BRYCE, COULD YOU PROVIDE  
16   QUARTERLY REPORTS ON, LET'S SAY, THOSE WHO ARE EMANCIPATED  
17   FROM FOSTER CARE, THOSE WHO ARE EMANCIPATED OR RELEASED FROM A  
18   JUVENILE FACILITY, A COUNTY JAIL, THAT WE-- AS TO THEIR  
19   HOUSING PLANS? AND WELFARE RECIPIENTS WHO DON'T HAVE PERMANENT  
20   HOUSING?

21

22   **BRYCE YOKOMIZO:** YES. I BELIEVE THAT, BASED ON SUPERVISOR  
23   YAROSLAVSKY'S MOTION, IT'S SOMEWHAT COMPREHENSIVE AND IT'S  
24   GOING TO BE REQUIRING THE DEPARTMENTS ALL WORK TOGETHER. THAT



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1 WOULD INCLUDE PROBATION, D.C.F.S., SO THAT FOSTER CARE AND  
2 PROBATION WOULD BE INCLUDED AS WELL.

3

4 **SUP. ANTONOVICH:** AND THEN COULD WE HAVE THE C.A.O. INCLUDE A  
5 REPORT BACK ON THE HOUSING PLAN FROM THE PROVIDERS WHO SERVE  
6 HOMELESS CLIENTS IN ADDITION TO THE COUNTY DEPARTMENTS? SO ADD  
7 THAT AS ADDITIONS, MADAM CHAIR. ADDING THOSE TO BE INCLUDED IN  
8 THE REPORT.

9

10 **SUP. MOLINA, CHAIR:** OKAY. ALL RIGHT. SO THAT WOULD BE AS  
11 AMENDED BY SUPERVISOR ANTONOVICH AND SUPERVISOR BURKE. OKAY.  
12 THAT ITEM, MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY  
13 SUPERVISOR BURKE. IF THERE'S NO OBJECTION, ITEM 3 IS APPROVED.  
14 ALL RIGHT. IT IS 11:00. WE HAVE A SPECIAL ITEM. DO YOU WANT TO  
15 HEAR IT NOW?

16

17 **SUP. YAROSLAVSKY:** ACTUALLY, WHAT I'D LIKE TO DO IS GO THROUGH  
18 ONE MORE ITEM, IF WE CAN. I WANT TO TAKE UP ITEM 18. 18 OR 23?  
19 WHICH IS THE ONE-- I THINK IT'S 23. YEAH. 23. THEN WE CAN TAKE  
20 THE SPECIAL ITEM. SO I WOULD CALL UP ITEM 23, MADAM CHAIR.

21

22 **SUP. MOLINA, CHAIR:** ALL RIGHT.

23

24 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK THE C.I.O. TO COME UP.

25



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1   **JON FULLINWIDER:** GOOD MORNING, MADAM CHAIR, MEMBERS OF THE  
2   BOARD.

3  
4   **SUP. MOLINA, CHAIR:** GOOD MORNING.

5  
6   **SUP. YAROSLAVSKY:** COULD YOU JUST GIVE US A VERY SUCCINCT-- I'M  
7   TRYING TO UNDERSTAND HOW THIS GOT STARTED AND HOW WE GOT TO  
8   THIS POINT AND WHAT THE PURPOSE OF THIS IS FROM THE COUNTY'S  
9   POINT OF VIEW. I UNDERSTAND WHAT THE PURPOSE OF IT IS FROM THE  
10   VENDOR'S POINT OF VIEW, THEY WANT TO MAKE MONEY, BUT I DON'T  
11   UNDERSTAND WHAT THE VALUE IS TO US. CAN YOU-- WITH THAT KIND  
12   OF LEADING PREAMBLE...

13  
14   **SUP. KNABE:** IT WAS MY MOTION.

15  
16   **SUP. YAROSLAVSKY:** WELL, IN THAT CASE, LET ME BE BRUTALLY-- NO.  
17   WHETHER IT'S YOUR MOTION OR NOT, COULD YOU ANSWER THE  
18   QUESTION?

19  
20   **JON FULLINWIDER:** YES. A MOTION BY SUPERVISOR KNABE ASKED MY  
21   OFFICE TO TAKE A LOOK AT SYSTEMS OR CAPABILITIES THAT WOULD  
22   IMPROVE INFORMATION SHARING WITHIN THE COUNTY RELATED TO TYPES  
23   OF PUBLIC SAFETY EVENTS, EMERGENCY TYPE EVENTS, AND WANTED TO  
24   KNOW, IS THERE VALUE TO THE PUBLIC IN HAVING A CENTRAL  
25   RESOURCE IN WHICH TO ACCESS THIS TYPE OF INFORMATION FROM



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1 WHICH TO MAKE DECISIONS, EITHER AS TO THEIR GENERAL WELLBEING  
2 AND SAFETY AND, POTENTIALLY, THAT OF LOCAL BUSINESSES WITHIN  
3 THE REGION? WE WERE AWARE THAT...

4

5 **SUP. YAROSLAVSKY:** LIKE WHAT KIND OF INFORMATION, FOR EXAMPLE?

6

7 **JON FULLINWIDER:** HAZARDOUS MATERIAL SPILL ON THE FREEWAY THAT  
8 MIGHT CLOSE DOWN THE 405 NEAR THE AIRPORT, WERE IT SUCH THAT  
9 THEY WOULD HAVE A PLUME OF TOXIC MATERIAL FLOATING THROUGH THE  
10 AIR THAT YOU MIGHT WANT TO NOTIFY BUSINESSES IN THE VICINITY  
11 THAT THIS IS OCCURRING AND THEY COULD EITHER ALLOW THEIR  
12 EMPLOYEES TO LEAVE OR DIVERT THEIR EMPLOYEES FROM COMING IN.

13

14 **SUP. YAROSLAVSKY:** IF THERE WERE A TOXIC PLUME ON THE 405  
15 FREEWAY, WOULD YOU RELY ON THE INTERNET TO NOTIFY PEOPLE OR  
16 WOULD YOU GO TO AN EMERGENCY TELEVISION, RADIO, KIND OF AN  
17 APPROACH?

18

19 **JON FULLINWIDER:** THEY WOULD PROBABLY BE ONE OF THE ONES WHO  
20 WOULD HAVE ACCESS TO THIS INFORMATION. THEY COULD VERY WELL BE  
21 UTILIZED...

22

23 **SUP. YAROSLAVSKY:** WHO IS "THEY"?

24

25 **JON FULLINWIDER:** T.V. COMPANIES, ANY TYPE OF BROADCAST...



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1

2 **SUP. YAROSLAVSKY:** BUT WE WOULDN'T RELY-- I MEAN, NOBODY IN HIS  
3 RIGHT MIND WOULD RELY ON SENDING AN E-MAIL TO A NEWS STATION  
4 ON AN EMERGENCY SITUATION. YOU'D PICK UP THE PHONE AND YOU'D  
5 CALL THEM. I MEAN, THERE ARE WAYS TO DO THAT. EVERY PRESS  
6 PERSON IN THIS BUILDING KNOWS HOW TO DO THAT.

7

8 **JON FULLINWIDER:** THE CITY OF NEW YORK IS DOING THIS NOW,  
9 SUPERVISOR.

10

11 **SUP. YAROSLAVSKY:** WELL, YOU'RE NOT ANSWERING MY QUESTION. I  
12 DON'T KNOW WHAT THE CITY OF NEW YORK IS DOING. I KNOW A LITTLE  
13 BIT ABOUT-- NOT A LOT, BUT A LITTLE BIT ABOUT THIS STUFF AND  
14 SO I'M TRYING TO UNDERSTAND, WHAT IS IT THAT WE'RE GETTING  
15 INTO HERE? WHY DID-- IN READING OVER YOUR REPORT, THERE ARE  
16 OTHER ISSUES, THERE'S LAW ENFORCEMENT. IT TELLS YOU-- THIS  
17 TECHNOLOGY IS SUPPOSED TO TELL YOU HOW YOUR LAW ENFORCEMENT  
18 PERSONNEL ARE DEPLOYED, IS THAT CORRECT? AT ANY GIVEN TIME.

19

20 **JON FULLINWIDER:** IT WOULD NOT NECESSARILY TELL HOW LAW  
21 ENFORCEMENT ARE ACTUALLY DEPLOYED. IT WOULD TELL WHERE THEY  
22 ARE RESPONDING TO EVENTS, THEY WOULD TELL YOU IF THERE WAS A  
23 3-ALARM FIRE IN A CERTAIN...

24

25 **SUP. YAROSLAVSKY:** OR A BANK ROBBERY.





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1

2 **JON FULLINWIDER:** OR A BANK ROBBERY, YES.

3

4 **SUP. YAROSLAVSKY:** YEAH. OR A MAJOR PERIMETER THAT'S BEEN  
5 ESTABLISHED IN CERRITOS OR IN HANCOCK PARK OR WHEREVER BECAUSE  
6 THERE'S A MURDER SUSPECT INVOLVED. THEY WHAT-- IT WOULD TELL  
7 YOU ALL-- IS THAT SOMETHING WE WANT TO DO? DO WE WANT TO GO  
8 ONLINE AND TELL THE WORLD WHERE OUR SHERIFFS ARE DEPLOYED AT  
9 ANY GIVEN MOMENT IN TIME?

10

11 **JON FULLINWIDER:** I DON'T KNOW IF THAT IS SOMETHING-- I MEAN,  
12 ULTIMATELY, THAT'S A DECISION I THINK THIS BOARD HAS TO MAKE.  
13 WE WERE SIMPLY GOING TO...

14

15 **SUP. YAROSLAVSKY:** WELL, YOU'RE RECOMMENDING IT, SO I'M ASKING  
16 YOU, WHY WOULD WE WANT TO LET THE WORLD IN THIS ENVIRONMENT  
17 KNOW WHERE OUR SHERIFFS ARE AT ANY GIVEN MOMENT IN TIME IF  
18 THERE'S A MAJOR EVENT?

19

20 **JON FULLINWIDER:** IT IS PUBLIC INFORMATION, I MEAN. AS YOU  
21 INDICATED, THE INFORMATION IS AVAILABLE. A GOOD EXAMPLE WOULD  
22 BE THE SHOOTING THAT WE HAD SEVERAL MONTHS AGO WHERE THE  
23 INDIVIDUAL WAS HELD HOSTAGE AND THE PERSON THAT WAS HOLDING  
24 THE INDIVIDUAL HOSTAGE WAS SHOT. THAT WAS CERTAINLY BROADCAST  
25 ON THE NEWS.



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1

2 **SUP. YAROSLAVSKY:** YOU'RE ANSWERING MY QUESTION WITH KIND OF A  
3 PARTIAL NON SEQUITUR. I DON'T CARE WHAT OTHER PEOPLE DO OR  
4 WHAT HAPPENED IN OTHER SITUATIONS. I'M ASKING YOU TO DEFEND  
5 YOUR RECOMMENDATION AND, AS I READ THIS REPORT, I SEE-- FIRST  
6 OF ALL, I SEE A FEW THINGS. I SEE THAT YOU'RE GIVEN A  
7 CONTRACT, YOU KNOW, WITHOUT-- TO ONE COMPANY, I DON'T KNOW IF  
8 THERE ARE OTHER COMPANIES, I UNDERSTAND THERE ARE OTHER  
9 COMPANIES THAT DO THIS. I'M NOT SURE I'D GO DOWN THIS LINE--  
10 DOWN THIS ROAD TO BEGIN WITH. BUT THE FIRST THING THAT CAUGHT  
11 MY ATTENTION IS THAT YOU ARE GOING TO BE PUTTING ONLINE-- IT'S  
12 VERY INTERESTING INFORMATION FOR GUYS LIKE ME. I MEAN, I USED  
13 TO, WHEN I WAS IN THE CITY COUNCIL, FOR AWHILE, I HAD A  
14 SCANNER IN MY CAR. I WAS, YOU KNOW, LIKE A LITTLE KID. I LOVED  
15 IT. THERE ARE PEOPLE LIKE ME, A LITTLE NUTTY, WHO LIKE TO KNOW  
16 WHAT'S GOING ON IN THEIR COMMUNITY. BUT I'M NOT SURE THAT IT  
17 IS IN THE BEST PUBLIC INTEREST FOR US TO FACILITATE THE  
18 KNOWLEDGE ON THE PART OF THE GENERAL PUBLIC OF WHERE OUR  
19 POLICE OFFICERS ARE DEPLOYED AT ANY GIVEN TIME, ESPECIALLY IN  
20 THIS DAY AND AGE. THAT'S NUMBER ONE. AND NUMBER TWO-- AND  
21 THERE'S A WHOLE SLEW OF THOSE THINGS, IT'S NOT JUST SHERIFFS,  
22 IT'S FIRE AND OTHERS. SECONDLY, I'M TRYING TO UNDERSTAND WHAT  
23 THE VALUE-- I KNOW THE VALUE THAT THE COMPANY WILL GET OUT OF  
24 THIS BECAUSE WE'RE GOING TO-- ACCORDING TO YOUR PROPOSAL,  
25 WE'RE GOING TO GIVE THEM A LOT OF INFORMATION, A LOT OF DATA



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1 THAT, RIGHT NOW, IS-- PROPRIETARY, MAYBE. I DON'T USE IT IN  
2 THE LEGAL SENSE...

3

4 **SUP. KNABE:** SO IT'S ALL PUBLIC INFORMATION, ZEV. I MEAN, IT'S  
5 ALL-- THIS WHOLE THING'S...

6

7 **SUP. YAROSLAVSKY:** THEN WHY DO WE NEED IT? IF IT'S ALL PUBLIC  
8 INFORMATION, LET NCR OR WHATEVER THIS COMPANY'S NAME IS GO DO  
9 IT BY THEMSELVES. WHY ARE WE DOING IT? WHY ARE WE  
10 FACILITATING? CAN YOU EXPLAIN THAT? IT'S ALL PUBLIC  
11 INFORMATION. ANYBODY CAN DO IT.

12

13 **JON FULLINWIDER:** IT'S PUBLIC INFORMATION, I THINK, ONE, IF YOU  
14 KNOW IT'S AVAILABLE AND, TWO, YOU KNOW HOW TO GAIN ACCESS TO  
15 IT. I THINK ONE OF THE THINGS WE FOUND...

16

17 **SUP. YAROSLAVSKY:** WELL, MAYBE THE BEST THING WE CAN DO IS TO  
18 PUT A LITTLE NOTICE ON OUR WEBSITE AND SAYS, "HEY, THIS  
19 INFORMATION IS AVAILABLE. EVERYBODY SHOULD USE IT." INSTEAD OF  
20 GIVING AN EXCLUSIVE TO SOMEBODY TO GET INFORMATION, SOME OF  
21 WHICH IS NOT AVAILABLE, APPARENTLY.

22

23 **JON FULLINWIDER:** ONE OF THE FINDINGS THAT WE IDENTIFIED WHEN  
24 WE DID THE FEASIBILITY STUDY WAS THAT THIS IS INFORMATION IS  
25 NOT BEING SHARED WITHIN THE COUNTY, THERE IS NOT A GOOD



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1 EXCHANGE OF INFORMATION BETWEEN LAW ENFORCEMENT AND FIRE,  
2 BETWEEN THE OFFICE OF EMERGENCY MANAGEMENT AND THIS WAS A WAY  
3 TO...

4

5 **SUP. YAROSLAVSKY:** WE DON'T NEED AN OUTSIDE COMPANY TO HELP US  
6 INTERNALLY, DO WE?

7

8 **JON FULLINWIDER:** NO, WE DON'T. AND THAT'S WHY I SAID ONE OF  
9 THE THINGS THAT WOULD COME OUT OF THIS, IF WE BASICALLY SAW  
10 VALUE IN CORRELATING THIS INFORMATION, WOULD BE TO MAKE THE  
11 DETERMINATION. IS THIS SOMETHING WE WANT TO DO INTERNALLY? I  
12 MEAN, THERE WAS REALLY NO ABSOLUTE COMMITMENT TO NC-4 OR  
13 S.B.C. AT THE END OF THIS PILOT.

14

15 **SUP. YAROSLAVSKY:** HAVE YOU DISCUSSED THIS WITH ANY OF OUR  
16 DEPARTMENTS, MR. FULLINWIDER? HAVE YOU DISCUSSED IT, FOR  
17 EXAMPLE, WITH THE SHERIFF'S DEPARTMENT?

18

19 **JON FULLINWIDER:** THE SHERIFF'S DEPARTMENT WAS INVOLVED WITH  
20 THE STUDY.

21

22 **SUP. YAROSLAVSKY:** AND WHAT IS THE SHERIFF'S DEPARTMENT'S VIEW  
23 OF YOUR RECOMMENDATION, DO YOU KNOW?

24



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1   **JON FULLINWIDER:** THE SHERIFF'S DEPARTMENT, MY UNDERSTANDING  
2   IS, SUPPORTS THIS.

3

4   **SUP. YAROSLAVSKY:** THAT'S NOT MY UNDERSTANDING BUT WE'LL FIND  
5   OUT..

6

7   **SUP. KNABE:** MR. YAROSLAVSKY, CAN I JUST-- MADAM CHAIR, I  
8   MEAN...

9

10   **SUP. MOLINA, CHAIR:** YEAH, MR. YAROSLAVSKY, DO YOU MIND?

11

12   **SUP. KNABE:** THE LACK OF SUPPORT WAS PROPRIETY INFORMATION.

13

14   **SUP. YAROSLAVSKY:** I DON'T MIND BUT I DON'T WANT TO RELINQUISH-  
15   - I MEAN, I DON'T HAVE A PROBLEM WITH THE BACK AND FORTH BUT I  
16   JUST DON'T WANT TO LOSE MY TIME. GO AHEAD.

17

18   **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. KNABE, PLEASE.

19

20   **SUP. KNABE:** WELL, THE SHERIFF'S DEPARTMENT'S CONCERN WAS  
21   PROPRIETARY INFORMATION OR SECRET INFORMATION OR THE SHARING  
22   OF-- YOU KNOW, THAT KIND OF-- ALL THIS WAS, WAS AN ATTEMPT,  
23   BASED ON A MODEL THAT'S BEEN CREATED IN NEW YORK CITY AND HAS  
24   WORKED VERY WELL, TO LOOK AT THE POSSIBILITY OF THE COUNTY ON  
25   A SHARING OF PUBLIC INFORMATION, A CLEARINGHOUSE FOR PUBLIC



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1 INFORMATION. WE TALK AND WE TALK ALL THE TIME ABOUT  
2 INFORMATION SHARING BETWEEN VARIOUS DEPARTMENTS, OKAY? AND,  
3 YOU KNOW, WE NEVER DO ANYTHING ABOUT IT. THIS WAS AN  
4 OPPORTUNITY WITH NO GUARANTEE. I MEAN, I KNOW YOUR SORT OF  
5 UNDERHANDED COMMENTS ABOUT A SOLE SOURCE, THERE'S NO ATTEMPT  
6 TO DO THAT BUT TO TRY TO GET IT OFF THE GROUND, TO SEE WHETHER  
7 OR NOT WE COULD DO IT INTERNALLY FOR \$25,000. IF YOU WANT TO  
8 PUT IT OUT TO BID FOR \$25,000, SO BE IT, I DON'T HAVE A  
9 PROBLEM WITH THAT, THAT'S NOT THE ISSUE.

10

11 **SUP. YAROSLAVSKY:** REALLY, THE FIRST ISSUE IS WHETHER THIS IS A  
12 GOOD IDEA AT ALL. THE SECOND ISSUE, IF IT'S A GOOD IDEA, IS  
13 HOW YOU DO IT. AND I'M NOT BEING UNDERHANDED. I'M GOING TO BE  
14 VERY BLUNT ABOUT IT. YOU'VE GOT A PROVISION IN THIS THING THAT  
15 NOT ONLY PROVIDES THEM WITH AN EXCLUSIVE FOR THE TIME BEING,  
16 THIS COMPANY, BUT YOU'VE ALSO ENSURED, IN THE PROVISION, THAT  
17 THEY WILL NOT BE EXCLUDED FROM BIDDING ON A BIGGER CONTRACT IF  
18 A PILOT TURNS OUT TO BE GOOD. SO THIS THING, WHICH I DON'T  
19 UNDERSTAND, IF THIS IS PUBLIC INFORMATION, WHY ARE WE ENTERING  
20 INTO AN EXCLUSIVE ARRANGEMENT WITH A FOR-PROFIT COMPANY? CAN  
21 YOU EXPLAIN THAT, MR. FULLINWIDER?

22

23 **JON FULLINWIDER:** THEY HAVE THE SOFTWARE THAT WE NEED TO TAKE  
24 THE DISPARATE INFORMATION THAT WE WOULD FEED THEM, CORRELATE



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1 IT AND PRESENT IT IN A MANNER IN WHICH THE PUBLIC COULD OBTAIN  
2 VALUE. WE DO NOT HAVE THAT SOFTWARE. THEY HAVE THAT SOFTWARE.

3

4 **SUP. YAROSLAVSKY:** AND THEY WOULD THEN BE THE BENEFICIARIES OR  
5 THE RECIPIENTS OF THIS WAD OF INFORMATION, WHATEVER IT IS,  
6 THAT WE'RE GOING TO ASK THEM TO SHARE THROUGH THEIR SOFTWARE  
7 WITH THE REST OF THE WORLD? IS THAT CORRECT?

8

9 **JOHN FULLINWIDER:** YES, THEY WOULD BE, AS WELL AS THE-- I MEAN,  
10 AND THE GENERAL PUBLIC. THERE IS NO COST TO THE PUBLIC TO  
11 ACCESS THIS INFORMATION AND THERE IS NO COST TO BUSINESS TO  
12 ACCESS THIS INFORMATION.

13

14 **SUP. YAROSLAVSKY:** NO, THE ONLY COST IS TO US.

15

16 **JON FULLINWIDER:** THERE IS REALLY NO COST TO US.

17

18 **SUP. YAROSLAVSKY:** WELL, I THOUGHT WE WERE ASKING-- AREN'T YOU  
19 ASKING US TO APPROPRIATE \$25,000 AS A START?

20

21 **JON FULLINWIDER:** THAT'S TO WRITE THE INTERFACES SUCH THAT WE  
22 CAN ELECTRONICALLY EXTRACT THE INFORMATION.

23

24 **SUP. YAROSLAVSKY:** AND THEN, IF WE DO THIS, IF THE PILOT WORKS,  
25 HOW MUCH WOULD IT COST TO DO THE WHOLE THING? TO DO IT ON A--





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The Los Angeles County Board of Supervisors**

1 WHAT DOES NEW YORK-- HOW DOES NEW YORK DO IT, IF NEW YORK DOES  
2 IT?

3

4 **JON FULLINWIDER:** THE CITY OF NEW YORK, TO MY KNOWLEDGE, IS NOT  
5 PAYING NC-4 ANY MONEY. NC-4'S TOTAL REVENUE IS COMING FROM THE  
6 SUBSCRIPTIONS THEY HAVE FROM THE VARIOUS FINANCIAL  
7 INSTITUTIONS, OTHER BUSINESSES IN THE NEW YORK AREA.

8

9 **SUP. YAROSLAVSKY:** FINANCIAL INSTITUTIONS SUBSCRIBE TO NC-4 TO  
10 GET WHAT?

11

12 **JON FULLINWIDER:** TO GET INFORMATION AS RELATES TO EVENTS THAT  
13 ARE OCCURRING IN THE MANHATTAN AREA.

14

15 **SUP. YAROSLAVSKY:** YOU JUST GOT THROUGH TELLING ME THAT ALL  
16 THIS INFORMATION IS PUBLIC AND THERE'S NOTHING THAT THEY'RE  
17 GOING TO HAVE THAT NO MEMBER OF THE PUBLIC COULDN'T HAVE. NOW  
18 YOU'RE SAYING THERE-- AND IT'S ALL-- AND EITHER YOU OR MR.  
19 KNABE SAID IT WAS GOING TO BE FREE OF CHARGE TO THE PUBLIC AND  
20 NOW YOU'RE...

21

22 **SUP. KNABE:** BUT THERE'S NO CLEARINGHOUSE.

23

24 **SUP. YAROSLAVSKY:** ...SAYING PEOPLE ARE SUBSCRIBING? THAT'S HOW  
25 THEY MAKE THEIR MONEY?



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The Los Angeles County Board of Supervisors**

1

2 **JON FULLINWIDER:** I SAID BUSINESSES SUBSCRIBE...

3

4 **SUP. YAROSLAVSKY:** WELL, BUSINESSES ARE PEOPLE.

5

6 **JON FULLINWIDER:** THAT'S CORRECT. THE REASON BUSINESSES  
7 SUBSCRIBE IS FOR THE NOTIFICATION. IF YOU WANT TO BE NOTIFIED,  
8 IF YOU ARE CITIBANK IN NEW YORK AND YOU BASICALLY SAY, "IF  
9 THERE IS AN EVENT IN THE CORNER OF BROADWAY AND FIFTH AVENUE,  
10 ET CETERA, OR WITHIN TWO MILES OF MY LOCATION GEOGRAPHICALLY,  
11 I WOULD LIKE TO BE NOTIFIED OF THAT."

12

13 **SUP. YAROSLAVSKY:** WHAT KIND OF AN EVENT? A FARMER'S MARKET?

14

15 **JON FULLINWIDER:** IT COULD BE-- WHO KNOWS WHAT IT IS.

16

17 **SUP. BURKE:** A ROBBERY OR SOMETHING?

18

19 **SUP. YAROSLAVSKY:** A ROBBERY?

20

21 **JON FULLINWIDER:** IT COULD BE A ROBBERY. IT COULD BE SOME...

22

23 **SUP. YAROSLAVSKY:** JESSE JAMES WOULD WANT TO SUBSCRIBE.

24 WOULDN'T HE?

25



**The Meeting Transcript of  
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1   **JON FULLINWIDER:** WHO KNOWS? AND THEY WOULD THEN BE NOTIFIED  
2   VIA PAGER, OR SEVERAL OTHER TYPES OF MEDIA: PDA, EMAIL, WHAT  
3   HAVE YOU, VOICE MAIL THAT THERE IS AN EVENT, AND THEN THEY CAN  
4   TAKE WHATEVER ACTION THEY DEEM IS APPROPRIATE INTERNALLY  
5   WITHIN THEIR ORGANIZATION.

6

7   **SUP. YAROSLAVSKY:** WHY DID YOU PICK NC-- WHATEVER IT'S CALLED,  
8   NC-4?

9

10   **JON FULLINWIDER:** NC-4? THEY APPROACHED US WITH THIS SOLUTION.  
11   WE LOOKED AT THE SOLUTION. THEY'RE THE ONLY ONES THAT HAD A  
12   SOLUTION THAT WAS VERY COMPREHENSIVE, AS WE IDENTIFIED AND  
13   REPORT. THERE WERE SEVERAL OTHER COMPANIES OUT THERE THAT WERE  
14   DEVELOPING TOOL SETS LIKE THIS. NONE OF THEM HAD THE ABILITY,  
15   THOUGH, TO TAKE AND MAP THIS WITHIN A GEOGRAPHIC INFORMATION  
16   ENVIRONMENT SUCH THAT WE COULD SEE IT HOLISTICALLY IN A MAP  
17   ENVIRONMENT AS IT RELATES TO OTHER INCIDENTS THAT MAY OCCUR AS  
18   WELL AS THE ABILITY TO NOTIFY.

19

20   **SUP. YAROSLAVSKY:** CAN I ASK THE SHERIFF'S REPRESENTATIVE TO  
21   COME FORWARD?

22

23   **SUP. KNABE:** WASN'T IT IN THE BOARD MOTION?

24

25   **SUP. BURKE:** MAY I JUST ASK ONE QUESTION OR MAKE A COMMENT?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** WHILE THEY'RE COMING UP, MS. BURKE, WOULD  
3 YOU ASK YOUR QUESTION AND I WOULD ASK THE SHERIFF'S  
4 REPRESENTATIVE ON THIS.

5

6 **SUP. BURKE:** I REALLY HAVE TO ASK YOU IN CONNECTION WITH AN  
7 EXPERIENCE I HAD. I WAS ON THE FREEWAY COMING INTO THE BOARD  
8 AND I WAS SIDESWIPE BY SOMEONE ON THE FREEWAY. CONTRARY TO  
9 DIRECTIONS, I FOLLOWED THEM. AND-- TO THE OFF-RAMP. MEANWHILE,  
10 I CALL THE POLICE. WHEN I ARRIVED AT THE PLACE WHERE I TOLD  
11 THE POLICE THAT THIS CAR HAD STOPPED AND COULDN'T MOVE, FIVE  
12 TOW TRUCKS ARRIVED THERE ALMOST SIMULTANEOUSLY. NOW, WHERE DO  
13 THEY GET ALL THEIR INFORMATION AND WHY DO WE HAVE TO PAY FOR  
14 THEM TO GET MORE? BECAUSE, TO ME, IT WAS ABSOLUTELY ASTOUNDING  
15 THAT I WAS JUST A BLOCK OFF THE FREEWAY FOLLOWING A CAR WHICH,  
16 AFTER IT HIT ME, IT BECAME DISABLED WHEN IT GOT OFF THE  
17 FREEWAY. AND, OF COURSE, I DIDN'T APPROACH THE PERSON BUT I  
18 HAD CALLED THE POLICE. BUT ALL OF THOSE TOW TRUCKS WERE THERE.  
19 NOW, WHY DO WE THEN HAVE TO GO THROUGH...

20

21 **SUP. KNABE:** BECAUSE THE M.T.A. PAYS FOR THAT.

22

23 **SUP. BURKE:** WHAT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** THE M.T.A. PAYS FOR THAT, FOR THE TOW TRUCKS,  
2   ABSOLUTELY.

3

4   **SUP. BURKE:** FOR THEM TO KNOW ABOUT MY-- WHEN I CALL THE  
5   POLICE?

6

7   **SUP. KNABE:** YEAH. RIGHT. THAT'S THAT TOW SERVICE WE PAY FOR.  
8   NOW, WHY YOU GOT FIVE, I HAVE NO IDEA.

9

10   **SUP. BURKE:** WELL, IT WAS FIVE DIFFERENT TOW COMPANIES.

11

12   **SUP. KNABE:** THAT'S WHAT I'M SAYING. I DON'T KNOW WHY YOU GOT  
13   FIVE DEPENDING ON YOUR AREA BUT WE VOTE FOR THAT AS A BOARD AT  
14   THE M.T.A.

15

16   **SUP. MOLINA, CHAIR:** NO, NO, THE M.T.A. IS A SPECIAL THING TO  
17   REMOVE THE CARS...

18

19   **SUP. BURKE:** RIGHT. CARS THAT ARE PARKED. NOT TO FOLLOW ME  
20   OVER-- OFF THE FREEWAY.

21

22   **SUP. MOLINA, CHAIR:** IT IS NOT FOR EVERY INCIDENT.

23

24   **SUP. KNABE:** NO, BUT THEY REPORT IT OUT.

25



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1   **JON FULLINWIDER:** I BELIEVE MOST OF THE TOW TRUCKS HAVE  
2   SCANNERS IN THEIR VEHICLES AND ARE SCANNING POLICE  
3   COMMUNICATION.

4

5   **SUP. BURKE:** AND LISTENING TO EACH POLICE CALL. YOU KNOW, SO I  
6   WOULD REALLY LIKE TO GET SOME INPUT FROM THE SHERIFF WHEN THEY  
7   COME UP HERE. I WAS VERY TROUBLED BY THAT. I MEAN, BECAUSE I  
8   COULDN'T EVEN-- I DIDN'T HAVE A CHANCE TO EVEN CALL THE COUNTY  
9   TO COME AND GET MY CAR BY THE TIME-- IT WAS SURROUNDED BY ALL  
10   THESE HUGE TOW TRUCKS. THE PERSON DIDN'T HAVE ANY INSURANCE SO  
11   THEY DIDN'T TOW HIS CAR BUT I WOULD JUST LIKE TO ASK THE  
12   SHERIFF, WHAT IS THEIR REACTION TO THIS?

13

14   **SUP. MOLINA, CHAIR:** MS. BURKE, THE SHERIFF'S DEPARTMENT IS  
15   HERE. WOULD YOU PLEASE STATE YOUR NAME?

16

17   **SUSAN COPPER:** YES. SUSAN COPPER, CAPTAIN OF COMMUNICATIONS AND  
18   FLEET MANAGEMENT BUREAU. GOOD MORNING. OUR CONCERN IS THE FACT  
19   THAT THERE IS CONFIDENTIAL INFORMATION THAT WE DON'T WANT TO  
20   GO OUT TO THE PUBLIC AT DIFFERENT TIMES. WE WANT TO BE ABLE TO  
21   CONTROL WHAT DOES GO OUT. WE DON'T WANT TO CAUSE PUBLIC PANIC  
22   AND ALLOW INFORMATION THAT SHOULD BE DISSEMINATED TOO EARLY TO  
23   COME OUT TOO EARLY AND SO WE DO NOT WANT TO RELINQUISH THAT  
24   CONTROL TO A PUBLIC AGENCY.

25



**The Meeting Transcript of  
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1   **SUP. BURKE:** YOU KNOW, MADAM CHAIR, I KNOW SOMETIMES I SEE  
2   HELICOPTERS OVERHEAD THAT ARE POLICE HELICOPTERS NEAR WHERE I  
3   LIVE AND I WOULD LOVE TO FIND OUT WHAT'S GOING ON BUT IT'S NOT  
4   MY BUSINESS, YOU KNOW? AND I DON'T KNOW THAT IT'S THE BUSINESS  
5   OF EVERY MERCHANT WHO IS AROUND THERE EXACTLY WHY THE  
6   HELICOPTERS ARE THERE AND WHAT I FIND IS, IF IT'S PUBLIC, NOT  
7   ONLY WILL THE MERCHANTS KNOW BUT ALL THE PEOPLE WHO ARE TRYING  
8   TO ESCAPE THE HELICOPTERS. SO I REALLY NEED TO UNDERSTAND THIS  
9   MUCH BETTER AND, FRANKLY, I'M SORRY, I DID NOT PAY ATTENTION  
10  TO IT BEFORE.

11

12  **JON FULLINWIDER:** THERE IS-- I MEAN, THE ASSUMPTION IS, IS THAT  
13  ALL INFORMATION THAT COMES ACROSS THE COMPUTER-AIDED DISPATCH  
14  SYSTEM WOULD BE SENT OFF TO NC-4. THAT IS NOT A GOOD  
15  ASSUMPTION. THE INFORMATION WILL BE FILTERED, CERTAIN CRITERIA  
16  WILL BE ESTABLISHED. WE WERE VERY SENSITIVE-- THE SHERIFF DID  
17  IDENTIFY REQUIREMENTS WHERE THEY HAD CERTAIN TYPES OF EVENTS  
18  THAT WERE OCCURRING, ET CETERA, THAT THIS INFORMATION MAY NOT  
19  BE SHARED WITH THE PUBLIC AT THAT POINT. SO THERE WAS GOING TO  
20  BE A CRITERIA ESTABLISHED, TOO, THAT WOULD DELINEATE WHAT TYPE  
21  OF INFORMATION WOULD BE SHARED VERSUS THE INFORMATION THAT  
22  WOULD BE KEPT INTERNAL TO THE COUNTY.

23

24  **SUP. YAROSLAVSKY:** HERE IS THE PROBLEM I HAVE. APPARENTLY,  
25  THAT-- I MEAN, I ASKED YOU-- BEFORE SHE CAME UP, I ASKED YOU





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1 WHAT THE SHERIFF'S DEPARTMENT'S VIEW WAS ON THIS AND YOU SAID  
2 THEY'D BEEN WORKING WITH YOU, AND, AS FAR AS YOU KNEW, THEY  
3 WERE SUPPORTIVE. THEY ARE NOT SUPPORTIVE. THEY HAVE CONCERNS  
4 AND THEY HAVE THE SAME CONCERNS THAT I RAISED AND THEY HAVE  
5 THE SAME CONCERNS MS. BURKE JUST RAISED AND COMMON SENSE WOULD  
6 DICTATE TO EVERYBODY THAT AT LEAST THIS THING HAS TO BE  
7 THOUGHT THROUGH A LITTLE MORE CAREFULLY AND EXPLAINED MORE  
8 THOROUGHLY TO SOME OF US, IF NOT ALL OF US AS TO WHAT THE--  
9 I'M TRYING TO UNDERSTAND, WHAT IS THE COMPELLING REASON? WE'VE  
10 GOT SO MANY PRIORITIES IN THIS COUNTY, WHY IS THIS THE ONE?  
11 EVEN IF IT DOESN'T COST US A NICKEL, IT'S TAKEN A LOT OF YOUR  
12 TIME, I'M SURE, THIS REPORT DIDN'T TAKE YOU HALF AN HOUR TO  
13 WRITE. IT'S TAKEN A LOT OF YOUR TIME. I STILL GET-- 80% OF MY  
14 E-MAILS ON MY COMPUTER IS SPAM, I CAN'T GET RID OF THAT THING  
15 BUT WE'RE GOING TO DO THIS? SO I KIND OF WANT TO PUT THE CART  
16 BEFORE THE HORSE. WHAT IS THE COMPELLING REASON-- THE HORSE  
17 BEFORE THE CART. WHAT IS THE COMPELLING REASON FOR US MOVING  
18 IN THIS DIRECTION? AND I'VE READ YOUR REPORT, MY STAFF HAS  
19 READ YOUR REPORT, I DON'T WANT TO TAKE TWO HOURS OF THE  
20 BOARD'S TIME TODAY TO GO THROUGH THIS. IT'S NOT NECESSARY.  
21 BUT, SO FAR, YOU HAVEN'T GIVEN ME A WARM AND FUZZY FEELING  
22 ABOUT THIS. THE SHERIFF'S DEPARTMENT HAS CONCERNS ABOUT IT,  
23 THE FIRE DEPARTMENT IS NEUTRAL ON IT. THEY CAN SPEAK FOR  
24 THEMSELVES. THAT'S WHAT THEY'VE TOLD MY STAFF AS OF THIS  
25 MORNING. SO BEFORE WE GO MARCHING DOWN THIS ROAD, AND IT DOES



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1 APPEAR THAT THIS IS A NOSE IN THE TENT SITUATION, YOU'RE GOING  
2 TO GIVE A LITTLE PILOT PROGRAM, THEY'RE NOT GOING TO BE DENIED  
3 THE OPPORTUNITY TO COMPETE FOR AN EXCLUSIVE ON THE BIG  
4 PROGRAM. SO, BEFORE, AS MS. BURKE SAYS, SHE'S SORRY SHE DIDN'T  
5 LOOK AT IT MORE CLOSELY, I FEEL THE SAME WAY WHEN IT FIRST  
6 CAME UP AND NOW IS THE TIME-- NOW IS THE NEXT OPPORTUNITY TO  
7 LOOK AT IT CLOSELY OR WE'RE REALLY GOING TO BE SORRY SIX  
8 MONTHS FROM NOW IF THIS THING PRODUCES SOMETHING THAT WE  
9 DIDN'T ANTICIPATE. AND I JUST-- LAST THING I WANT TO-- WHAT I  
10 WANT TO SAY-- I'M NOT GOING TO SAY ANY MORE. I THINK THIS  
11 OUGHT TO BE REFERRED BACK TO YOUR OFFICE. I THINK YOU OUGHT  
12 TO-- I MEAN, I'D LIKE TO HAVE THE OPPORTUNITY TO SEE WHAT THEY  
13 ARE DOING IN NEW YORK. I DON'T KNOW-- I HAVE NO CLUE AS TO  
14 WHAT THEY'RE DOING IN NEW YORK. AND WHAT'S IN IT FOR THE  
15 COUNTY AND FOR THE PEOPLE, THE TAXPAYERS OF THIS COUNTY? I  
16 UNDERSTAND WHAT'S IN IT FOR THESE GUYS. I WANT TO UNDERSTAND  
17 WHAT'S IN IT FOR US.

18

19 **SUP. BURKE:** AND THE SECURITY ISSUE.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO YOU WANT TO REFER IT BACK,  
22 MR. KNABE?

23

24 **SUP. YAROSLAVSKY:** THAT WOULD BE MY MOTION, MADAM CHAIR.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. KNABE, DO YOU WANT TO SPEAK  
2   TO...

3

4   **SUP. KNABE:** I DON'T HAVE A PROBLEM REFERRING IT BACK. I MEAN,  
5   I JUST THINK-- I MEAN, JUST TO REMIND THE BOARD, THEY DID VOTE  
6   ON MY ORIGINAL MOTION. AS A MATTER OF FACT, SUPERVISOR  
7   YAROSLAVSKY EVEN MADE AN AMENDMENT TO CLARIFY THE ISSUES OF  
8   WHAT WE'RE DOING. THERE'S NO COMMITMENT BY THIS. WE SHARED THE  
9   CONCERNS WITH THE SHERIFF'S DEPARTMENT. UNFORTUNATELY, THEY  
10   DIDN'T SHARE IT WITH US AS WE MOVE FORWARD ON THIS. THEY DID  
11   SHARE WITH JOHN, I GUESS. WE'RE NOT TRYING TO DO ANY  
12   PROPRIETARY INFORMATION, SO I DON'T HAVE A PROBLEM SENDING IT  
13   BACK. YOU ALL-- THE BOARD SUPPORTED IT UNANIMOUSLY. I MEAN, WE  
14   GO THROUGH THIS EXERCISE OF INFORMATION SHARING. THAT'S ALL IT  
15   WAS AN ATTEMPT TO DO. IT WASN'T TRYING TO GIVE ANY SWEETHEART  
16   CONTRACT OR DO ANYTHING ELSE OTHER THAN WE HAVE A VERY LARGE  
17   COUNTY OF OVER 4,000 SQUARE MILES WITH A LOT OF DIFFERENT  
18   INCIDENTS THAT THERE MIGHT BE AN OPPORTUNITY TO SHARE  
19   INFORMATION BETWEEN THE VARIOUS DEPARTMENTS. WHAT A UNIQUE  
20   CONCEPT, THE SHERIFF'S DEPARTMENT AND THE FIRE DEPARTMENT  
21   TALKING TO EACH OTHER. WE TALK ABOUT INNER OPERABILITY ALL THE  
22   TIME, SO WE'LL REFER IT BACK. THAT'S FINE.

23

24   **SUP. BURKE:** I WOULD JUST LIKE TO ASK ONE OTHER THING WHEN  
25   YOU'RE LOOKING AT IT. AT SOME PARTS OF MY DISTRICT, YOU CAN'T



**The Meeting Transcript of  
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1 GET PEOPLE TO CALL THE SHERIFF AND THE REASON IS THAT, IF THEY  
2 CALL THE SHERIFF AND THEY REPORT A GANG INCIDENT OR A  
3 SHOOTING-- BY THE-- BEFORE THE SHERIFF GETS THERE, THE GANG  
4 MEMBERS KNOW WHO CALLED, BECAUSE THEY PICK IT UP AND THEY HAVE  
5 THE EQUIPMENT. NOW, THIS REALLY BOTHERS ME IN TERMS OF THE  
6 SAFETY ISSUES BECAUSE THIS IS-- THAT'S WHY WE PUT IN SPECIAL  
7 MONITORS TO PICK UP GUNSHOT SO THAT PEOPLE WOULDN'T HAVE TO  
8 CALL, BECAUSE IF THEY HAD THE MONITORS TO PICK UP THE GUNSHOT,  
9 SOMETIMES THEY WOULD MAKE MISTAKES AND IT WOULDN'T BE A  
10 GUNSHOT, IT WOULD BE A BACKFIRE BUT, WHEN IT WAS A GUNSHOT, A  
11 PERSON DID NOT HAVE TO PUT THEIR LIFE AT STAKE TO CALL THE  
12 POLICE. SO THESE ARE ISSUES THAT TROUBLE ME IN TERMS OF ANY  
13 AVAILABILITY BECAUSE, IF IT GOES TO THE BUSINESS, IT'S GOING  
14 TO GO TO LEGITIMATE BUSINESSES AND OTHER BUSINESSES IF IT'S  
15 SOLD. OR IF IT'S SUBSCRIBED TO OR IF IT'S FREE. AND I WOULD  
16 LIKE TO HAVE SOME ASSURANCES OF PUBLIC SAFETY BECAUSE SO THE  
17 PEOPLE DOWN IN MANHATTAN WANT TO KNOW IF THERE'S A ROBBERY  
18 AROUND THE CORNER OR THEY WANT TO KNOW IF THERE WAS AN  
19 ACCIDENT AROUND THE CORNER. WELL, THERE'S JUST SO MANY  
20 SITUATIONS I'VE HEARD OF. A FRIEND OF MINE WHOSE DAUGHTER  
21 CALLED TO GET THE AAA IN A DARK PLACE AND, AS A RESULT,  
22 SOMEONE CAME AND SHE WAS RAPED. I MEAN, THERE ARE JUST SO MANY  
23 SAFETY CONCERNS. I WOULD LIKE TO KNOW...

24



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1   **SUP. MOLINA, CHAIR:** WELL, ALL RIGHT. THIS LOOKS LIKE A NICE  
2   CAN OF WORMS THAT YOU'RE GOING TO COME BACK WITH AND PROBABLY  
3   INVESTIGATE. I THINK IT'S RAISED MANY, MANY ISSUES AND SO IT'S  
4   GOING TO BE REFERRED BACK TO YOU AND WHEN YOU'RE PREPARED TO  
5   BRING IT BACK TO US, I DON'T THINK THERE'S A TIME CERTAIN THAT  
6   IT SHOULD BE BACK, BUT IT'S REFERRED BACK TO YOUR OFFICE. IS  
7   THERE ANY OBJECTION TO THAT? IF NOT, SO ORDERED.

8

9   **SUP. YAROSLAVSKY:** THANK YOU. MADAM CHAIR, I WOULD JUST-- I  
10   KNOW WE WANT TO GET TO THE SPECIAL ITEM, I WANT TO WITHDRAW MY  
11   HOLD ON ITEMS 1-P AND 16 AND MOVE THEIR APPROVAL.

12

13   **SUP. MOLINA, CHAIR:** 1-P. OKAY. THEN WAS ON PARKS AND THEN  
14   WHAT, ITEM 16?

15

16   **SUP. YAROSLAVSKY:** 16 IS RELATED TO 1-P.

17

18   **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THERE ANY OBJECTION TO THAT?  
19   IF NOT, SUPERVISOR YAROSLAVSKY MOVES FORWARD 1-P AND ITEM  
20   NUMBER 16. SECONDED BY SUPERVISOR BURKE. IF THERE'S NO  
21   OBJECTION, SO ORDERED. THAT WASN'T HELD BY ANYONE ELSE, RIGHT?  
22   ALL RIGHT. WE'VE ALSO HAD A REQUEST TO HOLD-- TO BRING UP ITEM  
23   10. ITEM 10 IS A MOTION THAT I'D SUBMITTED AS THE CHAIR TRYING  
24   TO ENCOURAGE COUNTY RESIDENTS AND ALL OF US TO MAKE A  
25   CONTRIBUTION TO-- FOR RELIEF FOR ALL OF THE VICTIMS OF THE



**The Meeting Transcript of  
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1 TSUNAMI THROUGHOUT ASIA. THE RECOMMENDATION, OF COURSE, WAS TO  
2 GO FOR THE AMERICAN RED CROSS. THERE ARE MANY OTHER CHARITABLE  
3 NONPROFIT ORGANIZATIONS THAT ARE ASSISTING IN THIS AREA AND  
4 THAT WAS MY MOTION BUT IT'S MY UNDERSTANDING THAT SUPERVISOR  
5 KNABE HAS A AMENDMENT.

6

7 **SUP. KNABE:** YES, MADAM CHAIR, INTERESTING, I JUST-- YOU USE  
8 YOUR VEHICLE, I MEAN, I TOTALLY SUPPORT YOUR VEHICLE, THERE  
9 WAS ONE ISSUE I DID WANT TO-- TWO ISSUES I WANTED TO RAISE.  
10 ONE WAS, IF YOU REMEMBER, WITH THE ADVENT OF SEPTEMBER 11TH,  
11 WE PUT TOGETHER, THROUGH THE C.A.O.'S OFFICE, THAT HEARTS  
12 UNITED CAMPAIGN. THAT MAY BE A VEHICLE TO ASSIST IN  
13 COORDINATING THE EFFORTS. AND, IF YOU REMEMBER, THE COUNTY  
14 EMPLOYEES GENEROUSLY DONATED ALMOST \$120,000 TO THE NEW YORK  
15 UNITED WAY FOR THE VICTIMS OF 9/11. SO I DON'T KNOW IF YOU  
16 WANT TO LOOK AT THAT POSSIBILITY OF THAT AREA OF COORDINATION  
17 OR JUST DO IT...

18

19 **SUP. MOLINA, CHAIR:** THAT WOULD BE PROBABLY A VERY EFFECTIVE  
20 MECHANISM TO USE.

21

22 **SUP. KNABE:** OKAY. THE OTHER ISSUE, OBVIOUSLY, IS THE WHOLE  
23 TSUNAMI ISSUE. BACK IN 1998, ON OCTOBER 6TH, I BROUGHT IN A  
24 MOTION AND THERE WERE SOME SORT OF SNIDE COMMENTS FROM THE  
25 PRESS AND SOME OTHERS ABOUT A TSUNAMI EMERGENCY PLAN, AND I



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1 ASKED FOR A REPORT BACK. WE DID RECEIVE THAT FROM THE C.A.O.'S  
2 OFFICE ALMOST, WHAT, SIX YEARS TO THE DATE OF THE TSUNAMI IN  
3 ASIA IN DECEMBER OF 1998. SO I HAD A MOTION TO UPDATE THAT  
4 PLAN AND I'LL PASS OUT THE MOTION AS WELL AS THE PLAN THAT  
5 WAS-- CAME BACK FROM THE C.A.O.'S OFFICE BUT ALSO I THOUGHT IT  
6 WOULD BE IMPORTANT, THROUGH CONSTANCE PERETT, OUR OFFICE OF  
7 EMERGENCY SERVICES, WE'RE FORTUNATE ENOUGH TO HAVE DR.  
8 LUCILLE, LUCY, LUCILLE JONES WITH US WHO IS A SCIENCE IN  
9 CHARGE OF THE SOUTHERN CALIFORNIA UNITED STATES GEOLOGICAL  
10 SURVEY AND CHAIR OF THE SEISMIC SAFETY COMMITTEE AND SORT OF  
11 GIVE US AN UPDATE ON THE COUNTY WITH OUR OCEANFRONT AND WHAT  
12 WE, POTENTIALLY, ARE FACED WITH AND WHAT WE CAN DO. DR. JONES.

13

14 **DR. LUCILLE JONES:** YEAH, OKAY. I WAS ASKED TO JUST GIVE A  
15 QUICK ASSESSMENT OF WHAT IS THE TSUNAMI RISK THAT FACES LOS  
16 ANGELES COUNTY. IT IS A SIGNIFICANT RISK. WE ARE EARTHQUAKE  
17 COUNTRY AND TSUNAMIS ARE GENERATED WHENEVER YOU HAVE  
18 EARTHQUAKE MOTION UNDER THE OCEAN. IT IS NOT A VERY COMMON  
19 RISK. THE LAST TSUNAMI IN SOUTHERN CALIFORNIA WAS IN 1812,  
20 GENERATED BY AN EARTHQUAKE IN SANTA BARBARA CHANNEL. BUT THE  
21 WEST COAST OF THE UNITED STATES HAS A FAULT VERY SIMILAR TO  
22 THE FAULT THAT PRODUCED THE MAGNITUDE 9 IN SUMATRA. IT'S  
23 CALLED THE CASCADIA SUBDUCTION ZONE, RUNNING FROM CAPE  
24 MENDOCINO UP TO VICTORIA ISLAND AND HAS EARTHQUAKES MAGNITUDE





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1 9S ON AVERAGE ABOUT EVERY 500 YEARS, WHICH WILL PRODUCE A  
2 SIMILAR TSUNAMI.

3

4 **SUP. YAROSLAVSKY:** WHEN WAS THE LAST TIME IT HAPPENED?

5

6 **DR. LUCILLE JONES:** JANUARY 26, 1700, AND WE ACTUALLY KNOW THE  
7 DATE OF IT BECAUSE IT GENERATED A TSUNAMI THAT KILLED PEOPLE  
8 IN JAPAN. AND THEY DID AN ANALYSIS OF THE PATTERN OF THE  
9 TSUNAMI IN JAPAN, A JAPANESE SEISMOLOGIST, AND WAS ABLE TO  
10 FIGURE OUT THAT IT MUST HAVE COME FROM THE PACIFIC NORTHWEST  
11 AND IT MATCHES UP WITH DEAD TREES THAT WERE KILLED WHEN THE  
12 GROUND SUBSIDED DURING THAT EARTHQUAKE.

13

14 **SUP. YAROSLAVSKY:** WHERE IS THAT FAULT?

15

16 **DR. LUCILLE JONES:** IT'S OFFSHORE FROM CAPE MENDOCINO UP INTO  
17 CANADA. AND IT NEEDS TO BE OFFSHORE TO CREATE A TSUNAMI. IT'S  
18 WHAT'S CALLED A SUBDUCTION ZONE THAT CAUSES THE MOTION OF THE  
19 OCEAN FLOOR.

20

21 **SUP. YAROSLAVSKY:** WAS THERE NOT A TSUNAMI IN NORTHERN  
22 CALIFORNIA IN THE CRESCENT CITY AREA AFTER THE ANCHORAGE  
23 EARTHQUAKE IN '64?

24



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1 **DR. LUCILLE JONES:** YES. THE '64 EARTHQUAKE, WHICH WAS 9.2,  
2 GENERATED A TSUNAMI THAT CAME DOWN. IT KILLED PEOPLE IN THE  
3 PACIFIC NORTHWEST, IN CRESCENT CITY AND CAUSED DAMAGE IN THE  
4 PORT HERE IN LONG BEACH. SO IT DID NOT KILL PEOPLE SOUTH OF  
5 CRESCENT CITY BUT IT SHOWS THAT WE DO-- WE ARE SUSCEPTIBLE TO  
6 THE TSUNAMI AND ONE OF THE THINGS THAT WE SAW IN THE INDIAN  
7 OCEAN WAS HOW THE TSUNAMI WAVES CAME OUT AND THEY ACTUALLY  
8 TRAVELED AROUND ISLANDS AND CAME IN ON THE OTHER SIDE. SO I  
9 THINK IT INCREASES-- YOU KNOW, WE SHOULD PROBABLY DO FURTHER  
10 MODELING ON THIS BUT THE POSSIBILITY THAT A TSUNAMI GENERATED  
11 OFF OF NORTHERN CALIFORNIA COULD BE HAVING A SIGNIFICANT  
12 EFFECT IN SOUTHERN CALIFORNIA IS VERY REAL.

13

14 **SUP. BURKE:** WHAT IS THE DIFFERENCE BETWEEN A TSUNAMI AND TIDAL  
15 WAVE?

16

17 **DR. LUCILLE JONES:** NAMES.

18

19 **SUP. BURKE:** OH, JUST THE NAME? THAT'S WHAT WE CALL TIDAL WAVES  
20 HERE.

21

22 **DR. LUCILLE JONES:** WELL, THE REASON WE DON'T USE THE WORD  
23 TIDAL WAVE IS THAT IMPLIES IT IS RELATED TO TIDES, WHICH IT'S  
24 NOT. THAT'S AN OLD-- WHEN THEY, YOU KNOW, PEOPLE WERE FIRST  
25 SEEING THEM AND THEY DIDN'T KNOW WHAT CAUSED THEM, THEY WOULD



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1 CALL THEM THAT. BUT, IN FACT, "TSUNAMI" IS A JAPANESE TERM  
2 THAT IS DIRECTLY RELATED TO THE EARTHQUAKES AND SO WE'VE  
3 ADOPTED THAT TO DESCRIBE IT HERE.

4

5 **SUP. KNABE:** ARE THERE ANY OTHER QUESTIONS?

6

7 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH.

8

9 **SUP. ANTONOVICH:** NOT ON THIS PER SE BUT RELATIVE TO SUPERVISOR  
10 MOLINA'S MOTION, IT'S A POSITIVE MOTION. WE HAD ALSO DEVELOPED  
11 ONE COMPARABLE TO THAT AND WAS NOT AWARE THAT YOURS HAD BEEN  
12 DRAFTED. AND BECAUSE WE HAVE ABOUT 92,000 COUNTY EMPLOYEES, MY  
13 WIFE HAD SUGGESTED, A GOOD SUGGESTION, THAT IF EVERY EMPLOYEE  
14 GAVE \$10, THAT'S NEARLY A MILLION DOLLARS AND THEN THE  
15 ORGANIZATIONS, LIKE THE AMERICAN RED CROSS, BORDERS WITHOUT  
16 DOCTORS, THE SALVATION ARMY, THOSE GROUPS THAT GO IN, THE  
17 MONEY COULD BE DISTRIBUTED AND PERHAPS WE COULD ASK THE C.A.O.  
18 TO LOOK AT THAT TYPE OF OPPORTUNITY WHERE WE COULD SEND OUR  
19 DONATIONS TO THE C.A.O., PUTTING INFORMATION ON THE PAY  
20 WARRANT IS GOOD. HOWEVER, BECAUSE THE WARRANTS HAVE ALREADY  
21 BEEN PRINTED MANY TIMES, YOU'RE LOOKING AT A COUPLE MONTHS  
22 DOWN THE ROAD VERSUS GATHERING THE REVENUES AS-- IN A MORE  
23 TIMELY MANNER.

24

25 **SUP. KNABE:** OR YOU COULD DO AN INSERT QUICKLY.



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1

2 **C.A.O. JANSSEN:** NO, THIS IS CLEARLY NOT AN ISSUE THAT'S GOING  
3 TO GO AWAY, EITHER, SO...

4

5 **SUP. ANTONOVICH:** RIGHT. SO PERHAPS WE COULD ASK THE C.A.O. TO  
6 DEVELOP SOME OPPORTUNITIES. BUT, AGAIN, IF EACH EMPLOYEE GAVE,  
7 LIKE, \$10, THAT'S OVER \$900,000 AND IT'S A STEP. AND WE'VE  
8 ALWAYS BEEN A VERY GENEROUS-- BECAUSE OF THE AWARDS WE HAVE  
9 WON FROM THE UNITED WAY ON DOWN TO THE GROUPS THAT WE SUPPORT.

10

11 **C.A.O. JANSSEN:** RIGHT. THE COUNTY EMPLOYEES HAVE ALWAYS...

12

13 **SUP. ANTONOVICH:** THAT WAS A SUGGESTION THAT-- HAVING THE  
14 C.A.O.

15

16 **SUP. KNABE:** WELL, THAT WAS MY AMENDMENT. THAT'S WHY THE HEARTS  
17 UNITED THAT WE USED, THAT CAMPAIGN THAT WE USED FOR 9/11  
18 VICTIMS MIGHT BE A GOOD MODEL TO USE IN A SITUATION LIKE...

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. WHY DON'T WE USE THAT MODEL? I  
21 THINK THAT THERE'S NO DOUBT. WE SAW HOW WELL WE DID ON OUR  
22 MARCH OF DIMES AND OUR UNITED WAY EFFORTS THROUGHOUT THE YEAR.  
23 SO WE WILL CONTINUE WITH THAT BUT IT IS A VOLUNTARY...

24

25 **SUP. ANTONOVICH:** RIGHT. YEAH, VOLUNTARY.



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1

2 **C.A.O. JANSSEN:** VOLUNTARY. MADAM CHAIR, I'D LIKE TO START WITH  
3 A THOUSAND-DOLLAR CHECK.

4

5 **SUP. MOLINA, CHAIR:** ABSOLUTELY. WE'LL ALL MAKE AN EFFORT TO  
6 TRY AND MATCH THAT GENEROUS DONATION. ALL RIGHT. ANY OTHER  
7 QUESTIONS OR COMMENT ON THIS ITEM?

8

9 **SUP. ANTONOVICH:** AND THE PROPOSAL LIKE-- PREPARING IS SO  
10 IMPORTANT SO...

11

12 **SUP. KNABE:** NO, I JUST WANTED TO THANK DR. JONES FOR COMING  
13 DOWN.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH FOR JOINING US AND  
16 ADDING TO THE INFORMATION THAT WE HAVE.

17

18 **SUP. ANTONOVICH:** BECAUSE WE'RE OVERDUE. WHAT, EVERY 10, 11  
19 YEARS, WE HAVE EARTHQUAKES AND OUR EARTHQUAKE...

20

21 **SUP. MOLINA, CHAIR:** HOPEFULLY WE'LL NEVER SUFFER THAT.

22

23 **SUP. KNABE:** ALSO, JUST IN ADDITION, CONSTANCE, AS LONG AS  
24 CONSTANCE IS HERE, JUST ANY COMMENTS ABOUT THE PLAN IN GENERAL



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1 AND WHERE WE ARE ON AN UPDATE, WHICH IS A MOTION I'LL BE  
2 BRINGING IN LATER.

3

4 **CONSTANCE PERETT:** THANK YOU, SUPERVISOR, MADAM CHAIR AND  
5 SUPERVISORS. JUST A VERY QUICK HISTORY ON WHAT WE'VE BEEN  
6 DOING WITH TSUNAMI PLANNING IN LOS ANGELES COUNTY. IN RESPONSE  
7 TO A MOTION BY SUPERVISOR KNABE IN 1998, WE DID, IN FACT,  
8 DEVELOP AN INTERIM TSUNAMI PLAN. WE DID THIS IN CONJUNCTION  
9 WITH THE COASTAL CITIES, A NUMBER OF COUNTY DEPARTMENTS AND  
10 OTHER STAKEHOLDERS. I WILL BE THE FIRST TO TELL YOU THAT OUR  
11 INTERIM PLAN DOES NEED SOME WORK AND WE ARE CONTINUING TO WORK  
12 ON THE PLAN. WE DO HAVE A MEETING SCHEDULED JANUARY 27TH AT  
13 THE MANHATTAN LIFEGUARD CENTER TO RESUME PLANNING THAT HAD  
14 BEEN PUT ON THE BACK BURNER BECAUSE OF HOMELAND SECURITY  
15 ISSUES. I WANT TO SAY SOMETHING THAT I THINK IS IMPORTANT. YOU  
16 KNOW, THE MEDIA HAS DONE SOME REPORTING RECENTLY THAT IMPLIES  
17 THAT LOS ANGELES COUNTY IS NOT PREPARED AND I WOULD SAY TO  
18 THAT THAT LOS ANGELES COUNTY IS AMONG THE MOST PREPARED  
19 ANYWHERE AND WE HAVE BEEN PUT TO THAT TEST MANY TIMES DURING  
20 THE DECADE OF DISASTERS IN THE '90S. WE DO HAVE A STATE-OF-  
21 THE-ART EMERGENCY OPERATIONS CENTER. WE HAVE TRAINED  
22 DEPARTMENT STAFF, WE HAVE DEPARTMENT PLANS, WE HAVE SYSTEMS TO  
23 COMMUNICATE WITH ALL OF OUR CITIES IN THIS COUNTY AND WE DO  
24 EXERCISE UPON EXERCISE UPON EXERCISE, INCLUDING 23 EXERCISES  
25 DURING 2004. SO ALTHOUGH OUR PLAN MAY BE AN INTERIM TSUNAMI



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1 PLAN, OUR COUNTY'S EMERGENCY RESPONSE PLAN IS AMONG THE FINEST  
2 AND I BELIEVE THAT, IF WE WERE TO RESPOND TODAY TO A TSUNAMI,  
3 WE WOULD DO A CREDIBLE JOB. NOW, DOES THAT MEAN THERE ISN'T  
4 MORE NEEDED? ABSOLUTELY. THERE IS MORE THAT WE CAN AND THAT WE  
5 WILL BE DOING. WE ARE GOING TO BE MAKING AN IMMEDIATE OUTREACH  
6 IN TERMS OF PUBLIC EDUCATION. WE DID A PREPAREDNESS BROCHURE  
7 BACK IN 19-- I'M SORRY, IN 2001, IN MARCH, ON TSUNAMIS. WE ARE  
8 GOING TO MAKE SURE THAT THAT IS BEING PUSHED OUT TO THE  
9 SCHOOLS. OUR STAFF IS SETTING UP INTERVIEWS WITH VARIOUS MEDIA  
10 TO TALK ABOUT THE TSUNAMI THREAT AND WHAT THE PUBLIC NEEDS TO  
11 DO BECAUSE IT'S IMPORTANT TO REALIZE THE MOST DANGEROUS THING  
12 THE PUBLIC CAN DO IS GO DOWN TO THE BEACH TO TAKE A LOOK AT  
13 WHAT HAS JUST HAPPENED WHEN THERE IS ANOTHER SURGE COMING IN  
14 AND THAT IS THE ONE THAT KILLS THEM. SO THERE'S SOME VERY  
15 FUNDAMENTAL THINGS THAT WE NEED TO GO BACK TO THE DRAWING  
16 BOARD AND MAKE SURE OUR PUBLIC IS AWARE OF. AND WE WILL COME  
17 BACK WITH A REPORT TO THIS BOARD ON THE FINALIZED TSUNAMI PLAN  
18 ACCORDING TO YOUR DIRECTION AND YOUR TIME LINE.

19  
20 **SUP. KNABE:** THANK YOU.

21  
22 **SUP. ANTONOVICH:** LET ME ASK YOU A QUESTION. OUR QUAKY SHAKY  
23 VAN THAT'S GOING OUT TO THE ELEMENTARY SCHOOLS AND PUBLIC  
24 AREAS, CAN YOU GIVE US ON HOW-- IF IT NEEDS ANY RENOVATIONS  
25 OR-- TO ENSURE THAT IT'S OPERATING AT FULL CAPACITY.





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1

2 **CONSTANCE PERETT:** SUPERVISOR, I'M SORRY, I'M NOT THE BEST  
3 PERSON TO TELL YOU THAT BECAUSE THE QUAKY SHAKY YOGI BEAR  
4 SCHOOL HOUSE IS OPERATED THROUGH THE COUNTY FIRE DEPARTMENT. I  
5 WOULD NEED TO DEFER TO THEM ON THAT BUT YOU HAVE GIVEN ME AN  
6 IDEA AND THAT IS THAT WE SHOULD MAKE SURE THAT TSUNAMI  
7 LITERATURE IS AVAILABLE AT THE SAME TIME THAT THAT VAN IS  
8 TRAVELING FROM SCHOOL TO SCHOOL. SO THAT'S AN EXCELLENT  
9 CONNECTION THAT WE CAN MAKE.

10

11 **SUP. ANTONOVICH:** AND, DAVID, PERHAPS WE COULD GET THAT  
12 INFORMATION FOR THE FIRE DEPARTMENT IF IT'S-- THE CONDITION IS  
13 TOP CAPACITY SO THAT IT CAN SERVE ALL THE KIDS WITHIN THE  
14 COUNTY, AS IT HAS BEEN DOING. I THINK OVER A MILLION PEOPLE  
15 HAVE GONE THROUGH THAT SINCE IT WAS DEVELOPED BACK IN THE  
16 1980S.

17

18 **C.A.O. JANSSEN:** WILL DO.

19

20 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU AGAIN.

21

22 **SUP. KNABE:** THANK YOU, MADAM CHAIR.

23

24 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH THOSE AMENDMENTS, ITEM--  
25 IS IT NUMBER 10?



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1

2 **SUP. KNABE:** YES.

3

4 **SUP. MOLINA, CHAIR:** ITEM 10, AS AMENDED, MOVED BY MYSELF,  
5 SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO  
6 ORDERED ON THAT ITEM. NEXT WE'RE GOING TO GO TO THE SPECIAL  
7 THAT WAS SUPPOSED TO BE AT 11:00, ON THE JEOPARDY OF THE KING  
8 DREW MEDICAL CENTER. I'M GOING TO ASK DR. GARTHWAITE TO PLEASE  
9 JOIN US, THE-- WHOEVER IS REPRESENTING NAVIGANT IF THEY WOULD  
10 JOIN US.

11

12 **SUP. BURKE:** AND COULD WE HAVE ALSO PEGGY YORK.

13

14 **SUP. MOLINA, CHAIR:** AND CAPTAIN YORK AS WELL, PLEASE JOIN US.  
15 DR. GARTHWAITE, ARE YOU GOING TO BE PRESENTING THE REPORT OR  
16 WHO ELSE?

17

18 **DR. THOMAS GARTHWAITE:** I THINK I WAS PLANNING TO GIVE SORT OF  
19 THE OVERVIEW AND THEN...

20

21 **SUP. MOLINA, CHAIR:** I'M SORRY?

22

23 **DR. THOMAS GARTHWAITE:** I WAS PLANNING TO GIVE AN OVERVIEW AND  
24 KAE ROBERTSON FROM NAVIGANT WAS GOING TO TALK A LITTLE BIT  
25 ABOUT SOME OF THE ACTIONS THEY'VE TAKEN MORE RECENTLY.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. PLEASE PROCEED.

3

4 **DR. THOMAS GARTHWAITE:** THANK YOU. THE CENTERS FOR MEDICARE AND  
5 MEDICAID SERVICES, WHICH OVERSEE THE MEDICARE PROGRAM AND  
6 MEDICAID PROGRAM PROVIDES OUR HOSPITALS MOST OF THEIR FUNDING,  
7 HAS HAD A CONCERN ABOUT THE USE OF TASERS IN THE PSYCHIATRIC  
8 SETTING. AS A BACKDROP, I THINK IT'S IMPORTANT FOR PEOPLE TO  
9 KNOW THAT VIOLENCE IN DIFFICULT PATIENTS ARE NOT UNCOMMON IN  
10 HEALTHCARE AND, IN MY PREVIOUS JOBS, AND I'M AWARE OF MANY  
11 CAREGIVERS WHO HAVE BEEN KILLED BY THE ACTIONS OF PEOPLE WHO  
12 HAVE BEEN MENTALLY ILL. SO, AGAINST THAT BACKDROP OF TRYING TO  
13 PROVIDE SOME SAFETY, WE ALSO HAVE A PROFOUNDLY IMPORTANT DUTY  
14 TO THE PATIENTS TO USE EVERY CLINICAL METHOD, SHORT OF POLICE  
15 INTERVENTION AND CERTAIN POLICE ACTIONS, TO TRY TO CONTROL  
16 UNRULY OR VIOLENT OR EXCESSIVE BEHAVIOR. SO IT'S THAT  
17 DICHOTOMY AND THAT BALANCE THAT WE HAVE TO STRIKE. HAVING SAID  
18 THAT, IT IS CLEARLY THE OPINION OF THE CENTERS FOR MEDICARE  
19 AND MEDICAID SERVICES, AND I AGREE WITH THEM, THAT WE MUST GET  
20 BETTER, ESPECIALLY AT KING DREW, IN DOCUMENTING ALL THE  
21 CLINICAL ACTIONS AND INTERVENTIONS THAT HAVE BEEN TAKEN TO  
22 CONTROL THAT BEHAVIOR. AND THEIR BIG CONCERN IS THAT WE DON'T  
23 DOCUMENT THAT WELL AND, IN SOME CASES, DON'T TAKE ALL THOSE  
24 CLINICAL INTERACTIONS WELL ENOUGH BEFORE WE CALL IN LAW  
25 ENFORCEMENT TO RESTORE ORDER. AND THAT RESTORING ORDER, IN



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1 MANY CASES, IS JUST THEIR PRESENCE. IN SOME CASES, IT'S  
2 PUTTING PATIENTS INTO RESTRAINTS SO THEY CAN BE GIVEN  
3 MEDICATION TO CONTROL THEIR CONDITIONS. AND, IN SOME CASES,  
4 WHERE IT'S VIOLENT ENOUGH, THEY HAVE RESORTED TO THE USES OF  
5 TASERS. AND WE HAVE DEVELOPED SOME NEW POLICIES AND NEW  
6 PROCEDURES THAT WE THINK WILL BE VERY HELPFUL IN MEETING THE  
7 CONCERNS AND ADDRESSING THE CONCERNS OF THE CENTERS FOR  
8 MEDICARE AND MEDICAID SERVICES AND THEY LARGELY RELATE TO THE  
9 EDUCATION OF STAFF ABOUT TRYING ALL THE DIFFERENT CLINICAL  
10 INTERVENTIONS, ABOUT THE DOCUMENTATION OF THOSE INTERVENTIONS,  
11 ABOUT SUBSTITUTING TRAINED PSYCHIATRIC TECHNICIANS INSTEAD OF  
12 POLICE IN SOME OF THE IMMEDIATE CRISIS RESPONSE TEAMS THAT  
13 RESPOND TO THESE CRISES AND VIOLENCE IN OUR HOSPITALS. AND WE  
14 BELIEVE THAT WE'RE WELL ON OUR WAY TO MAKING THOSE HAPPEN AND  
15 WE BELIEVE THAT THEY WILL MEET THE DEMANDS OF THE CENTERS FOR  
16 MEDICARE AND MEDICAID SERVICES AND ALLOW US TO CONTINUE THE  
17 FUNDING. I'D TURN THIS OVER NOW JUST TO KAE ROBERTSON, WHO IS  
18 THE MANAGING DIRECTOR OF THE HEALTHCARE PRACTICE AT NAVIGANT,  
19 WHO IS OVERSEEING THE PROJECT HERE, TO TALK A LITTLE BIT ABOUT  
20 SOME OF THE THINGS THEY'VE DONE SPECIFICALLY RECENTLY.

21

22 **KAE ROBERTSON:** THANK YOU. KAE ROBERTSON, NAVIGANT CONSULTING.  
23 I THINK WE'VE PROVIDED A REPORT THAT PROVIDES THE BACKGROUND  
24 TO THE SITUATION WE'RE CURRENTLY FACING. WE'VE REALLY CHANGED  
25 THE PHILOSOPHY TO DEALING WITH CODE 9. AS DR. GARTHWAITE SAID,



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1 OUR PLANS ARE TO REPLACE O.P.S. WITH TRAINED PSYCHIATRIC  
2 TECHNICIANS. WE HAVE CONTRACTED WITH AN AGENCY AND THERE ARE  
3 ALSO SOME PEOPLE WHO HAVE PASSED THE CERTIFICATION EXAM. WE'LL  
4 BE INTERVIEWING THOSE INDIVIDUALS. ONCE THEY'RE HIRED OR  
5 CONTRACTED AS AGENCY, THEY'LL GO THROUGH ORIENTATION, WHICH IS  
6 REQUIRED AS ONE OF THE THINGS THAT C.M.S. AND JOINT COMMISSION  
7 HAS REQUIRED THAT, FOR ALL AGENCY STAFF, THERE IS AN  
8 ORIENTATION THAT WILL INCLUDE ABOUT A DAY OF TRAINING AND A  
9 DAY OF-- AND ONE TO TWO DAYS OF CLINICAL TRAINING THAT IS  
10 SPECIFIC TO MANAGING AGGRESSIVE AND ASSAULTIVE BEHAVIOR  
11 PATIENTS. THEY WILL ALSO NEED TO GO THROUGH SOME OF OUR MOCK  
12 CODES SO THAT WE'RE ENSURING THAT THEIR BEHAVIORS WILL BE  
13 WHAT'S REQUIRED BY CMS. WE'RE ALSO RUNNING MOCK CODES. WE'VE  
14 STARTED THOSE. THEY'RE RUN AROUND THE CLOCK. WE'VE CONDUCTED  
15 ABOUT 18 OF THOSE SO FAR. WE CHANGED FROM AN AUDIT AND  
16 COMPLIANCE ORIENTATION AND HAVING CLASSROOM TRAINING TO HAVING  
17 DIDACTIC TRAINING, A SHORTENED IN THE HANDS PROCEDURE  
18 AVAILABLE TO ALL THE STAFF. WE'VE DONE TRAINING WITH THEM  
19 DURING THE CHANGE OF SHIFT REPORT. WE'VE DONE TRAINING THAT'S  
20 JOINT WITH O.P.S. AND NURSING AND THE CLINICAL STAFF AND  
21 PHYSICIANS. AND I THINK WE ARE REALLY SEEING A DIFFERENCE AT  
22 THIS POINT. AND I ATTENDED ONE THIS MORNING AND IT REALLY IS  
23 DIFFERENT IN TERMS OF HOW THE STAFF ARE RESPONDING NOW. O.P.S.  
24 IS RESPONDING APPROPRIATELY FOR...

25



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1   **SUP. MOLINA, CHAIR:** JUST-- I WANT A CLARIFICATION, BECAUSE  
2   YOU'RE SAYING TWO THINGS TO ME. O.P.S. IS NOW REMOVED FROM A  
3   CODE 9?

4

5   **KAE ROBERTSON:** NO. O.P.S. WILL BE REMOVED ONCE WE HAVE THE  
6   CLINICAL PSYCH TECHS ON BOARD. WE ARE GOING THROUGH THE HIRING  
7   PROCESS AND THE CONTRACTING PROCESS...

8

9   **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT O.P.S. WILL BE REMOVED?

10

11   **KAE ROBERTSON:** WILL BE REMOVED.

12

13   **SUP. MOLINA, CHAIR:** IS THAT CLEAR?

14

15   **CAPTAIN YORK:** YES. FROM THE CLINICAL RESPONSE TEAM.

16

17   **SUP. MOLINA, CHAIR:** ALL RIGHT. FROM A CODE 9. OKAY.

18

19   **KAE ROBERTSON:** FROM A CLINICAL RESPONSE TEAM. AND CURRENTLY--  
20   AND WE WORKED VERY...

21

22   **SUP. BURKE:** WELL, CAN WE GET CLEAR ON THIS? THE CLINICAL  
23   RESPONSE TEAM COMES IN FIRST.

24

25   **KAE ROBERTSON:** YES.



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1

2 **SUP. BURKE:** NOW, AFTER THE CLINICAL RESPONSE TEAM, IF THEY ARE  
3 UNABLE TO DO ANYTHING OR TO SUBDUE THE PERSON, WHAT HAPPENS  
4 THEN? WILL OFFICE OF PUBLIC... O.P.S., WILL THEY THEN BE  
5 BROUGHT IN AT THAT POINT AFTER THAT?

6

7 **KAE ROBERTSON:** THAT'S RIGHT. IF THE CLINICAL TEAM IS UNABLE TO  
8 MANAGE THE PATIENT, IT WILL BE-- AND THERE'S AN ASSAULTIVE  
9 BEHAVIOR, THEN IT WILL BE BECOME A POLICE MATTER.

10

11 **SUP. MOLINA, CHAIR:** BUT THERE ARE GOING TO BE STANDARDS THAT  
12 WILL DEVELOPED TO EVALUATE THAT, NOT JUST SOMEBODY DOESN'T  
13 WANT TO DEAL WITH SOMEONE?

14

15 **KAE ROBERTSON:** THERE ARE-- NO, NO, NO. THERE ARE CURRENTLY--  
16 WE-- THE REVISION TO THE PROCEDURES AND THE TRAINING HAS  
17 STANDARDS FOR WHEN-- WHAT ARE THE BEHAVIORS THAT ACTUALLY  
18 WOULD REQUIRE THIS TO BE TURNED OVER TO O.P.S. AND BECOME...

19

20 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THERE HAS TO BE A  
21 CLINICAL APPROACH FIRST.

22

23 **KAE ROBERTSON:** THERE IS A CLINICAL APPROACH FIRST.

24





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1    **SUP. MOLINA, CHAIR:** IN THE LAST ONE, SHE DIDN'T SPEND TWO  
2    MINUTES BEFORE SHE CALLED IN THE POLICE.

3

4    **KAE ROBERTSON:** AND THAT'S WHAT WE'VE CHANGED, IS WE'VE GONE  
5    THROUGH ALL OF THE CLINICAL MANAGEMENT THAT NEEDS TO OCCUR AND  
6    THAT'S WHAT WE'RE TRAINING STAFF ON, SO HOW DO YOU VERBALLY  
7    TALK DOWN A PATIENT? HOW DO YOU INTERVENE WITH MEDICATION? HOW  
8    DO YOU INTERVENE WITH REMOVING STIMULUS? HOW DO YOU INTERVENE  
9    WITH CHANGING THE ENVIRONMENT?

10

11   **SUP. MOLINA, CHAIR:** IS THERE A DOCTOR OR A PSYCHIATRIST THAT'S  
12   INVOLVED IN THAT TEAM?

13

14   **KAE ROBERTSON:** YES, THERE IS.

15

16   **SUP. MOLINA, CHAIR:** THERE WILL BE A DOCTOR, SO IT ISN'T JUST A  
17   NURSE'S CALL?

18

19   **KAE ROBERTSON:** NO, NO, THE DOCTOR-- IN FACT, THE POLICY  
20   CLEARLY STATES, AND WE'VE HAD BOTH PSYCHIATRY AND THE OTHER  
21   PHYSICIANS RESPONDING TO THE DRILLS, THE POLICY CLEARLY STATES  
22   THAT THE PHYSICIAN IS RESPONSIBLE FOR DIRECTING CLINICAL  
23   MANAGEMENT OF THE PATIENT.

24



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1    **SUP. MOLINA, CHAIR:** SO NOW A NURSE CANNOT CALL O.P.S. TO COME  
2    IN?

3

4    **KAE ROBERTSON:** THE NURSE WILL-- THE NURSE DOESN'T CALL O.P.S.  
5    THE NURSE SAYS TO THE SUPERVISOR, "THIS HAS BECOME A POLICE  
6    MATTER, PLEASE CALL O.P.S."

7

8    **SUP. MOLINA, CHAIR:** WHICH WOULD BE A DOCTOR?

9

10   **KAE ROBERTSON:** THE NURSING SUPERVISOR IS NOT A DOCTOR.

11

12   **SUP. MOLINA, CHAIR:** OKAY. LET'S GO BACK AGAIN, BECAUSE YOU  
13   KEEP CHANGING IT. I WANT TO UNDERSTAND.

14

15   **KAE ROBERTSON:** NO. I DON'T THINK...

16

17   **SUP. MOLINA, CHAIR:** IN A CLINICAL RESPONSE TEAM, THERE IS A  
18   DOCTOR?

19

20   **KAE ROBERTSON:** CORRECT.

21

22   **SUP. MOLINA, CHAIR:** OR A PSYCHIATRIST?

23

24   **KAE ROBERTSON:** CORRECT.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** SO THE NURSING SUPERVISOR SUPERSEDES THE  
2   DOCTOR OR THE PSYCHIATRIST?

3

4   **DR. THOMAS GARTHWAITE:** I THINK THE BIGGEST REASON FOR...

5

6   **SUP. MOLINA, CHAIR:** I WANT TO KNOW WHO CALLS THE COPS.

7

8   **KAE ROBERTSON:** THE NURSING SUPERVISOR.

9

10   **SUP. MOLINA, CHAIR:** WELL, THAT'S A REAL PROBLEM.

11

12   **DR. THOMAS GARTHWAITE:** I THINK THE MAIN REASON FOR ANY NURSING  
13   SUPERVISOR TO DO THIS IS THAT THE REAL CONSISTENCY FROM DAY-  
14   TO-DAY WON'T BE THE PHYSICIAN BECAUSE OF THE NUMBER OF  
15   ROTATING PHYSICIANS IN AND OUT. THE PERSON THAT'S MOST LIKELY  
16   TO BE AT ALL OF THESE CONSISTENTLY, OVER TIME, DAY IN AND DAY  
17   OUT, 24 HOURS A DAY, IS GOING TO BE THE NURSING SUPERVISOR. SO  
18   YOUR BEST HOPE IN EDUCATING AND FOLLOWING A PROCEDURE IS IN  
19   THE PERSON WHO IS, YOU KNOW, ALWAYS IN-HOUSE AND ALWAYS  
20   AVAILABLE AND RESPONDS TO ALL OF THESE CODE 9S.

21

22   **KAE ROBERTSON:** AND THE PERSON WHO WILL KNOW THE PATIENT THE  
23   BEST WILL BE THE NURSE FROM THE UNIT WHO IS USED TO WORKING  
24   WITH THAT PATIENT.

25



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1   **DR. THOMAS GARTHWAITE:** CLEARLY, IF THE PHYSICIAN IS-- BELIEVES  
2   THERE'S MORE CLINICALLY TO DO AND THEY DON'T NEED THAT, THEN  
3   THEY SHOULD BE ABLE TO ARTICULATE THAT AND THE NURSES WOULD  
4   FOLLOW THAT ADVICE ON ALMOST ALL OCCASIONS. IF THERE'S AN  
5   EXCEPTION, WE SHOULD HEAR ABOUT THAT.

6

7   **SUP. ANTONOVICH:** BUT ARE THE OFFICERS, THE BACKUP OFFICERS IN  
8   AN AREA WHERE THEY'RE ABLE TO IMMEDIATELY RESPOND?

9

10   **SUP. MOLINA, CHAIR:** NO. THEY DON'T RESPOND.

11

12   **SUP. ANTONOVICH:** NO, NO. WHEN THERE'S AN EMERGENCY, ARE THEY  
13   ABLE TO RESPOND?

14

15   **KAE ROBERTSON:** THE BACKUP OFFICERS ARE POSITIONED AT THE  
16   ENTRANCE TO THE PATIENT CARE UNIT.

17

18   **SUP. ANTONOVICH:** SO THEY ARE NEARBY?

19

20   **KAE ROBERTSON:** YES.

21

22   **SUP. ANTONOVICH:** BECAUSE, IN YOUR REPORT, AS YOU POINT OUT,  
23   THE PHYSICAL FACILITY AND CONDITION OF MARTIN LUTHER KING IS A  
24   DANGEROUS AREA BECAUSE OF THE DOORS AND CLOSETS THAT CAN BE  
25   USED FOR WEAPONS, THE ELECTRICAL WIRINGS, ET CETERA, ET



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1 CETERA. SO IT'S AN UNSAFE CONDITION TO BEGIN WITH AND YOU NEED  
2 TO HAVE THE BACKUPS IN A CLOSE AREA TO RESPOND IF THEY ARE  
3 NEEDED. I MEAN, YOU TALK ABOUT ELECTRICAL OVERHEAD BED LIGHTS  
4 THAT SHOULD BE REMOVED, DOOR TO CLOSETS ARE REMOVABLE THAT CAN  
5 BE USED AS WEAPONS, THE WASHROOMS WITH NUMEROUS GRAB BARS,  
6 FAUCET EXPOSED, PLUMBING PIPE, TOILET TISSUE HOLDER HAZARDS,  
7 REMOVABLE CEILING TILES, ET CETERA, ET CETERA. YOU KNOW, AS I  
8 SAID TO YOU YESTERDAY, THE ADMINISTRATOR IN CHARGE OF SAFETY  
9 AT THAT HOSPITAL SHOULD BE FIRED FOR ALLOWING THIS TO EXIST  
10 AND ALL THE WAY UP TO THE CHAIN OF COMMAND. BUT YOU HAVE AN  
11 UNSAFE ENVIRONMENT. IF YOU HAVE A PERSON THAT'S ON SPEED AND  
12 OVERREACTING AND PROVIDING A THREAT TO THE EMPLOYEES, THE  
13 OFFICER OR OFFICERS HAVE TO RESPOND AND BE NEARBY.

14

15 **DR. THOMAS GARTHWAITE:** CAN I OFFER A CLARIFICATION?

16

17 **SUP. MOLINA, CHAIR:** BUT, SUPERVISOR-- BUT WAIT. LET'S JUST--  
18 LET'S UNDERSTAND IT IN CONTEXT. WE HAVE BEEN-- I MEAN, THAT'S  
19 FINE FOR YOU TO SAY BUT THAT IS NOT WHAT C.M.S. HAS TOLD US WE  
20 MUST DO.

21

22 **KAE ROBERTSON:** C.M.S. HAS SAID THAT THE POLICE NEED TO BE  
23 OUTSIDE THE AFFECTED AREA. THEY NEED TO BE OUTSIDE OF THE  
24 PATIENT UNIT AT THE DOOR TO THAT UNIT. THEY CAN'T BE IN THE



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1 NURSING STATION. SO WE HAVE THEM AS CLOSE AS C.M.S. WILL ALLOW  
2 US TO HAVE THEM.

3

4 **SUP. ANTONOVICH:** BUT IF THE DISTANCE IS A FACTOR AND ABLE TO  
5 RESPOND TO PROTECT AN INDIVIDUAL'S SAFETY, THEN WE NEED TO  
6 HAVE AN APPELLATE PROCESS WHERE WE CAN APPEAL TO ENSURE THAT  
7 PATIENT AND STAFF SAFETY IS PARAMOUNT. THAT'S WHAT WE'RE  
8 TALKING ABOUT. SO...

9

10 **SUP. MOLINA, CHAIR:** NO, WE'RE NOT. THE ISSUE IS-- WE'RE NOT.  
11 THE ISSUE WASN'T ABOUT SAFETY. THE ISSUE WAS THAT WE WERE  
12 USING TASERS AND NOT PROVIDING A CLINICAL APPROACH. SO THE  
13 ISSUE IS, IS HOW DO WE RESOLVE IT SO THAT WE DON'T LOSE THE  
14 \$200 MILLION THAT IS SUSTAINING THIS HOSPITAL? AND I THINK  
15 WHAT IS BEING PUT IN PLACE IS A TOTAL CLINICAL APPROACH.

16

17 **SUP. ANTONOVICH:** RIGHT, BUT...

18

19 **SUP. MOLINA, CHAIR:** THERE IS NO DOUBT THAT THE SAFETY ISSUE IS  
20 STILL PROTECTED BECAUSE YOU HAVE THE OFFICERS AS CLOSE BY AS  
21 POSSIBLE IN ORDER TO PRESERVE AND MAINTAIN THE REST OF THE  
22 HOSPITAL AND YET, AT THE SAME TIME, ENSURE THAT THERE'S A  
23 CLINICAL APPROACH. IF YOU REVIEW THE SITUATION THAT HAPPENED  
24 BACK IN, WHAT, NOVEMBER?

25



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1   **KAE ROBERTSON:** NOVEMBER.

2

3   **SUP. MOLINA, CHAIR:** YOU DIDN'T-- THEY DIDN'T SPEND A COUPLE--  
4   BUT A COUPLE OF MINUTES AND THE MAN WAS IN A ROOM BY HIMSELF  
5   BEFORE HE WAS TASERED, I MEAN. AND SO, THERE IS NOT-- WHEN YOU  
6   CALL IN THE POLICE, THE RESPONSE IS GOING TO BE TO PROVIDE  
7   SAFETY FOR THE PEOPLE THAT ARE INVOLVED AND I UNDERSTAND AND  
8   RESPECT THAT ASPECT OF IT. THE PROBLEM IS, YOU'RE DEALING WITH  
9   PSYCHIATRIC PATIENTS AND THEY DO REQUIRE A DIFFERENT LEVEL OF  
10   MEDICAL INTERVENTION. AND SO, CONSEQUENTLY, WE WANT TO MAKE  
11   SURE THAT THAT IS EXHAUSTED, EVERY EFFORT IS EXHAUSTED. AND I  
12   THINK THAT'S WHAT C.M.S. HAS TOLD US AS WELL, BEFORE WE CALL  
13   AND SAY, "WE NEED O.P.S. TO COME IN TO SCALE DOWN THE  
14   SITUATION." AND I THINK THAT'S WHAT WE'RE TRYING TO RESPOND.  
15   YOU CANNOT BE CHANGING IT. OTHERWISE, WE'RE GOING TO  
16   JEOPARDIZE THE \$200 MILLION.

17

18   **SUP. BURKE:** ALSO, IN TERMS OF O.P.S., I'M VERY INTERESTED IN  
19   WHO IS GOING TO SELECT THOSE OFFICERS AND HOW WILL THEY BE  
20   ASSIGNED. I'D LIKE CAPTAIN YORK TO EXPLAIN TO ME, WHO SELECTED  
21   THE OFFICERS WHO WERE ASSIGNED TO THE PSYCH UNIT OR GENERALLY  
22   THROUGHOUT THE HOSPITAL, WHO WERE DIRECTED TO RESPOND TO CODE  
23   9?

24





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1   **CAPTAIN YORK:** EACH MORNING, AT BRIEFING, THERE ARE OFFICERS  
2   WHO ARE DESIGNATED AS MEMBERS OF THE CLINICAL RESPONSE TEAM.  
3   SO, AS THEY BEGIN THEIR WATCH EACH DAY, THEY KNOW WHO IS  
4   DESIGNATED FOR THAT ROLE.

5

6   **SUP. BURKE:** WERE THOSE PEOPLE TRAINED AND WAS IT EXPLAINED TO  
7   THEM THAT THIS WHOLE ISSUE OF THE TASER GUNS HAD BECOME VERY,  
8   VERY URGENT, THAT THEY NOT GO IN WITH THOSE?

9

10   **CAPTAIN YORK:** THEY HAVE BEEN TRAINED, THEY'RE ALL CERTIFIED IN  
11   THE APPROPRIATE USE OF FORCE AND IN APPROPRIATE USE OF TASERS.  
12   IT SHOULD BE NOTED THAT, SINCE DECEMBER 20TH, NO ONE HAS EVEN  
13   CHECKED OUT A TASER AT M.L.K. DREW AND THE TASERS ARE BEING  
14   USED NOW-- THEY WERE USED AT M.L.K. DREW SEVEN TIMES DURING  
15   THE LAST YEAR. AND, AS TIME GOES ON, THEY'RE NOT USED AND  
16   THEY'RE NOT EVEN CHECKED OUT NOW. THAT DOESN'T MEAN THEY'RE  
17   NOT AVAILABLE SHOULD SOMEONE NEED TO GO GET THEM BUT, PREVIOUS  
18   TO THAT, THEY WERE ACTUALLY ASSIGNED TO

19

20   **SUP. MOLINA, CHAIR:** THEN WHY DID THEY FAIL THE TEST? WHY DID  
21   THEY FAIL THE...

22

23   **SUP. BURKE:** YEAH, THEY CAME IN WITH...

24

25   **DR. THOMAS GARTHWAITE:** THEY DID NOT...



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1

2 **KAE ROBERTSON:** THE DECEMBER 28 TEST WAS NOT CONCERNING TASERS.  
3 IT WAS...

4

5 **SUP. MOLINA, CHAIR:** WHAT WAS IT CONCERNING? WHAT WERE THEY  
6 CARRYING?

7

8 **KAE ROBERTSON:** IT WAS CONCERNING PEPPER SPRAY, HANDCUFFS...

9

10 **DR. THOMAS GARTHWAITE:** BATON.

11

12 **KAE ROBERTSON:** ...AND BATON THAT WAS ON THEIR EQUIPMENT BELT.

13

14 **SUP. MOLINA, CHAIR:** I UNDERSTAND. AND THE ISSUE, AGAIN,  
15 CONTINUES TO BE WHETHER, IN FACT, WE HAVE A RESPONSE THAT IS  
16 CLINICAL OR ONE THAT IS POLICE. THAT IS THE ISSUE. AND I THINK  
17 THAT IT IS QUITE CLEAR THAT WE NEED TO HAVE A CLINICAL  
18 RESPONSE AND ALL ASPECTS OF THAT NEED TO BE EXHAUSTED BEFORE  
19 THERE IS A POLICE ACTION.

20

21 **SUP. BURKE:** WELL, WERE THEY EVER TOLD THAT THE J.C.A.H.O.  
22 REQUIREMENTS OR C.M.S. REQUIREMENTS, I THINK THEY'RE THE SAME,  
23 THAT YOU COULD NOT GO IN EITHER WITH GUN, WITH HANDCUFFS, OR  
24 WITH ANY OF THOSE THINGS? WERE THOSE THINGS-- WERE THEY  
25 TRAINED TO KNOW THAT? BECAUSE IF YOU GO TO AN EMERGENCY



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1 HOSPITAL AND THERE'S A SHERIFF WHO GOES IN, THEY MAKE THAT  
2 SHERIFF LEAVE HIS GUN BEFORE HE GOES INTO THE ACTUAL EMERGENCY  
3 AREA.

4

5 **SUP. KNABE:** THEY HAVE THOSE LITTLE LOCKERS.

6

7 **SUP. BURKE:** THAT'S RIGHT. SO I THINK WE HAVE TO GET TO THE  
8 WHOLE QUESTION OF WERE THESE OFFICERS ACTUALLY TRAINED AT ALL?  
9 WERE THERE EVEN-- I UNDERSTAND THERE WASN'T EVEN A LOCKBOX.  
10 AND WHAT-- DO THEY KNOW WHAT GOES IN THE LOCKBOX? DO THEY KNOW  
11 THEY'RE SUPPOSED TO PUT THEIR HANDCUFFS IN THERE? THEIR BATON  
12 IN THERE? OR DO THEY KNOW THEY'RE SUPPOSED TO PUT THEIR GUN IN  
13 THERE UNLESS THERE HAS BEEN SOME OTHER DETERMINATION? AND MY  
14 QUESTION REALLY IS, HAVE ALL OF THESE THINGS BEEN DEFINED AT  
15 THIS POINT?

16

17 **KAE ROBERTSON:** AT THIS POINT, THERE IS A LOCKBOX. AT THIS  
18 POINT, THE TRAINING DOES DEFINE NO PEPPER SPRAY, NO BATONS, NO  
19 HANDCUFFS FOR THE CLINICAL RESPONDER AS WELL AS NO GUNS OR  
20 TASERS.

21

22 **CAPTAIN YORK:** LET ME CLARIFY A POINT, THOUGH, IF I MAY. THE  
23 THREE FAILINGS ON DECEMBER 28TH WERE NOT THE CLINICAL-- THE  
24 CLINICAL RESPONSE TEAM OFFICERS, THE C.R.T. OFFICERS. THEY  
25 WERE THE BACKUP OFFICERS. AND SO THE CLINICAL RESPONSE TEAM



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1 OFFICERS DID RESPOND APPROPRIATELY. AND THE QUESTION AS FAR AS  
2 THE PSYCH WARD, HAVING TO PUT YOUR GUN IN A GUN LOCKER IN THE  
3 PSYCH WARD IS STANDARD PROCEDURE. IT HAS BEEN FOREVER. AND ANY  
4 OFFICER WHO GOES TO THE PSYCH WARD KNOWS THAT AND  
5 APPROPRIATELY DOES THAT.

6

7 **SUP. MOLINA, CHAIR:** BUT NOT PEPPER SPRAY.

8

9 **CAPTAIN YORK:** NOT UNTIL RECENT MONTHS. NOT UNTIL RECENT  
10 MONTHS.

11

12 **SUP. MOLINA, CHAIR:** SO NOW THEY WILL PUT AWAY EVERYTHING THAT  
13 WILL ENDANGER, OTHER THAN, YOU KNOW, PHYSICALLY BE ABLE TO  
14 TAKE THEM DOWN. WHAT ABOUT BATONS AND OTHER KINDS OF THINGS?

15

16 **CAPTAIN YORK:** C.M.S. IS ASKING US TO NOT HAVE ANY WEAPONS NOR  
17 HANDCUFFS.

18

19 **DR. THOMAS GARTHWAITE:** THE GOAL FOR THE FUTURE IS THAT THERE'S  
20 THIS DISTINCT TEAM. THE TEAM WON'T HAVE AN UNARMED OFFICER. IT  
21 WILL HAVE PSYCHIATRIC TECHNICIANS WHO WILL MAKE EVERY EFFORT,  
22 YOU KNOW, UP TO AND INCLUDING, YOU KNOW, WRESTLING THE PERSON  
23 INTO RESTRAINTS IF THAT'S ABSOLUTELY NECESSARY AS THE LAST  
24 RESORT.

25



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1    **SUP. MOLINA, CHAIR:** AND WE'RE GOING TO HIRE THOSE INDIVIDUALS?

2

3    **DR. THOMAS GARTHWAITE:** YES. WE'RE IN THE PROCESS.

4

5    **SUP. MOLINA, CHAIR:** WHEN?

6

7    **DR. THOMAS GARTHWAITE:** WE'RE IN THE PROCESS AS WE SPEAK.

8

9    **KAE ROBERTSON:** WE'RE STARTING OUR INTERVIEWS TOMORROW.

10

11    **SUP. MOLINA, CHAIR:** TOMORROW. VERY GOOD. MR. KNABE?

12

13    **SUP. KNABE:** MADAM CHAIR, I...

14

15    **SUP. BURKE:** GO AHEAD.

16

17    **SUP. KNABE:** WE RECENTLY APPROVED THE CREATION OF A CRISIS  
18    INTERVENTION UNIT AT AUGUSTUS HAWKINS, WHICH IS RIGHT NEXT  
19    DOOR. WHAT HAPPENS IN A SITUATION WHERE-- I MEAN, THE LOCATION  
20    OF O.P.S. OR, YOU KNOW, THAT WHOLE ISSUE? I MEAN, HOW DOES  
21    THAT INTERFACE WITH THE ISSUE WE'RE TALKING ABOUT AS RELATED  
22    TO C.M.S.? I MEAN, IS THERE OVERLAP PROBLEMS? IS THERE  
23    POTENTIAL OVERLAP PROBLEMS? HOW DOES O.P.S. RELATE TO THAT  
24    VERSUS THE OTHER SITUATION?

25



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1 **DR. THOMAS GARTHWAITE:** I DON'T THINK THERE SHOULD BE ANY  
2 PROBLEMS IF YOU-- YOU KNOW, SINCE THE...

3

4 **SUP. KNABE:** I KNOW YOU DON'T THINK THERE SHOULD BE BUT WILL  
5 THERE BE?

6

7 **DR. THOMAS GARTHWAITE:** RIGHT. NO, I UNDERSTAND. RIGHT. THE  
8 RESPONSE TEAMS WILL COME TO WHATEVER CLINICAL SERVICES ARE  
9 THERE ON THE CAMPUS. SO, IF THERE'S A VIOLENT OR ASSAULTIVE  
10 PROBLEM AT THIS RESPONSE-- ON THIS UNIT ON THE CAMPUS OR  
11 WHETHER IT'S THE EMERGENCY ROOM OR PSYCH INPATIENT OR IN THE  
12 MEDICAL WARD, I THINK THE ONE THIS WEEKEND WAS IN THE MEDICAL  
13 WARD OR ANOTHER PART OF THE HOSPITAL AND REGARDLESS OF WHERE  
14 THAT IS, YOU CALL THIS ASSAULTIVE BEHAVIOR TEAM TO COME IN AND  
15 INTERVENE AND THAT, FOR A WEEK OR SO OR, AT THE MOST, I THINK,  
16 WILL HAVE AN UNARMED OFFICER BUT IT ULTIMATELY WILL JUST HAVE  
17 A PSYCHIATRIC TECHNICIAN, A PHYSICIAN, A NURSE AND OTHER  
18 PEOPLE TRAINED IN THIS BEHAVIORAL MANAGEMENT.

19

20 **SUP. KNABE:** BUT BASED ON WHAT YOU SAID, THERE IS THE POTENTIAL  
21 OF THREE SIMULTANEOUS INCIDENTS. WHAT HAPPENS?

22

23 **DR. THOMAS GARTHWAITE:** WELL, I THINK THE HISTORY WOULD SUGGEST  
24 THAT THESE ARE NOT THAT COMMON THAT WE WOULD NEED MORE THAN



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1 ONE TEAM. THEY'RE OCCURRING, WHAT, ONCE OR TWICE A WEEK,  
2 MAYBE?

3

4 **KAE ROBERTSON:** AND WHAT WE ARE PLANNING IS TO HAVE A PSYCH  
5 TECH ON EVERY UNIT, EVERY SHIFT AND THERE ARE FOUR UNITS,  
6 INCLUDING P.E.S. SO WE'LL HAVE FOUR PSYCH TECHS AVAILABLE FOR  
7 RESPONSE AND WE HAVE BOTH A PSYCHIATRIST AND PHYSICIAN  
8 RESPONDING AS WELL. SO WE HAVE THE ABILITY, IN TERMS OF  
9 PERSONNEL, ONCE THIS TRAINING IS DONE AND THE HIRING OF THE  
10 PSYCH TECHS, WE'LL HAVE THE ABILITY TO RESPOND TO MORE THAN  
11 ONE INCIDENT.

12

13 **SUP. KNABE:** OKAY. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** LET ME JUST ASK A COUPLE OF QUESTIONS.  
16 JUST SO THAT WE UNDERSTAND, THE REPORT THAT WAS ISSUED HERE BY  
17 NAVIGANT AS FAR AS ON THE NEW PROTOCOL, ON THE NEW PROCEDURES  
18 AND ON THE OUTLINE AS TO HOW WE'RE GOING TO MOVE FORWARD, NOT  
19 ONLY IN RETRAINING BUT IN IMPLEMENTING THE NEW POLICIES AND  
20 PROCEDURES, I WANT TO ASK YOU, WE ARE IN THE PROCESS OF, WHAT,  
21 APPEALING TO C.M.S.? WHAT-- BECAUSE OF THEIR CONCLUSION OR THE  
22 POTENTIAL?

23





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1   **KAE ROBERTSON:** WE HAVE NOT RECEIVED THE DEFINITIVE CONCLUSION  
2   FROM C.M.S. WE'VE ONLY RECEIVED VERBAL FEEDBACK. WE'RE  
3   AWAITING THEIR WRITTEN FINDINGS.

4

5   **SUP. MOLINA, CHAIR:** ALL RIGHT. SO WHEN YOU GET THAT, WHAT IS  
6   WHAT WE DO?

7

8   **KAE ROBERTSON:** WHEN WE GET THAT, WE'LL SEND A LETTER BACK TO  
9   THEM GIVING THEM THE ADDITIONAL CHANGES THAT HAVE OCCURRED  
10   SINCE THEIR VISIT OF THE 28TH AND ESSENTIALLY SAY THAT THERE  
11   ARE ENOUGH CHANGES THAT WOULD WARRANT AN ADDITIONAL REVIEW AND  
12   IT'S ESSENTIALLY AN APPEAL, THAT'S NOT THE RIGHT WORD FOR IT,  
13   BUT ESSENTIALLY AN APPEAL. AND THEY'LL COME BACK IN TO  
14   REVISIT.

15

16   **SUP. MOLINA, CHAIR:** ALL RIGHT. AND SO THAT COULD HAPPEN IN THE  
17   MONTH OF JANUARY, IS THAT CORRECT? MORE OR LESS?

18

19   **KAE ROBERTSON:** RIGHT.

20

21   **DR. THOMAS GARTHWAITE:** NEXT COUPLE WEEKS.

22

23   **SUP. MOLINA, CHAIR:** ALL RIGHT. AND SO-- BUT, IN THE MEANTIME,  
24   WE ARE STILL RECEIVING OUR DOLLARS. WE HAVEN'T BEEN TOTALLY  
25   CUT OFF AS YET?



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1

2 **KAE ROBERTSON:** NO, WE HAVE NOT.

3

4 **SUP. MOLINA, CHAIR:** UNTIL WE EXHAUST THOSE EFFORTS. NOW, IN--  
5 AND HOPEFULLY WE'RE GOING TO BE UP TO SPEED WHEN THEY COME IN.  
6 IN THE INTERIM, YOU ISSUED A REPORT THAT MOST OF US WERE  
7 BRIEFLY BRIEFED ON, ON VARIOUS ISSUES AT MARTIN LUTHER KING,  
8 AND A LOT OF THINGS THAT NEED TO BE FIXED BEYOND WHAT WE HAD  
9 ASSUMED UP TO NOW. YOU'RE GOING TO ISSUE A FINAL REPORT TO US  
10 ON FEBRUARY?

11

12 **KAE ROBERTSON:** FIRST.

13

14 **SUP. MOLINA, CHAIR:** THE FIRST. WHICH IS GOING TO OUTLINE NOT  
15 ONLY ALL OF THE ITEMS THAT YOU'VE PUT IN THERE BUT EXACTLY HOW  
16 WE'RE GOING TO GET TO GO ON ALL OF THEM AND PROBABLY A TIME  
17 FRAME AS WELL AS FOR THE IMPLEMENTATION, OF A FIX-IT PLAN ON  
18 EACH OF THESE THINGS, IS THAT CORRECT? SO...

19

20 **KAE ROBERTSON:** MM HM. BUT TO ALSO ADD, WE ARE WAITING FOR  
21 THOSE THINGS THAT PARTICULARLY SUPERVISOR ANTONOVICH MENTIONED  
22 RELATIVE TO THE ENVIRONMENT THAT ARE WITHIN THE CONTROL OF THE  
23 HOSPITAL TO FIX. WE'RE IN THE PROCESS OF FIXING THOSE.

24



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1    **SUP. MOLINA, CHAIR:** SO THERE ARE MANY ITEMS THAT YOU'RE  
2    ADDRESSING IMMEDIATELY.

3

4    **SUP. BURKE:** THOSE ARE THE PHYSICAL ITEMS OF THE PLANT, YOU'RE  
5    ADDRESSING THOSE NOW?

6

7    **KAE ROBERTSON:** YES. AND WE HAD EVEN STARTED ADDRESSING THEM  
8    BEFORE THE REPORT WAS PUBLISHED BECAUSE WE'RE FINDING THOSE.

9

10   **SUP. BURKE:** AND MY RECOLLECTION IS THAT NOT ONLY IN SIGHT BUT  
11   THERE WERE ALSO SOME PLANT ISSUES THAT WERE RAISED IN PREVIOUS  
12   JCAHO REPORTS AS FAR AS DOORS THAT WERE NOT LOCKED AND SOME OF  
13   THOSE THINGS. HAVE ALL OF THOSE THINGS-- IS THERE A PROCESS TO  
14   CHECK ALL OF THOSE THINGS ACCORDING TO THE RULES, THE  
15   J.C.A.H.O. RULES NOW? IS THAT TAKING PLACE?

16

17   **KAE ROBERTSON:** THERE'S A PROCESS IN PLACE NOW. NOT EVERYTHING  
18   IS COMPLETED BUT THERE IS A PROCESS IN PLACE. I'M SORRY. I  
19   DIDN'T MEAN TO INTERRUPT YOUR QUESTION.

20

21   **SUP. MOLINA, CHAIR:** NO, THAT'S FINE, BUT LET ME JUST ASK  
22   AGAIN, BECAUSE I WANT TO UNDERSTAND IN HOW WE'RE GOING TO MOVE  
23   FORWARD IN THIS PROCESS. BECAUSE WE HAVE THIS LISTING OF MANY  
24   OF THE FAILINGS AT MARTIN LUTHER KING, WHEN C.M.S. COMES BACK,  
25   OR SHOULD J.C.A.H.O. DROP IN ON US, YOU'VE BASICALLY GIVEN



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1    THEM AN OUTLINE OF MANY OF THOSE FAILINGS AT M.L.K. IS THERE  
2    JEOPARDY THAT ALL OF THESE NOW WILL BE ATTACHED TO MAYBE A  
3    MORE EXTENDED REVIEW BY J.C.A.H.O. AND C.M.S.?

4

5    **KAE ROBERTSON:** I WOULD HAVE TO DEFER TO THE DEPARTMENT.  
6    THEY'VE ENTERED IN...

7

8    **FRED LEAF:** YES, THAT'S A DISTINCT POSSIBILITY.

9

10    **SUP. MOLINA, CHAIR:** THAT IS A POSSIBILITY. AND I THINK THAT,  
11    YOU KNOW, MY ONLY CONCERN IS THAT WE'RE CONSTANTLY-- I MEAN,  
12    WE'VE-- WE'VE-- WE'RE IN JEOPARDY TODAY. I GUESS PEOPLE DON'T  
13    RECOGNIZE AND UNDERSTAND THE POTENTIAL FOR LOSING IT. WE HAVE  
14    AN OPPORTUNITY TO FIX IT, WE HAVE AN OPPORTUNITY, I GUESS  
15    YOU'VE BEEN GOING THROUGH MOCK DRILLS ON REGULAR PRACTICING,  
16    PRACTICING, PRACTICING. IT'S UNFORTUNATE THAT, WITH ALL THE  
17    PRACTICING THAT WAS DONE, THAT WE FAILED THE LAST TIME AROUND.  
18    MY CONCERN IS, IS THIS SOMETHING THAT, IF THEY COME IN WITH  
19    THE ROAD MAP THAT YOU'VE GIVEN THEM THAT IS A PUBLISHED  
20    DOCUMENT THAT IS ON THE INTERNET, DO YOU THINK THAT J.C.A.H.O.  
21    OR C.M.S. COULD SAY, "OKAY, NOW LET'S START LOOKING AND DOING  
22    TRIALS ON ALL OF THESE OTHER AREAS," IS THERE A WAY THAT YOU  
23    COULD GET A J.C.A.H.O. OR A C.M.S. TO START WORKING WITH US,  
24    THAT THESE THINGS HAVE BEEN IDENTIFIED, THERE IS A PROCESS IN  
25    PLACE? SO, BETWEEN NOW AND FEBRUARY THE 1ST, WE'RE NOT GOING



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1 TO HAVE J.C.A.H.O. OR C.M.S. COMING BACK AND WORKING FROM YOUR  
2 OWN OUTLINE STARTING TO ISSUE WARNINGS ON THOSE ITEMS.

3

4 **KAE ROBERTSON:** IN TERMS OF C.M.S., THE CONVERSATION-- WE DID A  
5 BRIEFING WITH THEM YESTERDAY. OUR CONVERSATION WAS WE KNOW WE  
6 NEED TO PASS THE DRILLS ON THE...

7

8 **SUP. MOLINA, CHAIR:** ON THE PSYCH WARD.

9

10 **KAE ROBERTSON:** ...IMMEDIATE JEOPARDY FOR THE CODE 9S. IN  
11 ADDITION TO THAT, WE KNOW THAT WE'VE ALSO OUTLINED A  
12 COMPREHENSIVE PLAN THAT HAS TO OCCUR OVER THE NEXT YEAR. THEY  
13 SAID THEY WILL WORK WITH US, WORK WITH US TO MEET, YOU KNOW,  
14 IN MEETING OUR TIME FRAMES AND GIVING US THE ABILITY TO DO  
15 THAT. ONCE THEY'VE REVIEWED THE PLAN AND THEY ARE FEELING THAT  
16 IT IS COMPREHENSIVE IN NATURE AND THAT IT IS REALISTIC AND  
17 WILL MEET THEIR CONCERNS, THEN THEY WILL COME IN TO SURVEY US  
18 ALONG THE TIME FRAMES THAT WE OUTLINED FOR COMPLETING CERTAIN  
19 ACTIONS.

20

21 **SUP. MOLINA, CHAIR:** SO, FOR THE MOST PART, WE HAVE, AT LEAST--  
22 IF, IN FACT, WE CAN FULFILL AND MEET THE CODE 9  
23 RESPONSIBILITIES THAT THEY'RE HOLDING US TO, WE AT LEAST ARE  
24 GOING TO HAVE A LITTLE BIT OF A REPRIEVE OR A LITTLE BIT OF



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1 TIME IN ORDER TO GET THE OTHER ITEMS IN PLACE THAT YOU'VE  
2 OUTLINED. IS THAT ALSO TRUE FOR J.C.A.H.O.?

3

4 **KAE ROBERTSON:** NO. JOINT COMMISSION, FIRST OF ALL, WE'VE NOT  
5 HAD A BRIEFING SESSION WITH JOIN COMMISSION THERE ON AN  
6 EDUCATIONAL LEAVE BASICALLY THIS WEEK AND I DON'T BELIEVE THAT  
7 THAT'S AN OPPORTUNITY WITH THEM, WHERE THE HOSPITAL IS MUCH  
8 FURTHER DOWN THE PATH WITH J.C.A.H.O. AND WE'RE IN OUR--  
9 ALREADY IN OUR LAST APPEAL WITH THEM.

10

11 **SUP. MOLINA, CHAIR:** YOU'RE WHAT? I'M SORRY?

12

13 **KAE ROBERTSON:** LAST APPEAL WITH JCAHO.

14

15 **SUP. MOLINA, CHAIR:** OKAY. AND...

16

17 **FRED LEAF:** SO ACCREDITATION WILL BE DECIDED UPON AT THE END OF  
18 THIS MONTH.

19

20 **SUP. MOLINA, CHAIR:** AT THE END OF THIS MONTH. BUT IS THE  
21 NAVIGANT REPORT, FROM THE STANDPOINT OF AN ENUMERATION AND  
22 OUTLINE AND THE POTENTIAL THAT THEY ARE COMING BACK WITH A  
23 SERIES OF SOLUTIONS AND TIME FRAMES IN PLACE, DOES THAT  
24 PROVIDE ANY REMEDIAL ASSISTANCE TO J.C.A.H.O. WHATSOEVER?  
25 NONE.



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1

2 **DR. THOMAS GARTHWAITE:** I DON'T THINK SO. I THINK WHAT YOU HAVE  
3 TO KEEP IN MIND, LET'S ASSUME THAT WE DON'T-- WE'RE NOT  
4 SUCCESSFUL IN OUR FINAL APPEAL, OUR APPEALS UP TO DATE HAVE  
5 NOT BEEN SUCCESSFUL AND WE DON'T HAVE THAT MUCH NEW  
6 INFORMATION TO REALLY BASE A NEW APPEAL ON. SO LET'S ASSUME  
7 THAT THEY REMOVE THE JOINT COMMISSION ACCREDITATION FOR A  
8 PERIOD OF TIME. THEN WE COULD APPLY THE DAY AFTER. BUT-- FOR  
9 REACCREDITATION BUT THEY WOULD LOOK BACK A YEAR. DURING THAT  
10 YEAR WAS THE TIME THAT THEY DID THE SURVEY THEY'RE TAKING THE  
11 ACCREDITATION AWAY FROM. SO IT'S LOGICALLY IMPOSSIBLE FOR THEM  
12 TO RECERTIFY US A DAY AFTER. SO WHEN-- THE NEXT TIME THAT WE  
13 COULD REALISTICALLY APPLY WOULD BE SIX MONTHS OUT. AT SIX  
14 MONTHS, WE WOULD HAVE TO SHOW FOUR MONTHS OF ADHERENCE TO  
15 THEIR STANDARDS. SO THAT MEANS EVERYTHING THAT'S IDENTIFIED  
16 THAT'S IMPORTANT TO THE JOINT COMMISSION, WE WOULD HAVE TO  
17 SHOW THAT WE MEET THOSE STANDARDS TWO MONTHS AFTER FEBRUARY OR  
18 WHENEVER THEY MAKE THE DECISION, WHICH WOULD BE MARCH-- APRIL.  
19 SO AS SOON AS WE CAN, AS SOON AS WE'RE SURE WE MEET THE BULK  
20 OF THE STANDARDS, ALL OF THEM, I HOPE, BUT CERTAINLY ENOUGH TO  
21 PASS THE JOINT COMMISSION ACCREDITATION, THEN WE HAVE TO  
22 SUSTAIN THAT FOR FOUR MONTHS, THEN WE CAN REAPPLY FOR JOINT  
23 COMMISSION ACCREDITATION.

24





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1   **SUP. MOLINA, CHAIR:** ALL RIGHT. NOW, I KNOW THAT NAVIGANT'S  
2   RESPONSIBILITY WAS TO ADDRESS THE ISSUES AT MARTIN LUTHER KING  
3   HOSPITAL BUT THE DEPARTMENT OF HEALTH SERVICE S RESPONSIBILITY  
4   IS BEYOND THAT. THAT IS, TO DEAL WITH DREW MEDICAL AS WELL. IN  
5   LIGHT OF THESE FINDINGS AND THIS INFORMATION THAT'S BEING  
6   PROVIDED, ARE YOU ON A SEPARATE PATH WITH DREW MEDICAL?  
7   BECAUSE I'M CONCERNED. THE AFFILIATION AGREEMENT WILL BE  
8   VISITING US SOON AGAIN AND I DON'T KNOW WHERE WE ARE. I'M VERY  
9   CONCERNED. I THINK, REGRETFULLY, THAT THE BRIEFING THAT WE  
10   WERE PROVIDED EXPRESSED MANY CONCERNS WITH REGARD TO THE WORK  
11   OF DREW MEDICAL. SO I'M WONDERING, ARE YOU ON A SEPARATE  
12   PATHWAY DEALING WITH SOME OF THESE ISSUES?

13

14   **DR. THOMAS GARTHWAITE:** YES, I BELIEVE WE ARE. AND-- SEVERAL  
15   THINGS GOING ON WITH REGARDS TO OUR AFFILIATION WITH DREW. ONE  
16   IS THAT DREW HAS A NEW CHAIRMAN OF THE BOARD OF TRUSTEES I'VE  
17   MET ON A ONE-ON-ONE BASIS WITH MR. WILLIAMS. AND I THINK WE  
18   HAVE SOME-- I THINK WE SEE EYE TO EYE ON A LOT OF THINGS THAT  
19   NEED TO BE DONE QUICKLY AND WELL. THEIR PROBABLY MOST  
20   IMPORTANT, IMMEDIATE NEED IS TO RECRUIT A PRESIDENT OF THE  
21   UNIVERSITY THAT...

22

23   **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THERE'S-- LEADERSHIP HAS  
24   BEEN LACKING FOR AWHILE, DR. GARTHWAITE. I GUESS WHAT I'M  
25   ASKING IS, IT WOULD BE WORTHWHILE FOR US TO HAVE A VERY



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1 CLEARLY DEFINED LIST OF THINGS THAT NEED TO BE CORRECTED  
2 IMMEDIATELY, PROBABLY WITH A TIME FRAME, AS NAVIGANT IS GOING  
3 TO BE DOING FOR MARTIN LUTHER KING, OF THE KINDS OF THINGS  
4 THAT MUST BE CORRECTED IN ORDER TO HAVE A FULL AFFILIATION.  
5 THERE IS THIS LINGERING OUT THERE THAT WE ARE GOING TO RE-  
6 AFFILIATE. AND YET, AT THE SAME TIME, I DON'T KNOW WHAT  
7 STANDARDS THEY NEED TO MEET BECAUSE IT ISN'T CLEAR TO ME. SO  
8 IF WE HAD SOME VERY SIMILAR KIND OF OUTLINE AS NAVIGANT HAS  
9 DONE, AND I DON'T KNOW IF YOU NEED TO BRING IN ANYONE TO DO  
10 THAT. I AM JUST NERVOUS BECAUSE I THINK THE PUBLIC AND  
11 EVERYONE THINKS THAT EVERYTHING IS, OH, YES, NEW LEADERSHIP  
12 WILL COME AND THINGS WILL BE TAKEN CARE OF. I'M WORRIED THAT,  
13 WHILE YOU CAN SEE EYE TO EYE WITH SOMEONE, AS WAS REPORTED IN  
14 THE NAVIGANT REPORT, THERE'S BEEN A CULTURE THERE AND,  
15 UNFORTUNATELY, NOT THE BEST OF TRADITIONS AS TO HOW THINGS  
16 MOVE FORWARD OR DON'T AT DREW AS WELL AS AT MARTIN LUTHER  
17 KING. AND IT IS-- THE NAVIGANT REPORT DOES NOT DEAL WITH ANY  
18 ASPECT OF IT. AND WHEN YOU TALK TO POLITICAL LEADERSHIP OR YOU  
19 TALK TO THE COMMUNITY, THERE IS AN EXPECTATION THAT THEY GO  
20 HAND IN HAND AND I'M NERVOUS ABOUT IT BECAUSE I DON'T WANT TO  
21 MISLEAD THE COMMUNITY IF WE ARE NOT DOING THE SAME. THESE ARE  
22 THE THINGS THAT MUST BE CORRECTED. BECAUSE, AS I UNDERSTAND  
23 AND I KNOW YOU AND I ARE GOING TO BE MEETING TOMORROW TO  
24 DISCUSS MORE OF THIS ITEM, BUT BASICALLY YOU WERE SAYING ALL  
25 OF THESE THINGS NEED TO BE CORRECTED JUST TO BRING IT TO A



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1 STATUS LEVEL OF CARE, OF QUALITY CARE FOR ALL THE PATIENTS AT  
2 MARTIN LUTHER KING. AND SO WE HAVE A LOT OF THINGS TO DO IN  
3 ORDER TO GET TO THAT BASELINE. I DON'T HAVE A BASELINE FOR  
4 DREW MEDICAL.

5

6 **DR. THOMAS GARTHWAITE:** WE'LL PROVIDE THAT.

7

8 **SUP. BURKE:** MADAM CHAIR, I HAD ANOTHER QUESTION BUT, AS IT  
9 RELATES TO DREW...

10

11 **SUP. MOLINA, CHAIR:** YES MS. BURKE AND THEN MR. YAROSLAVSKY AND  
12 THEN MR. ANTONOVICH.

13

14 **SUP. BURKE:** WE KNOW THAT THERE IS THIS COMMISSION OR THIS TASK  
15 FORCE HEADED BY DR. DRAKE, WHO IS IN CHARGE OF THE UNIVERSITY  
16 HOSPITALS THAT HAS BEEN WORKING AND HAS BROUGHT IN RESOURCES--  
17 MADAM CHAIR-- ON THIS ISSUE AS FAR AS DREW IS CONCERNED. AND I  
18 THINK WHAT WOULD BE HELPFUL IS IF WE COULD GET AN UPDATE FROM  
19 THEM AS TO WHAT THEIR CHANGES THEY'RE PROPOSING, BECAUSE IT'S  
20 BEING-- I DIDN'T KNOW THAT NAVIGANT WAS WORKING ON THE MEDICAL  
21 SCHOOL, AS SUCH. ARE THEY?

22

23 **SUP. MOLINA, CHAIR:** NO.

24



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1   **SUP. BURKE:** NO. BUT THERE IS A TASK FORCE THAT'S WORKING ON  
2   IT.

3

4   **SUP. MOLINA, CHAIR:** BUT THERE'S NO BASELINE, IS WHAT I'M  
5   SAYING. WHAT IS THE STANDARD THAT SHOULD BE THERE? WHAT  
6   NAVIGANT HAS DONE IS SAID THESE ARE ALL THE THINGS THAT YOU  
7   NEED TO DO TO BRING IT UP TO A STANDARD OF QUALITY PATIENT  
8   CARE.

9

10   **SUP. BURKE:** AND I THOUGHT THAT'S WHAT THEY WERE DOING. I  
11   THOUGHT...

12

13   **SUP. MOLINA, CHAIR:** BUT WE HAVE-- I HAVE NOT SEEN IT AND IF  
14   THAT...

15

16   **SUP. BURKE:** AND THAT'S WHY THEY NEED TO COME IN AND EXPLAIN IT  
17   TO US. THAT'S WHAT-- THEY NEED TO COME IN...

18

19   **DR. THOMAS GARTHWAITE:** THE...

20

21   **SUP. MOLINA, CHAIR:** WELL, BEFORE THAT, MS. BURKE, I'D LIKE TO  
22   SEE A REPORT AND THAT'S ALL I'M ASKING FOR, IS A REPORT AT  
23   THIS TIME.

24

25   **SUP. BURKE:** FROM WHOM?



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1

2 **DR. THOMAS GARTHWAITE:** IF I CAN SUGGEST, THE STEERING  
3 COMMITTEE MEETS ON THE TENTH TO BEGIN TO FINALIZE THEIR  
4 REPORT. THAT SHOULD BE OUT WITHIN THE NEXT COUPLE-- WITHIN TWO  
5 OR THREE WEEKS.

6

7 **SUP. MOLINA, CHAIR:** BUT WILL IT BE A BASELINE SO WE HAVE A  
8 CLEAR UNDERSTANDING?

9

10 **DR. THOMAS GARTHWAITE:** THE DEPARTMENT CAN ALSO ADD OUR  
11 CONCERNS, RECOMMENDATIONS AND ISSUES RELATED TO THE CONTRACT  
12 AND SO FORTH TO THAT AND GIVE YOU A REPORT BACK ON WHAT WE  
13 THINK ARE THE ACTIONABLE ITEMS THAT WE NEED TO CARRY THROUGH  
14 ON WITH THE UNIVERSITY.

15

16 **SUP. MOLINA, CHAIR:** AND THINGS THAT NEED TO BE CORRECTED IN  
17 ORDER TO HAVE A FULL AFFILIATION AGREEMENT.

18

19 **DR. THOMAS GARTHWAITE:** RIGHT. YEAH, WE'D BE HAPPY TO DO THAT.

20

21 **SUP. BURKE:** ALL RIGHT. NOW, MY QUESTION WAS, GETTING BACK TO  
22 THE J.C.A.H.O. ISSUE. WHEN WE RECEIVED THE FIRST REPORT AS IT  
23 RELATED TO J.C.A.H.O., WE WERE TOLD THAT ALSO THERE WERE OTHER  
24 ACCREDITING AGENCIES THAT MIGHT LOOK AT THE HOSPITAL BECAUSE  
25 WE KNOW THAT WE LOSE TWO THINGS: WE LOSE THE PRIVATE



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1 INSURANCE, WHICH IS VERY IMPORTANT IF THE ACCREDITATION IS  
2 LOST, ISN'T THAT TRUE?

3

4 **FRED LEAF:** SOME OF THEM, WE DO, YES.

5

6 **SUP. BURKE:** SOME OF THE PRIVATE INSURANCE. NOW, YOU GAVE US  
7 THE NAME OF ANOTHER ACCREDITING GROUP THAT ANOTHER HOSPITAL  
8 HAD USED WHEN THEY LOST ACCREDITATION FROM JCAHO.

9

10 **FRED LEAF:** THAT'S THE OSTEOPATH...

11

12 **SUP. BURKE:** ARE YOU LOOKING AT THAT AT ALL OR DO YOU THINK  
13 THAT'S NOT ADVISABLE?

14

15 **FRED LEAF:** WELL, I THINK-- AND THEN-- WE DID LOOK AT THAT BUT  
16 THAT WOULD BE SORT OF THE SAME TIME FRAME AS THE CURRENT...

17

18 **SUP. BURKE:** YOU STILL HAVE TO HAVE THE SAME FOUR MONTHS IN  
19 ORDER FOR THIS OTHER GROUP TO LOOK AT IT?

20

21 **FRED LEAF:** WELL, WE'D HAVE TO APPLY, THEY'D HAVE TO COME OUT  
22 AND DO A FULL SCOPE AND IT WOULD BE THE SAME PROCESS, I THINK,  
23 THAT OUR-- AFTER LOOKING AT THAT, WE FEEL THAT GOING AFTER THE  
24 J.C.A.H.O. REACCREDITATION MAKES SENSE, YES.

25



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1   **SUP. BURKE:** MAKES MORE SENSE. SO WE WILL LOSE THE PRIVATE  
2   INSURANCE OR SOME OF IT, OR WHAT IS THE DEGREE OF-- WHAT WILL  
3   HAPPEN AT THE END OF THIS MONTH IF J.C.A.H.O. DOES AND WE KNOW  
4   THAT IT'S ALL PROBABILITY, THAT THEY WILL PULL THEIR  
5   ACCREDITATION? WHAT HAPPENS AT THAT POINT?

6

7   **FRED LEAF:** WELL, RIGHT NOW WE'RE WORKING WITH THE VARIOUS  
8   PLANS BECAUSE A NUMBER OF THEM, INCLUDING, FOR INSTANCE, L.A.  
9   CARE, HAVE SOME FLEXIBILITY IN CONTINUING TO RECOGNIZE KING AS  
10   A PROVIDER AND SOME OTHER PLANS HAVE A CURE PERIOD. SO WE WILL  
11   HAVE AN OUTLINE TO YOU-- WE SHOULD BE FINISHED WITH THAT IN  
12   THE NEXT WEEK OR SO AND WE'LL HAVE AN OUTLINE TO YOU AS TO  
13   WHICH PLANS WILL REMAIN AVAILABLE TO USE KING AND WHICH ONES  
14   CANNOT OR WILL NOT.

15

16   **SUP. BURKE:** WE HAVE HOW MANY PLANS NOW?

17

18   **FRED LEAF:** WELL, WE UTILIZE ABOUT-- THERE'S ABOUT SIX THAT ARE  
19   REGULAR-- WE'RE REGULARLY INVOLVED WITH.

20

21   **SUP. BURKE:** NOW, IF SOMEONE COMES INTO THE EMERGENCY ROOM AND  
22   WE PROVIDE SERVICE TO THAT PERSON WHO IS IN AN AUTO ACCIDENT  
23   THAT PERSON HAS INSURANCE, IS THERE ANYTHING THAT WILL PREVENT  
24   US FROM BEING REIMBURSED FOR THAT CARE THAT'S GIVEN TO THAT  
25   INSURED PATIENT AS A RESULT OF THAT?





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1

2 **FRED LEAF:** NO. THAT WILL NOT RESTRICT THOSE EMERGENCY CARE  
3 VISITS.

4

5 **SUP. BURKE:** IT WILL NOT RESTRICT THAT, IT ONLY RELATES TO  
6 WHAT, H.M.O.S OR...?

7

8 **LEELA KAPUR, ASS'T. COUNSEL:** SUPERVISOR BURKE, IT ONLY RELATES  
9 TO THOSE PLANS WITH WHICH WE HAVE A CONTRACT.

10

11 **SUP. BURKE:** ONLY THOSE WE HAVE A CONTRACT.

12

13 **LEELA KAPUR, ASS'T. COUNSEL:** MANY OF THE EMERGENCY PATIENTS WE  
14 GET THROUGH STATUTORY AUTHORITY WE GET REFUNDED FOR, IT'S NOT  
15 THROUGH A CONTRACTUAL RELATIONSHIP AND THAT WOULD CONTINUE.

16

17 **SUP. BURKE:** ALL RIGHT. THE CONTRACTS, WE HAVE TO WORK OUT A  
18 NEW ONE, IS THAT IT?

19

20 **LEELA KAPUR, ASS'T. COUNSEL:** WE HAVE TO EITHER, AS MR. LEAF  
21 SUGGESTED, WE HAVE TO EITHER HAVE THE PLAN, WAIVE THAT  
22 PROVISION, WHICH WE'RE IN DISCUSSIONS WITH THEM ON, OR WORK  
23 THROUGH THE CURE PERIOD, HOPING THAT, IF WE WORK THROUGH THE  
24 CURE PERIOD, BY THE TIME THEY CALLED US IN BREACH, WE'D BE  
25 THROUGH THE RECERTIFICATION AND WE'D HAVE OUR J.C.A.H.O.



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1 CERTIFICATION BACK IN PLACE. SO WE'RE LOOKING AT BOTH ASPECTS  
2 OF THAT.

3

4 **SUP. BURKE:** I SEE. AND THE OTHER THING IS THE BAY STATION.  
5 WHAT HAPPENS AS FAR AS THAT'S CONCERNED?

6

7 **FRED LEAF:** WELL, THE BAY STATION, THERE'S SOME FLEXIBILITY ON  
8 THE TIMING OF THAT BUT WE-- YOU KNOW, THERE ARE PLANS IN PLACE  
9 NOW TO MOVE, TO CENTRALIZE THE BAY STATION ACTIVITY ANYWAY AT  
10 SOME POINT.

11

12 **SUP. BURKE:** WHERE IS THAT?

13

14 **FRED LEAF:** WITH E.M.S. THERE'S A PLAN TO SORT OF REGIONALIZE  
15 OR CENTRALIZE THAT AS WE GO FORWARD. BUT IN TERMS OF KING  
16 ITSELF, THERE'S SOME FLEXIBILITY IN THE PERIOD WHEN IT'S CUT  
17 OFF, FROM PERFORMING BAY STATION ACTIVITIES THAT WILL ALLOW US  
18 TO EITHER PLACE IT AT ANOTHER HOSPITAL, PLACE IT AT ANOTHER  
19 HOSPITAL, TO REPLACE IT THAT WAY.

20

21 **SUP. BURKE:** ALL RIGHT. IS THERE ANYTHING ELSE? WE KNOW IT'S  
22 THE TRAUMA CENTER ISSUE BUT THAT IS NOT NECESSARILY. SO IT  
23 DOESN'T HAVE ANY IMPACT IN TERMS OF EMERGENCY?

24

25 **FRED LEAF:** NO.



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1

2 **DR. THOMAS GARTHWAITE:** SHOULDN'T.

3

4 **SUP. BURKE:** ALL RIGHT.

5

6 **SUP. MOLINA, CHAIR:** MR. YAROSLAVSKY?

7

8 **FRED LEAF:** OH, YES, YEAH. THE BIG ONE. WE WERE JUST REMINDED.

9 YES, HCGMA. EACH RESIDENCY REVIEW COMMITTEE WILL HAVE TO LOOK

10 AT THE VARIOUS RESIDENCIES AND MAKE DETERMINATIONS AS TO

11 WHETHER THE LOSS OF J.C.A.H.O. DURING THE PERIOD BEFORE WE

12 HOPEFULLY REGAIN IT WILL IMPACT THEIR ACCREDITATION OF

13 TRAINING PROGRAMS IN THE HOSPITAL.

14

15 **SUP. BURKE:** SO THAT GOES BACK TO THE ISSUE THAT SUPERVISOR

16 MOLINA WAS RAISING IN TERMS OF THE MEDICAL SCHOOL? OR ONLY AS

17 IT RELATES TO THE HOSPITAL?

18

19 **FRED LEAF:** IT ONLY RELATES TO THE HOSPITAL. IN OTHER WORDS,

20 THE TRAINING-- WELL, IT AFFECTS THE SCHOOL BECAUSE THEY, YOU

21 KNOW, THEY'RE A TRAINING PROGRAM. SO IF THEY, IN FACT, CAME

22 IN, IN A WORST CASE AND SAID YOU CAN'T RUN YOUR TRAINING

23 PROGRAMS AT THE HOSPITAL, THAT WOULD MEAN DREW WOULD HAVE TO

24 FIND OTHER HOSPITALS-- I MEAN, DREW MEDICAL SCHOOL WOULD HAVE

25 TO FIND OTHER HOSPITALS TO RUN THEIR TRAINING PROGRAMS,



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1 OBVIOUSLY. BUT WE DON'T ANTICIPATE THAT TO HAPPEN WITHIN THE  
2 TIME FRAME OF THE REAPPLICATION AND REGAINING ACCREDITATION AT  
3 THIS POINT. ISN'T THAT CORRECT, DR. GARTHWAITE?

4

5 **DR. THOMAS GARTHWAITE:** RIGHT. THE RESIDENCE REVIEW COMMITTEES  
6 ARE NOT REQUIRED TO RESTRICT TRAINING WITHOUT JOINT COMMISSION  
7 BUT THEY CERTAINLY HAVE THAT OPTION AND THEY WILL ASSESS THAT.  
8 WHAT WE'RE PROACTIVELY TRYING TO DO IS SHOW THEM THAT THE  
9 ISSUES RELATED TO FIXING THE HOSPITAL AND JOINT COMMISSION  
10 THAT ARE RELATED TO TRAINING AND WHAT WE'RE PROACTIVELY DOING  
11 TO FIX THOSE AND HOW FAR ALONG WE ARE SO THAT, WHEN THEY MAKE  
12 THAT DECISION, THEY'LL HAVE AN AMPLE OPPORTUNITY TO, WE HOPE,  
13 MAKE THE RIGHT ONE.

14

15 **SUP. YAROSLAVSKY:** ALL RIGHT. I JUST WANTED TO PUT THIS IN SOME  
16 PERSPECTIVE. THERE ARE GOING TO BE SOME PROBLEMS THAT ARISE.  
17 WE MADE THE DECISION TO KEEP THE HOSPITAL OPEN WHEN WE MADE  
18 THE DECISION TO MOVE IN THIS DIRECTION LAST YEAR. AND A LOT OF  
19 PEOPLE, INCLUDING SOME PEOPLE WITHIN THE COUNTY FAMILY, SAID  
20 THAT THE ONLY WAY TO FIX THIS PLACE IS TO SHUT IT DOWN AND  
21 START OVER AGAIN AND I THINK WE ALL MADE THE DECISION-- CAME  
22 TO THE CONCLUSION THAT THAT WAS NOT AN OPTION THAT WE COULD  
23 RESPONSIBLY UNDERTAKE. I HOPE WE WERE RIGHT. AND, IN THIS  
24 PARTICULAR ENDEAVOR, FAILURE IS NOT AN OPTION. BUT THE RISK WE  
25 TAKE IN NOT SHUTTING IT DOWN AND STARTING OVER IS THAT WE ARE



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1 TRYING TO FIX THE ENGINE OF A CORVETTE WHILE IT'S GOING 85  
2 MILES AN HOUR DOWN THE HIGHWAY. YOU'RE TRYING TO KEEP THE  
3 THING ON TRACK WHILE YOU'RE TRYING TO REBUILD THE ENGINE AND  
4 THAT'S GOING TO BE A TOUGH ROW TO HOE, AND THAT'S-- YOU'RE  
5 GOING TO HAVE PROBLEMS THAT ARE GOING TO ARISE. AND, FRANKLY,  
6 YOUR REPORT, IT COULD BE A NEWSPAPER ARTICLE A DAY FOR THE  
7 NEXT THREE YEARS. THAT'S THE TRUTH OF THE MATTER. AND WE'VE  
8 GOT PROBLEMS THAT YOU IDENTIFIED THAT GO FAR BEYOND ANYTHING  
9 THAT'S BEEN REPORTED, ANYTHING THAT WE WERE AWARE OF IN THE  
10 LEVEL OF DETAIL. AND I THINK THAT'S VERY HEALTHY AND I HOPE  
11 THAT ALSO GIVES US SOME CREDIBILITY WITH THE REGULATORY  
12 AGENCIES. I WANT TO BE VERY CANDID ABOUT THIS. WE HAVEN'T BEEN  
13 TOO CANDID ABOUT TOO MANY THINGS HERE AS IT RELATES TO THE  
14 REGULATORY AGENCIES. BUT THESE REGULATORY AGENCIES HAVE BECOME  
15 BORN AGAIN. THEY'VE GOTTEN RELIGION. THESE ARE THE SAME  
16 REGULATORY AGENCIES, J.C.A.H.O. AND C.M.S., WHO HAVE GIVEN  
17 MARTIN LUTHER KING HOSPITAL A PASS AFTER PASS AFTER PASS AFTER  
18 PASS, JUST AS WE HAVE. AND NOW, ONCE THE NEWSPAPER ARTICLES  
19 STARTED FLOWING, THEY CAME TO THE MOUNTAIN AND THEY BEGAN TO  
20 BE A LITTLE MORE AGGRESSIVE AND A LITTLE MORE THOROUGH. AND  
21 NOW I BELIEVE, AS IS HUMAN NATURE, IS THAT THEY'RE GOING TO BE  
22 AS AGGRESSIVE AS THEY POSSIBLY CAN BECAUSE THEY'VE GOT SOME  
23 EXPLAINING THAT THEY HAVEN'T HAD TO DO BUT THEY SHOULD BE  
24 ASKED TO DO AS WELL. SO WE'VE GOT THAT KIND OF AN ISSUE AND I  
25 UNDERSTAND THAT. THAT'S WHY I THINK THERE'S NOT A PRAYER IN



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1 HELL THAT WE'RE GOING TO GET-- THAT WE HAVE OF KEEPING OUR  
2 ACCREDITATION. I THINK WE ALL KNOW THAT AND I THINK WE GOT TO  
3 GET BEYOND THAT. WE'RE GOING TO LOSE IT, WE'VE GOT TO REGAIN  
4 IT AND THE WAY WE'RE GOING TO REGAIN IT IS NOT BY TALKING  
5 ABOUT IT BUT BY PRODUCING RESULTS. AND I THINK YOU'VE GIVEN US  
6 THE ROAD MAP, AT LEAST THE PART THAT I'VE READ SO FAR, THAT'S  
7 DESIGNED TO GET US THERE. AND, AS THE OLD SAYING GOES, NOTHING  
8 SUCCEEDS LIKE SUCCESS. AND EITHER WE WILL SUCCEED OR WE WON'T  
9 SUCCEED. EVERYTHING IS RIDING ON HOW WE PERFORM, ALL OF US,  
10 COLLECTIVELY, IN THIS ENDEAVOR. HAVING SAID THAT, THERE IS NO  
11 QUESTION IN-- AS SURE AS THE SUN WILL RISE IN THE MORNING,  
12 THERE WILL BE ANOTHER PROBLEM THAT WILL POP UP AT THE  
13 HOSPITAL. GOT TO BE. YOU DON'T TURN THAT PLACE AROUND ON A  
14 DIME. CAN'T BE DONE. JUST CAN'T BE DONE. SO THERE WILL BE A  
15 PROBLEM. WHAT GOT MANY OF US UPSET, ALL OF US UPSET ABOUT THIS  
16 LATEST SITUATION IS THAT WE THOUGHT WE HAD BEEN THROUGH-- WE  
17 THOUGHT WE HAD THE PROBLEM-- WE DID HAVE THE PROBLEM ONCE, WE  
18 THOUGHT WE HAD ADDRESSED IT, AND THEN THE SAME EXACT DAMN  
19 THING HAPPENED AGAIN. AND THAT, TO ME, IS FRUSTRATING. AND WE  
20 DISCUSSED IT BRIEFLY YESTERDAY, AND I KNOW IT'S FRUSTRATING TO  
21 YOU AS WELL AND I THINK YOU'VE LEARNED, YOU KNOW, HOW TO DEAL  
22 WITH THAT FROM THIS POINT FORWARD. BUT WE'VE GOT BIGGER  
23 CHALLENGES IN OUR COUNTY FAMILY THAN MAYBE YOU'VE BEEN USED TO  
24 IN THE PAST BUT WE'VE GOT TO GET THE JOB DONE. SO I JUST-- I'M  
25 FRUSTRATED BUT I THINK WE'VE MADE THE DECISION TO GO THIS WAY.



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1 IT'S THE BEST DECISION WE COULD MAKE, GIVEN THE CARDS THAT  
2 HAVE BEEN DEALT TO US. WE'RE GOING TO HAVE SOME BUMPS IN THE  
3 ROAD ALONG THE WAY. THAT'S NOT AN EXCUSE FOR THIS, FOR ANY  
4 BUMP IN THE ROAD, IT'S NOT AN EXCUSE FOR A MISTAKE, BUT IT'S A  
5 REALITY THAT WE HAVE TO ANTICIPATE THAT THERE ARE GOING TO BE  
6 PROBLEMS, AS WE FIX IT. AND, HOPEFULLY, THE RATE AT WHICH  
7 THESE PROBLEMS POP UP WILL CONTINUE TO DIMINISH AS TIME GOES  
8 ON AS WE TURN THE HOSPITAL AROUND. I THINK THAT'S CRITICAL. I  
9 SAID YESTERDAY TO YOU WHEN YOU MET WITH ME IN MY OFFICE, AND I  
10 DO WANT TO JUST PIGGYBACK ON WHAT MS. MOLINA STARTED TO ASK.  
11 THIS IS THE SUBJECT FOR NEXT WEEK. IT'S A GOOD THING WE'RE  
12 HAVING THIS DISCUSSION NOW. I THINK, AT SOME POINT, THE  
13 SCHOOLS, DREW UNIVERSITY, YOU CAN'T TALK ABOUT THE HOSPITAL  
14 AND NOT TALK ABOUT DREW UNIVERSITY. YOU CAN'T TALK ABOUT ALL  
15 OF THESE FAILINGS THAT YOU IDENTIFIED WITH DEPARTMENT HEADS AT  
16 THE HOSPITAL, ALL OF WHOM ARE ACADEMICS, SO-CALLED ACADEMICS  
17 AT DREW UNIVERSITY AND NOT TALK ABOUT OUR RELATIONSHIP WITH  
18 DREW UNIVERSITY. THIS IS THE PROBLEM. THEY ARE JOINED AT THE  
19 HIP, DREW UNIVERSITY AND M.L.K. AT THIS POINT IN TIME, THEY  
20 ARE JOINED AT THE HIP AND YOU CAN'T TALK ABOUT ONE WITHOUT  
21 TALKING ABOUT THE OTHER. SO, AT SOME POINT, WHETHER IT'S  
22 NAVIGANT OR WHETHER IT'S-- OR WHETHER IT'S DR. GARTHWAITE,  
23 THERE'S GOT TO BE-- THERE'S GOT TO BE A REAL HARD AND I MEAN  
24 HARD LOOK AT THAT RELATIONSHIP. I DON'T THINK THAT THE  
25 RELATIONSHIP, AS I'VE KNOWN IT, CAN-- CAN CONTINUE AT THIS--





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1 AT THIS PACE-- AT THIS RATE. AND I-- WHETHER YOU BRING IN-- AS  
2 I HOPE WE WOULD, SOME OF THE OTHER ACADEMIC INSTITUTIONS AND  
3 MAYBE-- MAYBE, AS TIME GOES ON AND YOUR REPORTS BEGIN TO TAKE  
4 HOLD AND ACTIONS BEGIN TO TAKE HOLD, THEY WILL GAIN SOME  
5 CONFIDENCE THAT THIS IS AN ENDEAVOR WORTH ENGAGING WITH US IN,  
6 WHICH HAS NOT BEEN THE CASE WITH EITHER OF THE UNIVERSITIES  
7 HERE, S.C. OR U.C.L.A., ALTHOUGH THEY HAVE BEGUN THAT PROCESS.  
8 THEY HAVE ENTERED INTO THIS OVERSIGHT COMMITTEE, WHICH I HOPE  
9 WILL BE THE BASIS FOR THE BOARD OF DIRECTORS THAT YOU'VE  
10 RECOMMENDED FOR THE HOSPITAL. I DON'T KNOW IF THAT'S WHERE  
11 YOU'RE GOING BUT IT CERTAINLY IS-- THAT'S A GOOD START, IT'S A  
12 GOOD NUCLEUS. BUT, IN ANY CASE, THAT'S OFF THE SUBJECT. I  
13 THINK THE UNIVERSITY SITUATION, THE DREW/M.L.K. SITUATION, IS  
14 GOING TO HAVE TO BE LOOKED AT AND WE SHOULDN'T BE AFRAID TO  
15 SEVER THAT RELATIONSHIP IF THAT'S WHERE THE FACTS LEAD US. AND  
16 IF THE FACTS LEAD US TO CONTINUING THAT RELATIONSHIP, SO BE  
17 IT. I THINK WE OUGHT TO-- THAT OUGHT TO BE A DECISION THAT'S  
18 BASED STRICTLY ON THE FACTS. NOW, THE FACTS THAT YOU GAVE ME  
19 YESTERDAY, BASED ON YOUR ANALYSIS, EVERY SINGLE DISCIPLINE,  
20 EVERY SINGLE DISCIPLINE, AS FAR AS I KNOW, THAT THE UNIVERSITY  
21 AND THE HOSPITAL HAVE IN COMMON, YOU ATTACKED IT IN VARYING  
22 DEGREES. AND SO THAT'S NOT-- NOT A GOOD START FOR A LONG-TERM  
23 RELATIONSHIP. AND I THINK THE IMPLICATIONS HAVE TO BE WE HAVE  
24 TO BE UPFRONT ABOUT IT. AND THE BOARD IS GREAT, THE CHANGES IN  
25 THE BOARD ARE GREAT, BUT, DR. GARTHWAITE, YOU'VE GOT TO BE A



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1 LITTLE MORE STREET SMART AND LESS OF A POLLYANNAISH VIEW OF  
2 WHAT'S GOING ON AT THE UNIVERSITY. THE SAME REASON THAT I'VE  
3 HAD THIS CONCERN ABOUT THE GOVERNANCE BECOMING LIKE THE END  
4 ALL AND BE ALL OF ALL OF OUR PROBLEMS, WHICH IT CERTAINLY IS  
5 AN ISSUE BUT IT'S NOT THE SOLUTION. IT'S PART OF A SOLUTION,  
6 THE SAME, I SAY TO YOU IN THE CONTEXT OF THEIR GOVERNANCE.  
7 JUST BECAUSE THEY'VE CHANGED THEIR BOARD OF DIRECTORS HASN'T  
8 DONE A THING TO CHANGE THE COMPETENCE OF THEIR PROFESSORS, OF  
9 THEIR FACULTY, OF THEIR CHAIRMEN, HAS NOT A THING TO DO-- ONLY  
10 WE, USING OUR MUSCLE AND OUR LEVERAGE, CAN DO SOMETHING ABOUT  
11 THAT. AND, AGAIN, YOU CAN TALK ABOUT THE LIGHT FIXTURES IN THE  
12 PSYCH WARD, IMPORTANT, YOU CAN TALK ABOUT THE CLEANLINESS OF  
13 THE OPERATING ROOM, CLEARLY IMPORTANT, BUT YOU'VE GOT TO TALK  
14 ABOUT ALL OF THEM AND DO SOMETHING ABOUT ALL OF THEM IN ORDER  
15 TO-- ONE WITHOUT THE OTHER IS NOT GOING TO MAKE-- IT'S NOT  
16 GOING TO SOLVE THE PROBLEM. KAE, I WANTED TO ASK YOU, BECAUSE  
17 IT'S BEEN-- AND I WANT TO GIVE YOU AN OPPORTUNITY TO SAY ON  
18 THE RECORD IN PUBLIC WHAT YOU-- I GUESS I'M FORCING YOU TO SAY  
19 IN PUBLIC WHAT YOU TOLD ME IN PRIVATE BUT YOU SAY YOU SAID IT  
20 TO THE PRESS AND I WANT YOU TO SAY IT HERE. I WANT YOU-- WE  
21 WERE ASKED BACK IN NOVEMBER WHEN WE HAD OUR HEARING AT THE  
22 HOSPITAL, AT THE MAGNATE SCHOOL, M.L.K. MAGNATE SCHOOL, TO  
23 DELAY OUR DECISION ON CLOSING TRAUMA, THE TRAUMA CENTER UNTIL  
24 NAVIGANT HAD AN OPPORTUNITY TO REVIEW THE SITUATION AND LET'S  
25 AT LEAST GET THE INPUT OF OUR CONSULTANTS. WE FELT WE DIDN'T



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1 HAVE THE TIME OR LUXURY OF TIME TO WAIT. BUT NOW YOU'VE BEEN  
2 IN THIS FOR TWO MONTHS, A LITTLE OVER TWO MONTHS, YOU'VE SEEN  
3 THE CONDITION OF THE HOSPITAL. COULD YOU TELL US, IF YOU WERE  
4 ASKED TODAY TO MAKE A RECOMMENDATION, IF TRAUMA WAS STILL OPEN  
5 AT M.L.K., WHAT WOULD YOUR RECOMMENDATION BE?

6

7 **KAE ROBERTSON:** TODAY, OUR RECOMMENDATION WOULD BE THE SAME  
8 DECISION THAT YOU MADE TO SUSPEND TRAUMA AND, ACTUALLY, I  
9 REALLY HAVE, I THINK, SAID TO EACH SUPERVISOR, WE THANK YOU  
10 FOR DOING THAT AS EARLY ON AS YOU DID IT BECAUSE IT WILL GIVE  
11 US THE OPPORTUNITY TO CLEAN UP AND IMPROVE THE BASIC QUALITY  
12 OF CARE AND MAKE THE CHANGES THAT WE'RE RECOMMENDING. WE COULD  
13 NOT DO THAT WITH THE CLINICAL LOAD AND PRESSURES A TRAUMA  
14 CENTER WOULD HAVE US UNDER RIGHT NOW. SO WE REALLY THANK YOU  
15 AND APPRECIATE THAT. IT'S IMPORTANT. I ALSO WANTED TO ADD ONE  
16 OTHER COMMENT AND I WANT YOU TO KNOW, ALL OF THE SUPERVISORS,  
17 TO KNOW THAT WE ACTUALLY REALLY FEEL THE WEIGHT OF THE REPORT  
18 AND THE BURDEN OF MAKING THOSE RECOMMENDATIONS HAPPEN. THE  
19 WHOLE NAVIGANT TEAM DOES THAT. WE KNOW THAT YOU'RE EXPECTING A  
20 LOT FROM US AND THAT YOU'RE UNDER A LOT OF SCRUTINY AND  
21 PRESSURE, AS IS D.H.S. AND THE COUNTY, BUT I WANT YOU TO KNOW,  
22 WE HAVE PUT OURSELVES UNDER A LOT OF PRESSURE TO MAKE SURE  
23 THAT WE DELIVER.

24



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1   **SUP. YAROSLAVSKY:** I APPRECIATE THAT AND I THINK WE'RE ALL IN  
2   THE SAME SITUATION. ACTUALLY, I THINK THE PRESSURE IS MUCH  
3   LESS NOW BECAUSE I DON'T-- I ONLY THINK WE HAVE ONE WAY TO GO  
4   AND WE DON'T HAVE 15 DIFFERENT OPTIONS OF HOW TO FIX IT.  
5   THERE'S ONLY ONE WAY TO GO AND THAT'S THE HARD WAY AND, ONCE  
6   YOU'VE COME TO THAT CONCLUSION, YOU JUST DO IT AND YOU GET IT  
7   OVER WITH. IT'S LIKE ANYTHING ELSE. SO YOU'RE SAYING THAT, IF  
8   WE HAD NOT CLOSED TRAUMA, YOU, BY THIS POINT, YOU WOULD HAVE  
9   RECOMMENDED THAT WE CLOSE IT OR SUSPEND IT, WHATEVER?

10

11   **KAE ROBERTSON:** SUSPEND IT, THAT'S CORRECT. AND I AM SAYING,  
12   YOU KNOW, I THINK YOU CAN SEE THAT WE'RE REALLY STILL  
13   STRUGGLING EVERY DAY TO, AS YOU SAID, IMPROVE, AND  
14   IMPROVEMENTS ARE GOING TO COME OVER TIME AND THEY CAN'T HAPPEN  
15   OVERNIGHT. SO IF WE HAD THIS ADDITIONAL CLINICAL BURDEN ON  
16   TOP, WE WOULD PROBABLY IMplode.

17

18   **SUP. YAROSLAVSKY:** ALL RIGHT. I WANT TO JUST THANK YOU FOR YOUR  
19   REPORT. I THINK IT'S A WORK IN PROGRESS AND IT WILL REALLY  
20   ONLY-- I, PERSONALLY, CAN ONLY JUDGE YOUR REPORT WHEN THE  
21   OTHER SHOE DROPS, THE OTHER SHOE BEING THE IMPLEMENTATION PART  
22   OF IT, AND WHETHER THERE ARE RESULTS AT THE END OF THIS  
23   PROCESS. BUT I DO HAVE A LEVEL OF CONFIDENCE THAT YOUR TEAM  
24   KNOWS WHAT IT'S DOING AND YOU'VE DONE, IN LESS THAN 60 DAYS,  
25   WHAT NONE OF OUR HEALTH DIRECTORS DID, NO OFFENSE TO ANY OF



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1 THEM BUT THEY DIDN'T, WE DIDN'T. MANAGEMENT AT FIGUEROA DIDN'T  
2 AND, CLEARLY, MANAGEMENT AT THE HOSPITAL REFUSED TO DO. YOU'VE  
3 IDENTIFIED THE PROBLEMS IN ALL OF ITS-- THE GOOD, THE BAD AND  
4 THE UGLY, MOSTLY BAD AND UGLY, AND AT LEAST WE NOW HAVE A  
5 SENSE OF WHERE WE NEED-- MORE THAN A SENSE, WE HAVE A ROAD MAP  
6 OF WHERE WE NEED TO GO AND I WANT TO THANK YOU FOR THAT.

7

8 **KAE ROBERTSON:** WELL, WE REALLY APPRECIATE THE FACT THAT THE  
9 ENVIRONMENT IS OPEN, EVERYONE HAS ENCOURAGED US TO BE  
10 FORTHRIGHT AND TRUTHFUL AND THAT WE'VE BEEN GETTING A LOT OF  
11 HELP AND ONGOING CORRECTION RIGHT NOW AND FAST ACTION FROM  
12 D.H.S. AND THE COUNTY, SO WE APPRECIATE THAT.

13

14 **SUP. MOLINA, CHAIR:** MS. BURKE, MR. ANTONOVICH WAS NEXT.

15

16 **SUP. ANTONOVICH:** YOU KNOW, FOLLOWING UP A LITTLE BIT ON  
17 YESTERDAY'S MEETING THAT WE HAD. IT'S VITAL THAT U.S.C.  
18 MEDICAL SCHOOL, U.C.L.A., LOMA LINDA ARE DIRECTLY INVOLVED IN  
19 THE OPERATION OF A MEDICAL SCHOOL AT MARTIN LUTHER KING IF A  
20 MEDICAL SCHOOL IS TO BE A PART OF THAT TEACHING SCHOOL  
21 PROGRAM. OTHERWISE, JUST CHANGING THE BOARD OF DIRECTORS WITH  
22 THE STATUS QUO IS PUTTING A BAND-AID ON A TUMOR, IT'S NOT  
23 GOING TO HEAL THE PROBLEM. AND HAVING, AGAIN, U.C.L.A.,  
24 U.S.C., LOMA LINDA, WHO HAVE A VERY HIGH CALIBER SCHOOL OF  
25 MEDICINE FOR THEIR STUDENTS, IS A PREREQUISITE FOR THE



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1 REBUILDING OF GOOD QUALITY CARE AND TREATMENT AND TEACHING AT  
2 M.L.K. ONE QUESTION THAT YOU HAD INDICATED, GIVING EMERITUS  
3 TITLES TO PEOPLE AT THAT FACILITY, NO ONE SHOULD BE RECEIVING  
4 AN EMERITUS TITLE. I MEAN, I DON'T KNOW WHO THOUGHT THAT IDEA  
5 UP BUT, WHEN YOU HAVE, YOU KNOW, SAFETY ENGINEERS AND OTHERS  
6 WHO HAVE FAILED IN THEIR JOB, TO GIVE THEM AN EMERITUS TITLE  
7 IS NOT A BADGE OF HONOR. IT'S-- TO ME, IT'S A BADGE OF SHAME  
8 BUT THEY SHOULD NOT HAVE THAT TITLE. DR. GARTHWAITE, THE  
9 DEPARTMENTS, WHEN THEY SIGNED THE M.O.U. WITH C.M.S. TO HIRE  
10 NAVIGANT, YOU WAIVED YOUR RIGHT TO APPEAL C.M.S. IN FEDERAL  
11 COURT IN THE EVENT THERE'S NO AGREEMENT BETWEEN THE DEPARTMENT  
12 AND C.M.S. WHY DID WE FORGIVE OUR ABILITY TO APPEAL IF WE  
13 THOUGHT AN APPEAL WOULD EVER BE NECESSARY?

14

15 **DR. THOMAS GARTHWAITE:** IT WAS A REQUIREMENT.

16

17 **KAE ROBERTSON:** SUPERVISOR ANTONOVICH, THAT WAS SOMETHING THAT  
18 WE DISCUSSED BOTH WITH THE DEPARTMENT AND I BELIEVE THE BOARD  
19 MEMBERS WHEN WE MADE THE DECISION TO ENTER THE M.O.U. C.M.S.  
20 WAS VERY CLEAR THAT THEY WOULD NOT ENTER INTO THE M.O.U.  
21 UNLESS WE WAIVED THOSE RIGHTS TO GIVE THEM THE OPPORTUNITY TO  
22 HAVE SOME FREE REIN IN SERVING US OVER THE PERIOD OF THE  
23 M.O.U., WHICH IS THE NEXT YEAR.

24



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1   **SUP. ANTONOVICH:** NO ONE IS DENYING THAT THEY OUGHT TO HAVE  
2   FREE REIN BUT, THROUGH DUE PROCESS, THERE STILL OUGHT TO BE AN  
3   ABILITY TO COMMUNICATE ANY DIFFERENCES AS WE MOVE FORWARD WITH  
4   BOTH EFFORTS TO CORRECT A VERY INTOLERABLE SITUATION. BUT TO  
5   DENY OUR ABILITY TO COMMUNICATE WITH-- THROUGH A PROCESS, I  
6   BELIEVE, SHORTCHANGES THE PATIENTS AND THE ABILITY TO MAKE THE  
7   NECESSARY CHANGES.

8

9   **KAE ROBERTSON:** WELL, SUPERVISOR, IF I COULD JUST NOTE ONE  
10   THING. OBVIOUSLY, IT DOESN'T PRECLUDE OUR ABILITY TO  
11   COMMUNICATE WITH C.M.S., WHICH IS WHAT THE DEPARTMENT IS  
12   DOING. AS FAR AS A FORMAL REVIEW THROUGH THE FEDERAL COURT,  
13   AND WE CAN CERTAINLY PROVIDE YOUR BOARD WITH SOME INFORMATION  
14   AS TO SOME OF OUR RIGHTS THAT WE THINK MAY STILL BE REMAINING.  
15   HOWEVER, I WOULD TELL YOU THAT, EVEN IF WE HAD NOT WAIVED OUR  
16   RIGHTS UNDER THE M.O.U., WE BELIEVE, BASED ON OUR DISCUSSIONS  
17   WITH COUNSEL WHO HAVE LITIGATED IN THIS AREA, THAT  
18   SUCCESSFULLY CHALLENGING C.M.S. IN A FEDERAL COURT SETTING IS  
19   A VERY DIFFICULT HILL TO CLIMB. AND, EVEN IF WE HAD RETAINED  
20   THAT RIGHT, LIKELY WE WOULD NOT HAVE PRECLUDED THE LOSS OF  
21   FUNDING. OUR APPEAL RIGHTS WOULD HAVE RUN AFTER THE MONEY WAS  
22   WITHDRAWN. SO WE REALLY DID NOT-- WOULD NOT HAVE FORESTALLEN  
23   THE LOSS OF FUNDING THAT WE WOULD BE FACING AT THIS MOMENT.

24





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1   **SUP. ANTONOVICH:** WHAT I'M TALKING ABOUT IS, IF THERE IS A  
2   DIFFERENCE OF OPINION WHERE WE CAN HAVE A CONSENSUS AS WE MOVE  
3   FORWARD. I'M NOT SAYING WE GO 180 DEGREES IN THE OPPOSITE  
4   DIRECTION.

5

6   **DR. THOMAS GARTHWAITE:** THE EXPERIENCE SO FAR HAS BEEN THAT  
7   IT'S, I THINK, DRAMATICALLY IMPROVED OUR COMMUNICATION WITH  
8   C.M.S. WE ARE ON THE PHONE CONSTANTLY. FRED AND I AND JEFF  
9   FLICK ALL KNOW EACH OTHER'S CELL PHONES BY HEART. WE ARE  
10   TALKING TO THEM CONSTANTLY ABOUT THE ISSUES, HOW TO RESOLVE  
11   THEM. AND SO I THINK IT'S BEEN...

12

13   **SUP. ANTONOVICH:** SO WE HAVE A DIALOGUE GOING?

14

15   **DR. THOMAS GARTHWAITE:** YEAH, AND I THINK THAT THEY, YOU KNOW,  
16   BECAUSE THEY WERE THE ONES THAT REALLY SUGGESTED THE CONTRACT  
17   WITH AN OUTSIDE AGENCY, THEY BOUGHT INTO NAVIGANT, THEY WERE  
18   CERTAINLY PLEASED THAT WHAT THEY EXPRESSED OVER THE PHONE  
19   YESTERDAY, AT THE LEVEL OF REPORT. THEY'RE LOOKING FORWARD TO  
20   LOOKING AT THE DETAIL BUT I THINK THAT IT'S ACTUALLY  
21   SIGNIFICANTLY IMPROVED OUR COMMUNICATION.

22

23   **SUP. ANTONOVICH:** CHIEF YORK, CAN YOU EXPLAIN THE CURRENT  
24   POLICIES IN PLACE FOR OFFICERS WHO ACCOMPANY THE THE CLINICAL  
25   BEHAVIORAL MANAGEMENT RESPONSE TEAMS?



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1

**CAPTAIN YORK:** YES. THERE ARE THE TWO OFFICERS WHO ARE  
DESIGNATED AT THE BEGINNING OF EVERY WATCH AS MEMBERS AND  
MEMBERS ONLY OF THE CLINICAL RESPONSE TEAM AND THEY WORK UNDER  
THE DIRECTION OF THE SUPERVISING NURSE. IN ADDITION TO THAT,  
THERE ARE OFFICERS WHO RESPOND WHEN THERE IS A CODE 9 CALL AND  
THEY REMAIN OUTSIDE THE ENTRANCE OF THE AFFECTED WARD, AND  
THIS INCLUDES ALL THE WARDS, UNTIL THERE IS A DETERMINATION  
MADE THAT THERE HAS BEEN SOME SORT OF CRIMINAL CONDUCT,  
GENERALLY ASSAULTIVE BEHAVIOR. AT THAT POINT, THEN, IT'S THE  
RESPONSIBILITY OF THE NURSE WHO IS IN CHARGE TO TURN THE  
SITUATION OVER IF SHE DETERMINES THAT'S THE BEST THING TO DO,  
TURN IT OVER TO THE OFFICER IN CHARGE OF THE TEAM OF OFFICERS  
WHO ARE THERE AS BACKUP.

15

**SUP. ANTONOVICH:** AND WHAT WEAPONS DO THE OFFICERS POSSESS AS  
WELL AS THEIR ROLE?

18

**CAPTAIN YORK:** THE OFFICERS WHO ARE PART OF THE CRITICAL  
RESPONSE TEAM HAVE NO WEAPONS AND THEIR ROLE IS TO ACT AS  
MEMBERS ONLY OF A TEAM.

22

**SUP. ANTONOVICH:** COULD WE HAVE IT QUIET, MADAM CHAIR?

24



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1   **SUP. MOLINA, CHAIR:** COULD WE BE QUIET ON THAT EDGE, PLEASE?  
2   THANK YOU. I'D APPRECIATE IT.

3

4   **CAPTAIN YORK:** THE MEMBERS OF THE BACKUP TEAMS MAY RESPOND WITH  
5   WEAPONS. THEY HAVE NEVER BEEN ABLE TO GO INTO A PSYCHIATRIC  
6   UNIT WITH A GUN BUT, AS IN THE REST OF THE HOSPITAL, AND AS  
7   THEIR RESPONSE, THEY RESPOND WITH WEAPONS. WHAT WE DO WHEN  
8   THERE IS A CODE 9 CALLED, THERE ARE-- THE OFFICERS WHO ARE  
9   GOING ABOUT THEIR NORMAL DUTY BUT HAVE BEEN DESIGNATED AS  
10   MEMBERS OF THE CLINICAL RESPONSE TEAM, HAVE TO GO SOME PLACE  
11   AND DEPOSIT THEIR WEAPONS. AND WE HAVE INSTALLED IN M.L.K. A  
12   GUN LOCKER, A SECOND GUN LOCKER. THERE'S ALWAYS BEEN ONE IN  
13   THE PSYCHIATRIC WARD BUT WE'VE INSTALLED A SECOND GUN LOCKER.  
14   WE'RE IN THE PROCESS OF DOING THAT AT THE OTHER HOSPITALS AS  
15   WELL. AND THEN THEY RESPOND.

16

17   **SUP. ANTONOVICH:** CAN YOU EXPLAIN HOW THE POLICY HAS CHANGED.

18

19   **CAPTAIN YORK:** WELL, THE POLICY...

20

21   **SUP. ANTONOVICH:** IN RELATION TO THE BACKUP.

22

23   **CAPTAIN YORK:** IN RELATION TO BACKUP-- IN RELATION TO BACKUP,  
24   THE ONLY DIFFERENCE IS THAT OF WHERE THE OFFICERS ARE SUPPOSED  
25   TO BE PLACED. ABOUT THREE OR FOUR WEEKS AGO, THERE WAS A



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1 POLICY THAT WAS DEVELOPED THAT REQUIRED THAT THE OFFICERS  
2 RESPONDING AS BACKUP TO THE PSYCHIATRIC WARD REMAIN IN THE  
3 NURSE'S STATION. AND THIS WAS RESPONSIVE TO C.M.S.'S REQUEST  
4 THAT THEY NOT HAVE LINE OF SIGHT WITH THE OFFICERS WHO WERE  
5 RESPONDING AS PART OF THE C.R.T. THEN IT WAS DETERMINED BY  
6 C.M.S. THAT THEY SHOULD NOT BE IN THE AFFECTED UNIT NO MATTER  
7 WHERE IT IS, WHETHER IT'S THE PSYCH WARD OR ANY OTHER WARD IN  
8 THE HOSPITAL AND SO NOW THE REQUIREMENT IS THAT THEY STAY  
9 OUTSIDE THE ENTRANCE OF THE UNIT.

10

11 **SUP. ANTONOVICH:** RELATIVE TO THE RECENT CASE WHERE AN OFFICER  
12 USED A TASER ON A PATIENT, IS THIS-- COULD THIS HAVE BEEN  
13 AVOIDED AND-- OR WAS THIS THE LAST RESORT THAT HE HAD?

14

15 **CAPTAIN YORK:** SUPERVISOR, I CAN'T REALLY SPEAK TO WHAT  
16 HAPPENED BEFORE O.P.S. WAS CALLED TO DEPLOY THE TASER. BUT THE  
17 OFFICER WHO DEPLOYED THE TASER CONFRONTED THE SUSPECT, WHO HAD  
18 TWO PLASTIC KNIVES THAT HE HAD BEEN THREATENING WITH, BEEN  
19 TELLING PEOPLE TO, YOU KNOW, STAY AWAY FROM HIM AND HAD BEEN  
20 THREATENING PEOPLE WITH THE KNIVES. SHOULD ALSO BE NOTED THAT  
21 THIS PERSON HAD MADE THREATS AGAINST HIS FAMILY. THAT'S WHY HE  
22 WAS THERE IN THE FIRST PLACE. HIS FAMILY WAS AFRAID OF HIM. HE  
23 WAS BROUGHT IN BY ANOTHER AGENCY, I BELIEVE L.A.P.D. BUT I'M  
24 NOT SURE WHAT AGENCY IT WAS. AFTER HE WAS THERE IN THE  
25 HOSPITAL FOR A PERIOD OF TIME, HE WAS DETERMINED TO BE BEYOND



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1 THE CONTROL OF THE CLINICAL STAFF AND O.P.S. WAS CALLED AND HE  
2 TOOK FIGHTING STANCE, HE REFUSED TO GIVE UP THE WEAPONS, AND  
3 HE THEN WENT OUT INTO THE HALL. THE OFFICER FOLLOWED HIM INTO  
4 THE HALL AND THE OFFICER TASED HIM FOR ONE CYCLE, WHICH WAS  
5 INEFFECTIVE AT THAT TIME, AND THEN HE AGAIN LUNGED TOWARDS THE  
6 OFFICERS AND HE WAS SPRAYED WITH PEPPER SPRAY AND THEN HE WAS  
7 HANDCUFFED AND TAKEN TO THE E.R. FOR MEDICAL EVALUATION.

8

9 **SUP. ANTONOVICH:** IN YOUR PROFESSIONAL JUDGMENT, COULD THAT  
10 HAVE BEEN AVOIDED OR WAS THAT THE NECESSARY RESPONSE TO  
11 PROTECT THE SAFETY OF THE PERSONNEL AND THE PATIENT?

12

13 **CAPTAIN YORK:** IN MY OPINION, IT COULD NOT HAVE BEEN AVOIDED.  
14 THE PERSON HAD WEAPONS, AND EVEN THOUGH THEY WERE PLASTIC  
15 WEAPONS, NEVERTHELESS, THEY WERE WEAPONS. HE REFUSED TO BE  
16 COOPERATIVE WITH THE STAFF AND WITH THE OFFICERS AND WE TEACH  
17 AND TRAIN OFFICERS THAT USING A TASER IS A USE OF FORCE. LIKE  
18 ANY OTHER USE OF FORCE, IT MUST BE REASONABLE, IT MUST BE  
19 JUSTIFIED AND I BELIEVE, IN THIS CASE, IT WAS.

20

21 **SUP. ANTONOVICH:** AND THIS IS THE POINT I WAS TRYING TO MAKE TO  
22 MY COLLEAGUES AND TO THE DEPARTMENT. IN THAT TYPE OF A  
23 SITUATION, YOU HAVE NO RECOURSE. NOW, CAN THE STAFF OF THE  
24 HOSPITAL DO A BETTER JOB? DEFINITELY. DID THEY DO A BETTER  
25 JOB? IT APPEARS THEY HADN'T BUT I WOULD HOPE THAT THIS OFFICER



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1 WOULD NOT BE PENALIZED BECAUSE HE RESPONDED IN A PROFESSIONAL  
2 MANNER TO PROTECT PUBLIC SAFETY.

3

4 **CAPTAIN YORK:** THE REVIEW OF THE USE OF FORCE WAS DETERMINED TO  
5 BE AN APPROPRIATE USE OF FORCE SO THERE WAS NO DISCIPLINARY  
6 ACTION IN THAT REGARD.

7

8 **SUP. ANTONOVICH:** AND THAT'S WHY I WAS TALKING ABOUT HAVING A  
9 DISCOURSE WITH C.M.S., WHEN THEY COME UP WITH A RECOMMENDATION  
10 THAT, BASED UPON THE CLINICAL RESPONSE FAILURES, THEY HAVE TO  
11 DO A BETTER JOB, BUT TO ATTACK THE FINAL RESPONSE, WHICH WAS  
12 THE RESPONSE TO PROTECT PUBLIC SAFETY, THAT CAN'T BE  
13 COMPROMISED AND THAT'S WHAT I WAS...

14

15 **SUP. MOLINA, CHAIR:** BUT SUPERVISOR ANTONOVICH, IF YOU READ THE  
16 REPORT, AS I DID, THE BIGGEST PROBLEM WAS THE FACT THAT THEY  
17 DID NOT TAKE THE TIME IN THE WARD TO PROVIDE A CLINICAL  
18 RESPONSE BEFORE THEY CALLED THE POLICE. THE POLICE HAVE A  
19 RESPONSIBILITY TO TAKE A POLICE ACTION. AND I THINK THAT WAS  
20 DONE WITHIN THE FRAMEWORK OF WHAT WAS PRESENTED TO THEM. THE  
21 CONCERN WITH C.M.S., AND I THINK SHOULD BE OUR CONCERN AS  
22 WELL, THESE ARE PSYCHIATRIC PATIENTS AND, YES, THEY ARE  
23 VIOLENT BUT WE HAVE TO MAKE EVERY EFFORT, WHICH IS WHAT THE  
24 PRESENT PROTOCOL, AS I UNDERSTAND, LESS THAN TWO MINUTES FROM  
25 THE TIME THE NURSE WENT IN AND SAW THE AGITATION AND WHICH THE



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1 POLICE WERE CALLED. AGAIN, IN THE ROOM AND SO ON. SO I THINK  
2 WE HAVE TO BE-- THAT IS THE ISSUE. SO THAT IS WHY WE WANT TO  
3 SEPARATE AND WE UNDERSTAND CORRECTLY, I HOPE YOU UNDERSTAND AS  
4 WELL, CAPTAIN, THAT O.P.S. WILL ONLY BE PARTICIPATING UNTIL  
5 OUR NEW PERSONNEL COME ON, WHICH IT'S MY UNDERSTANDING WILL BE  
6 VERY SOON, AND APPROPRIATELY TRAINED AND HOPEFULLY ACCEPTED BY  
7 C.M.S., AND THEN THE ONLY ROLE OF O.P.S. WILL BE TO STAND  
8 OUTSIDE THE UNIT, AS I UNDERSTAND.

9

10 **CAPTAIN YORK:** AND SUPERVISOR, WE NOT ONLY UNDERSTAND THAT BUT  
11 WE ABSOLUTELY AGREE WITH THAT, AND THEN LAW ENFORCEMENT  
12 OFFICERS CAN ACT AS LAW ENFORCEMENT OFFICERS AND THEY WON'T  
13 BE-- THERE WILL BE NO CONFUSION ABOUT ROLES AND...

14

15 **SUP. ANTONOVICH:** AND THAT'S THE POINT I WAS TRYING TO  
16 EMPHASIZE.

17

18 **SUP. MOLINA, CHAIR:** AND THAT IS WHAT THEY HAVE DONE.

19

20 **SUP. ANTONOVICH:** DR. GARTHWAITE, IN THE PLAN OF CORRECTION,  
21 THE DEPARTMENT HAS STATED THAT O.P.S. WILL TEMPORARILY  
22 CONTINUE TO ASSIGN UNARMED OFFICERS TO ASSIST IN MANAGEMENT  
23 ASSAULTIVE BEHAVIOR AS PART OF THE CLINICAL BEHAVIOR  
24 MANAGEMENT RESPONSE TEAM. HAS THERE EVER BEEN A SITUATION IN





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 WHICH AN UNARMED SAFETY OFFICER NEEDED TO USE MACE TO SUBDUE A  
2 COMBATIVE PATIENT?

3

4 **DR. THOMAS GARTHWAITE:** AN UNARMED? NOT TO MY KNOWLEDGE.  
5 THEY'VE LEFT THEIR, I THINK, ALL THEIR EQUIPMENT OUTSIDE WHEN  
6 THEY'RE PART OF THE TEAM.

7

8 **SUP. ANTONOVICH:** AND HOW DOES THE NURSE IN CHARGE OR THE  
9 PHYSICIAN ENSURE THAT ALL PROCEDURES OF THE CLINICAL RESPONSE  
10 TEAM ARE RELAYED TO THE DEPARTMENT OF PUBLIC SAFETY?

11

12 **DR. THOMAS GARTHWAITE:** I THINK-- TEMPORARILY, I THINK THAT,  
13 YOU KNOW, THE TRAINING IS AIMED AT DOING THAT. AS WE MOVE  
14 FORWARD, THIS SHOULD BE MUCH EASIER, AS WE JUST SIMPLY SAY NOW  
15 THIS HAS BECOME A LAW ENFORCEMENT MATTER AND WE WOULD TURN IT  
16 OVER. IT WILL GET RID OF ALL THAT CONFUSION. I THINK THE  
17 CHALLENGE WE'VE HAD HERE, REALLY, TWO THINGS. ONE IS THAT THE  
18 OFFICERS HAVE TROUBLE MOVING OVER TO BE PART OF A TEAM WHERE  
19 THEY'RE LISTENING TO A NURSE AND, SECONDLY, OTHER OFFICERS  
20 HAVE A REAL DIFFICULTY LEAVING THEIR UNARMED OFFICERS IN  
21 POTENTIAL DANGER WITHOUT BEING CLOSE AT HAND AND THOSE TWO  
22 THINGS HAVE CREATED THIS TENSION.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** WHY WAS THE OFFICE OF PUBLIC SAFETY  
2   LEADERSHIP NOT CONSULTED PRIOR TO THE IMPLEMENTATION THAT CODE  
3   9 POLICY THAT WAS ADOPTED ON DECEMBER 22ND?

4

5   **DR. THOMAS GARTHWAITE:** WELL, I THINK THAT WE WORKED HAND IN  
6   HAND FOR ALL THE POLICIES THAT I'M AWARE OF.

7

8   **FRED LEAF:** YEAH. WELL, THERE WAS A SLIGHT, I THINK,  
9   MISCOMMUNICATION ON THAT PARTICULAR POLICY WHEN IT WAS SIGNED  
10   AT THE HOSPITAL LEVEL, CORRECT?

11

12   **CAPTAIN YORK:** RIGHT.

13

14   **FRED LEAF:** BUT THAT'S BEEN CORRECTED.

15

16   **CAPTAIN YORK:** YES, AND THERE'S A REVISION OF THE POLICY AND  
17   WE'RE...

18

19   **SUP. ANTONOVICH:** SO THAT'S BEEN CORRECTED?

20

21   **CAPTAIN YORK:** YEAH, WE'RE ABSOLUTELY SATISFIED WITH THE  
22   REVISION OF THE POLICY.

23

24   **SUP. ANTONOVICH:** IN THE REPORT YESTERDAY, WE HAD MENTIONED THE  
25   ACTION THAT THE BOARD HAD TAKEN, IT WAS A POSITIVE STEP IN THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 SUSPENSION OF THE TRAUMA CARE IN GIVING THE DEPARTMENT SUPPORT  
2 IN THE PLAN OF ACTION AND NAVIGANT'S EFFORTS TO REFORM THE  
3 HOSPITAL. THE DEPARTMENT HAS PROPOSED IN THE PAST THE PRENATAL  
4 CLOSING DOWN OF, OR DOWNGRADING THE PRENATAL INTENSIVE CARE  
5 UNIT. WHEN WILL THAT MOVE FORWARD, DR. GARTHWAITE?

6

7 **DR. THOMAS GARTHWAITE:** I THINK WE'RE READY TO MOVE FORWARD ON  
8 THAT FAIRLY SOON. IT'S PART OF THE RECOMMENDATIONS OF  
9 NAVIGANT. WE HAD POSTPONED THAT PRIMARILY BECAUSE WE HAD SO  
10 MANY OF OUR CLINICAL STAFF AND INDIVIDUALS THAT WE WOULD LOOK  
11 TO OVERSEE THAT TRANSITION TIED UP WITH ALL THE JOINT  
12 COMMISSION AND C.M.S. SURVEY WORK THAT I DIDN'T FEEL WE COULD  
13 MAKE THAT TRANSITION SAFELY, BECAUSE I THINK IT'S GOING TO  
14 REQUIRE SOME OVERSIGHT DURING THE TRANSITION. I THINK WE'RE  
15 NOW READY TO PROCEED, ESPECIALLY WITH NAVIGANT ON BOARD.

16

17 **SUP. ANTONOVICH:** SO THAT-- WILL YOU BE PROCEEDING THIS MONTH?

18

19 **DR. THOMAS GARTHWAITE:** WELL, FAIRLY SOON. WITHIN A MONTH OR  
20 SO.

21

22 **KAE ROBERTSON:** YES, IT'S NOT PRECEDING THIS MONTH. THERE IT IS  
23 A FEW MORE PROCEDURES TO WORK OUT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** SO WE'RE LOOKING WITHIN THE FOLLOWING TIME  
2   FRAME OF FEBRUARY?

3

4   **DR. THOMAS GARTHWAITE:** BUT I THINK WE'RE IN A QUITE DIFFERENT  
5   POSITION THAN WE WERE, YOU KNOW, SIX MONTHS AGO WHEN VIRTUALLY  
6   EVERY SPARE HAND WE HAD WAS BUSY TRYING TO RESPOND TO JOINT  
7   COMMISSION, C.M.S. AND A VARIETY OF OTHER THINGS BEFORE  
8   NAVIGANT GOT HERE.

9

10   **SUP. ANTONOVICH:** THANK YOU.

11

12   **SUP. BURKE:** MADAM CHAIR, I DIDN'T KNOW THAT WE WERE GOING TO  
13   GET INTO THE NAVIGANT REPORT TODAY BUT I HAVE A MOTION I'LL  
14   PASS OUT FOR NEXT WEEK THAT ONE OF THE NAVIGANT  
15   RECOMMENDATIONS IS THAT AN INDEPENDENT KNOWLEDGEABLE BOARD BE  
16   APPOINTED TO OVERSEE THE OPERATION OF KDMC AND NAVIGANT  
17   INDICATES THAT THIS BOARD SHOULD BE IMPLEMENTED AS SOON AS  
18   POSSIBLE. I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS  
19   INSTRUCT THE C.A.O., DEPARTMENT OF HEALTH SERVICES AND  
20   NAVIGANT TO DEVELOP RECOMMENDATIONS AS TO THE INDIVIDUALS WHO  
21   POSSESS THE NECESSARY CLINICAL AND HOSPITAL MANAGEMENT SKILLS  
22   TO COMPRISE AN ADVISORY BOARD THAT WOULD OVERSEE KDMC AND  
23   REPORT BACK AT THE JANUARY 11TH, 2005 BOARD MEETING.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** LET ME JUST SAY SITTING BEFORE US RIGHT NOW,  
2   DR. GARTHWAITE, AND THAT'S WHY WE HIRED THE DEPARTMENT AND ARE  
3   PAYING THEM THE SALARIES THAT THEY'RE EARNING. WE'LL TALK  
4   ABOUT IT NEXT WEEK.

5

6   **SUP. BURKE:** WELL, I THINK IT SHOULD BE A NAVIGANT AS WELL AS  
7   THE C.A.O. COMING TOGETHER IN TERMS OF MAKING THOSE  
8   RECOMMENDATIONS. BUT NOW I HAVE ANOTHER QUESTION. THIS IS FOR  
9   NEXT WEEK.

10

11   **SUP. KNABE:** MADAME CHAIR, COULD I? MADAME CHAIR?

12

13   **SUP. BURKE:** WELL, ACTUALLY, THOUGH, IT'S A REPORT BACK, SO CAN  
14   I INTRODUCE IT NOW?

15

16   **LEELA KAPUR, ASS'T. COUNSEL:** IF IT'S SIMPLY A REPORT BACK,  
17   YES, YOU MAY.

18

19   **SUP. BURKE:** IS IT A REPORT-- IT'S NOT. IT'S TO DEVELOP  
20   RECOMMENDATIONS, SO IT WILL BE FOR NEXT WEEK. BUT, ON ANOTHER  
21   SUBJECT, SUPERVISOR YAROSLAVSKY BROUGHT UP THE ISSUE OF THE  
22   TRAUMA CENTER. HAS THE TRAUMA CENTER BEEN TERMINATED AND  
23   CLOSED DOWN?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** NO. IT'S BEING PHASED OUT SO WE DON'T--  
2 WE ANTICIPATE...

3

4 **SUP. BURKE:** AT WHAT POINT IS IT NOW?

5

6 **DR. THOMAS GARTHWAITE:** I THINK IT'S 800-- ABOUT 800 CASES. IT  
7 WAS AT 1,600.

8

9 **SUP. BURKE:** BECAUSE I SAW IN THE PAPER TODAY THAT...

10

11 **DR. THOMAS GARTHWAITE:** PER YEAR. THAT RATE-- AT THAT RATE PER  
12 YEAR.

13

14 **SUP. BURKE:** HOW MANY CASES HAVE YOU HAD OVER THE HOLIDAY  
15 SEASON?

16

17 **FRED LEAF:** YOU MEAN OVER THE LAST WEEKEND?

18

19 **KAE ROBERTSON:** I DON'T THINK WE HAVE THOSE NUMBERS.

20

21 **SUP. BURKE:** OVER THE LAST TWO WEEKS.

22

23 **FRED LEAF:** YEAH, WE DON'T HAVE THAT NUMBER HERE TODAY BUT  
24 NAVIGANT...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** I KNOW I SAW IT IN THE PAPER YESTERDAY-- OR TODAY,  
2   I'M SORRY, THAT THERE WAS AN AUTO ACCIDENT-- NOT AN ACCIDENT,  
3   THERE WAS A SHOOTING ON THE FREEWAY. TWO PEOPLE WERE SHOT AND  
4   ONE WAS BROUGHT TO MARTIN LUTHER KING HOSPITAL. NOW, WERE THEY  
5   TREATED IN THE TRAUMA CENTER? THAT PERSON WAS TREATED IN THE  
6   TRAUMA CENTER?

7

8   **FRED LEAF:** IF THEY MET TRAUMA CRITERIA, THEY SHOULD HAVE BEEN  
9   YES. I'M SURE THEY WERE.

10

11   **SUP. BURKE:** IS THAT THE ONLY ONE THAT YOU'VE HAD? OR YOU DON'T  
12   HAVE ANY NUMBERS ON THAT?

13

14   **KAE ROBERTSON:** OLIVE WAS JUST GIVING ME A NUMBER. SHE SAID IT  
15   LOOKS LIKE, ON NEW YEAR'S DAY, WE HAD SEVEN TRAUMAS. WE DON'T  
16   HAVE THE TWO-WEEK PERIOD THAT YOU'VE ASKED FOR, THOUGH.

17

18   **SUP. BURKE:** YOU HAD SEVEN ON NEW YEAR'S DAY?

19

20   **KAE ROBERTSON:** RIGHT. WE HAD NINE YESTERDAY. SO...

21

22   **SUP. BURKE:** SO YOU'VE HAD-- NINE YESTERDAY?

23

24   **CHIEF YORK:** NONE YESTERDAY.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** NONE YESTERDAY. THE PERSON THAT'S IN THE PAPER  
2    TODAY, WAS THAT THE DAY BEFORE YESTERDAY? THE SHOOTING ON THE  
3    FREEWAY?

4

5    **KAE ROBERTSON:** I DON'T KNOW. WE CAN GET THE FACTS FOR YOU.

6

7    **SUP. BURKE:** ONE PASSED AWAY, BUT ONE-- I KNOW HE PASSED AWAY  
8    BUT HE WAS TAKEN TO KING. SO HE WENT INTO TRAUMA, I ASSUME.

9

10   **SUP. ANTONOVICH:** COULD I ASK ONE QUESTION?

11

12   **SUP. BURKE:** MAY I CONTINUE? ALL RIGHT.

13

14   **KAE ROBERTSON:** I'M SORRY. WHAT WAS YOUR QUESTION?

15

16   **SUP. BURKE:** MY QUESTION WAS, THE PERSON THAT WE READ ABOUT  
17   TODAY, HE CAME IN YESTERDAY, OR...?

18

19   **KAE ROBERTSON:** WHAT WAS JUST RELAYED TO ME IS THERE WAS ONE  
20   GUNSHOT WOUND WHO CAME IN YESTERDAY.

21

22   **SUP. BURKE:** YESTERDAY.

23

24   **KAE ROBERTSON:** AND WHO DID NOT SURVIVE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** SURVIVE. AND THERE WERE, YOU SAY, SEVEN ON NEW  
2    YEAR'S DAY?

3

4    **KAE ROBERTSON:** RIGHT.

5

6    **SUP. BURKE:** WERE THOSE BASICALLY FROM THE IMMEDIATE AREA?  
7    BECAUSE ONE OF THE THINGS THAT I READ ALSO WAS THAT CALIFORNIA  
8    HOSPITAL HAS HAD SOMETHING LIKE A TREMENDOUS NUMBER OF TRAUMA  
9    CASES THAT HAVE BEEN COMING INTO CALIFORNIA HOSPITAL.

10

11   **DR. THOMAS GARTHWAITE:** WE CAN PROVIDE DATA ON EXACTLY WHERE  
12   THEY'RE FROM. THERE IS A TRAUMA AREA DESIGNATION THAT'S STILL  
13   OPERATIVE FOR KING DREW. THE FINAL TRANSITION WILL DIVVY THAT  
14   UP WITH SAINT FRANCIS AND HARBOR.

15

16   **SUP. BURKE:** YEAH, HAVE YOU WORKED IT OUT WITH SAINT FRANCIS?  
17   BECAUSE, WHEN WE SPOKE TO THEM THE LAST TIME, THEY SAID THAT  
18   THEY WERE HAVING REAL PROBLEMS IN TERMS OF HANDLING THE TRAUMA  
19   AND ANTICIPATING THE NUMBER OF TRAUMA CASES THAT WOULD BE  
20   COMING TO THEM. HAS THAT BEEN WORKED OUT NOW?

21

22   **DR. THOMAS GARTHWAITE:** I THINK, YES, I THINK THEY'RE FINE  
23   EXCEPT THAT WE CONTINUE TO HAVE-- THERE ARE STILL SOME  
24   FINANCIAL ISSUES THAT WE'RE FINISHING UP.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** BUT THEY HAVE THE CAPACITY NOW, THEY'VE INCREASED  
2   THEIR CAPACITY?

3

4   **DR. THOMAS GARTHWAITE:** I THINK THAT IF YOU ASK ALL-- YES, I  
5   THINK THEY HAVE THE CAPACITY BUT IT'S HARD FOR ALL EMERGENCY  
6   ROOMS AND TRAUMA CENTERS TO FIND COVERAGE A HUNDRED PERCENT OF  
7   THE TIME. IT'S JUST A HARD JOB TODAY AND YOU CAN ASK ANYBODY  
8   WHO RUNS AN EMERGENCY ROOM OR A TRAUMA CENTER HOW DIFFICULT IT  
9   IS.

10

11   **FRED LEAF:** BUT THEY HAVE INDICATED AN ABSOLUTE, AT THIS POINT,  
12   COMMITMENT AND-- TO PARTICIPATE AND THAT THEY'VE INDICATED  
13   THEY ARE CAPABLE OF PROVIDING THE SERVICE WE REQUIRE.

14

15   **SUP. BURKE:** SO THE ISSUE THAT NAVIGANT, THOUGH, LOOKED AT WAS  
16   CERTAINLY THAT AND WE UNDERSTAND AND I CERTAINLY-- YOU SAID TO  
17   ME THE SAME THING, THAT YOU WOULD HAVE RECOMMENDED THAT THE  
18   TRAUMA BE CLOSED BECAUSE OF THE BURDEN ON THE HOSPITAL. HAVE  
19   YOU LOOKED AT ALL-- YOU HAVE NOT LOOKED AT THE ISSUES IN TERMS  
20   OF WHERE THOSE SEVEN PEOPLE WHO CAME ON NEW YEAR'S DAY WOULD  
21   GO? YOU ARE NOT LOOKING AT THOSE ISSUES? CAN WE HAVE AN UPDATE  
22   NEXT WEEK IN TERMS OF THE PROGRESS WITH PARTICULARLY SAINT  
23   FRANCIS? IT SEEMS TO ME THAT CALIFORNIA IS DOING VERY WELL.  
24   HARBOR DID NOT SEEM TO COME FORWARD SAYING THAT THEY FELT THAT  
25   THEY WERE GOING TO ABSORB-- BE ABLE TO ABSORB THE TRAUMA LEVEL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AS-- JUST IN MY DISCUSSIONS WITH THEM AND, AT SAINT FRANCIS,  
2 THEY SPECIFICALLY SAID TO ME THEY DIDN'T SEE HOW THEY WERE  
3 GOING TO DO IT BUT I'D LIKE TO HAVE AN UPDATE IN TERMS OF HOW  
4 YOU'RE MOVING FORWARD BECAUSE THE REALITY IS THAT YOU HAVE  
5 PEOPLE WHO ARE GOING TO HAVE TO BE-- THOSE TRAUMAS ARE GOING  
6 TO HAVE TO BE TAKEN CARE OF SOMEWHERE. AND WE WOULD LIKE TO  
7 KNOW WHERE THEY'RE GOING.

8

9 **SUP. MOLINA, CHAIR:** AI YI YI.

10

11 **SUP. KNABE:** I THINK A BIGGER QUESTION, THOUGH, WOULD BE...

12

13 **SUP. MOLINA, CHAIR:** WOULD BE-- GO AHEAD.

14

15 **SUP. BURKE:** I HAVE NO FURTHER QUESTIONS.

16

17 **SUP. MOLINA, CHAIR:** MR. KNABE?

18

19 **SUP. KNABE:** JUST TO FOLLOW UP ON THAT, I THINK A BIGGER  
20 QUESTION WOULD BE, I MEAN, WHEN HARBOR UCLA OR SAINT FRANCIS  
21 SAYS THEY MAY NOT HAVE CAPACITY, I MEAN, YOU KNOW, YOU'RE OUT  
22 THERE IN THE MIDDLE OF A TRAUMA RUN, I DON'T KNOW THAT YOU  
23 KNOW THAT THAT'S-- YOU KNOW, WOULD HAVE GONE TO KING OR-- YOU  
24 KNOW, I MEAN, THEY'RE GOING TO GO SOMEPLACE, RIGHT? AND SO...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **SUP. BURKE:** OR THEY'RE GOING TO BE TREATED BY EMERGENCY.

2

3     **SUP. KNABE:** YEAH. SO...

4

5     **SUP. BURKE:** THAT'S THE OTHER THING THAT MIGHT VERY WELL  
6     HAPPEN, IS THAT THEY MAY BE TREATED BY THE E.R. INSTEAD OF  
7     GOING TO TRAUMA.

8

9     **DR. THOMAS GARTHWAITE:** WE CONTINUE TO WORK WITH THE HOSPITALS.

10

11    **SUP. MOLINA, CHAIR:** WHICH MAY NOT BE A BAD THING, MS. BURKE.

12

13    **SUP. BURKE:** IF YOU HAVE PEOPLE WHO ARE COMPETENT TO BE ABLE TO  
14    HANDLE THOSE KINDS OF...

15

16    **SUP. MOLINA, CHAIR:** WELL, I THINK THAT'S THE ISSUES THAT THIS  
17    REPORT POINTED OUT. IT WAS ABOUT COMPETENCY OR THE LACK  
18    THEREOF SO I THINK WE HAVE TO BE CAUTIOUS.

19

20    **SUP. KNABE:** CHOICES AND CONSEQUENCES.

21

22    **SUP. BURKE:** WELL, I DON'T KNOW THAT THEY REALLY TALKED ABOUT  
23    THE COMPETENCY AND THE TRAUMA. I THINK THEY TALKED ABOUT THE  
24    TRANSFER AND THE...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** MR. KNABE?

2

3    **SUP. BURKE:** OR WHERE THEY WERE TRANSFERRED TO.

4

5    **SUP. KNABE:** YEAH, I JUST-- JUST TO ADD TO-- I, TOO, HAVE A  
6    MOTION FOR NEXT WEEK AND, YOU KNOW, JUST AS IT RELATES TO  
7    THIS, THE HEALTH AUTHORITY THING. YOU'RE OBVIOUSLY JUST  
8    DEALING WITH THE WHOLE KING DREW ISSUE.

9

10   **SUP. BURKE:** I'M JUST-- YEAH, THE KING DREW ISSUE.

11

12   **SUP. KNABE:** THE TEMPORARY ONE BUT THE BIGGER PICTURE,  
13   OBVIOUSLY, THERE'S A NUMBER OF QUESTIONS THAT HAVE TO BE  
14   ANSWERED, YOU KNOW, FROM REPORTING RESPONSIBILITIES IN  
15   RELATION TO THE COUNTY FUNDING, RESPONSIBILITIES, STATE  
16   LEGISLATION THAT MIGHT BE REQUIRED. THERE'S A NUMBER OF ISSUES  
17   AND MY INTENT IS TO BRING IN A MOTION TO LOOK AT THOSE  
18   POTENTIAL BLUEPRINT BASED ON WHAT WE'VE MET ON YESTERDAY AND  
19   SOME OF YOUR RECOMMENDATIONS. BUT THERE'S A LOT OF ANSWERS AND  
20   A LOT OF SPECIFIC QUESTIONS THAT NEED TO BE ADDRESSED BEFORE  
21   WE MOVE FORWARD, AT LEAST ON A LONG-TERM BASIS, BUT TOTALLY  
22   SEPARATE. SO I WILL BE INTRODUCING THAT NEXT WEEK.

23

24   **SUP. MOLINA, CHAIR:** OH, SO YOU'RE NOT INTRODUCING THIS ONE  
25   NOW? YOUR STAFF PASSED IT OUT.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** YES, I'M BRINGING THIS ONE IN TODAY FOR NEXT WEEK.

3

4 **SUP. MOLINA, CHAIR:** FOR NEXT WEEK.

5

6 **SUP. KNABE:** FOR NEXT WEEK.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT.

9

10 **SUP. ANTONOVICH:** LET ME ASK A QUESTION. YOU INDICATED THAT

11 THEY'RE STILL PROVIDING THE SERVICE AT MARTIN LUTHER KING.

12 WHAT HAS HAPPENED WITH THE ASSESSMENT OF THE OPERATING ROOMS'

13 FAILURES TO PROVIDE ADEQUATE, COMPETENT, PROFESSIONAL CARE

14 DURING SURGERIES? BECAUSE YOU MENTIONED THE MIXING OF STERILE

15 AND NON-STERILE ITEMS, THE ABANDONED SINK AND UTILITIES WHICH

16 WEREN'T COVERED OR REMOVED, THE MUSTY SMELLS AND THE

17 OVERCROWDING OF PEOPLE THAT WERE NOT SUPPOSED TO BE IN THERE

18 THAT WERE THERE. HAS THAT ALL BEEN CORRECTED?

19

20 **KAE ROBERTSON:** NOT EVERYTHING IS CORRECTED YET. IT IS IN

21 PROGRESS.

22

23 **SUP. ANTONOVICH:** BUT AREN'T WE LIABLE FOR MALPRACTICE

24 LITIGATION?

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** FOR WHAT?

2

3    **KAE ROBERTSON:** THOSE ARE THINGS THAT WE'RE CORRECTING BUT SOME  
4    OF THOSE ARE BEHAVIORAL. WE'VE REPRIMANDED PEOPLE, WE'VE  
5    STARTED THE RENOVATIONS BUT WHAT WE'RE RECOMMENDING IN OUR  
6    REPORT IS THAT THREE OPERATING ROOMS BE CLOSED SO THAT WE CAN  
7    RENOVATE THEM AND THAT'S THE RECOMMENDATION AT THIS POINT.

8

9    **SUP. ANTONOVICH:** BUT YOU ALSO INDICATED THE SURGICAL EQUIPMENT  
10   NOT BEING STERILIZED OR-- AND HAVING INVENTORY...

11

12   **KAE ROBERTSON:** THAT PART HAS BEEN TAKEN CARE OF. THAT'S BEEN  
13   TAKEN CARE OF.

14

15   **SUP. ANTONOVICH:** THAT'S ALL BEEN TAKEN CARE OF. AND USING  
16   MASKS, THEY'RE ALL NOW USING MASKS?

17

18   **KAE ROBERTSON:** YES, THAT PART'S BEEN TAKEN CARE OF.

19

20   **SUP. ANTONOVICH:** AND THEY'RE NOT PUTTING PEOPLE UNDER SEDATION  
21   AND LEAVING THEM FOR TWO HOURS BEFORE THEY GO INTO SURGERY?

22

23   **KAE ROBERTSON:** THAT PART IS STILL IN PROCESS AND HAS BEEN, FOR  
24   THE MOST PART, CORRECTED BUT...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** SO WE'RE STILL LIABLE?

2

3    **KAE ROBERTSON:** ...I'M NOT GIVING A GUARANTEE ON THAT ONE YET.

4

5    **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE MOTION THAT MS. BURKE  
6    HAS PUT TOGETHER FOR YOU, IS THERE A PROBLEM IN THAT SHE'S  
7    ASKING FOR THIS FOR NEXT WEEK? NOW, AGAIN, THESE ARE SOME OF  
8    THE QUESTIONS THAT SOME OF US HAD ASKED IN THE BRIEFING AS TO  
9    THE ABILITY TO SEE WHAT THAT GROUP WOULD LOOK LIKE, NUMBER  
10   ONE, BUT ALSO TO-- VERY SIMILAR TO WHAT MR. KNABE IS ASKING  
11   ABOUT, WHAT THIS HEALTH AUTHORITY MIGHT LOOK LIKE AND THOSE  
12   QUESTIONS. ARE YOU GOING TO BE ABLE TO PRODUCE THIS BY NEXT  
13   WEEK? IS THIS GOING TO CREATE A PROBLEM? OR-- I KNOW THAT WHEN  
14   YOU MENTIONED-- WHEN IT WAS MENTIONED TO ME THAT IT WAS  
15   SOMETHING YOU WOULD HAVE MORE ENUMERATED BY FEBRUARY THE 1ST.

16

17   **KAE ROBERTSON:** THAT WOULD BE-- YOU'RE CORRECT, THAT WOULD BE  
18   PART OF THE FINAL REPORT FOR FEBRUARY 1ST.

19

20   **SUP. MOLINA, CHAIR:** BUT MS. BURKE IS ASKING THAT THIS BE DONE  
21   BY NEXT WEEK. HAVE YOU SEEN HER MOTION?

22

23   **KAE ROBERTSON:** I HAVE NOT.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** SHE'S ASKING THAT WE VOTE ON IT NEXT WEEK SO  
2   THAT WE CAN THEN-- SO WE'RE NOT TALKING ABOUT HAVING IT NEXT  
3   WEEK. IT'S ON THE AGENDA FOR NEXT WEEK.

4

5   **SUP. MOLINA, CHAIR:** NO, THAT'S NOT WHAT IT SAYS. "I THEREFORE  
6   MOVE... DEVELOP RECOMMENDATIONS AS TO THE INDIVIDUALS WHO  
7   POSSESS THE NECESSARY CLINICAL AND HOSPITAL  
8   MANAGEMENT...COMPRISE AN ADVISORY BOARD THAT WOULD BE... AND A  
9   REPORT BACK BY JANUARY 11TH.

10

11   **SUP. ANTONOVICH:** SHE WAS INTRODUCING IT TODAY TO BE ACTED ON  
12   NEXT WEEK, TO BE VOTED ON.

13

14   **SUP. BURKE:** WELL, I WAS TOLD I COULD NOT INTRODUCE IT TODAY--  
15   I MEAN, I COULD NOT INTRODUCE IT AS A REPORT BACK TODAY  
16   BECAUSE IT REQUESTED RECOMMENDATIONS.

17

18   **KAE ROBERTSON:** WELL, SUPERVISOR BURKE, HAVING READ THE MOTION,  
19   WHAT YOU'RE ASKING FOR, EVEN THOUGH YOU USE THE WORD  
20   RECOMMENDATIONS, IS A REPORT BACK. SO IF YOU'D LIKE TO ASK  
21   NAVIGANT TO REPORT BACK NEXT WEEK.

22

23   **SUP. BURKE:** RIGHT, AND THEY WOULD NOT NECESSARILY HAVE TO HAVE  
24   THE INDIVIDUALS. THEY COULD GIVE THE CHARACTERISTICS OF THE  
25   INDIVIDUALS AND THE KIND OF INDIVIDUALS THAT WOULD BE...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S JUST GET ON TRACK AS TO  
3 WHERE WE ARE ON THIS. I JUST WANT TO UNDERSTAND IT. THERE IS A  
4 MOTION THAT IS BEFORE US. IS THIS MOTION, AS WRITTEN,  
5 ACCEPTABLE OR NOT TO BE INTRODUCED AS PART OF TODAY'S ACTIONS?

6

7 **LEELA KAPUR, ASS'T. COUNSEL:** IT MAY BE INTRODUCED TODAY AND  
8 VOTED ON TODAY.

9

10 **SUP. MOLINA, CHAIR:** VOTED ON NEXT WEEK?

11

12 **LEELA KAPUR, ASS'T. COUNSEL:** TODAY.

13

14 **SUP. MOLINA, CHAIR:** VOTED ON TODAY?

15

16 **LEELA KAPUR, ASS'T. COUNSEL:** IF THAT'S WHAT YOU CHOOSE.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN I'VE GOT TO ASK THE  
19 QUESTION. HAVE YOU READ IT? I THINK IT WOULD BE WORTHWHILE FOR  
20 YOU TO READ, BECAUSE I WANT TO KNOW WHETHER YOU HAVE THE  
21 CAPABILITY OF DOING THIS. YOU HAD TOLD ME YESTERDAY THAT THAT  
22 PROBABLY WOULD NOT BE THE CASE.

23

24 **SUP. BURKE:** WELL, IF SHE CAN'T DO IT, WE CAN PUT IT OVER FOR  
25 ANOTHER WEEK BECAUSE SHE WANTS IT TO START IT IN FEBRUARY.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** I'M JUST TRYING TO GET HER TO ANSWER THE  
3 QUESTION.

4

5 **SUP. BURKE:** CERTAINLY. WELL, SHE CAN ANSWER IT AND WHAT I'M  
6 SAYING IS THAT, IF IT'S A PROBLEM, I'M NOT TIED TO THAT DATE.  
7 WE COULD CERTAINLY CHANGE THE DATE.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT, WELL, LET'S FIND OUT. LET'S--  
10 MS. BURKE, LET'S FIND OUT.

11

12 **KAE ROBERTSON:** THAT WOULD BE GREAT. WE WILL INCLUDE THE  
13 ANSWERS AND THE REQUEST AND THE INFORMATION HERE IN OUR REPORT  
14 FOR FEBRUARY 1ST AND WE'LL BE ABLE TO DETAIL OUT THAT  
15 INFORMATION.

16

17 **SUP. BURKE:** AND YOU'LL HAVE ACTUALLY THE NAMES OF PEOPLE.

18

19 **KAE ROBERTSON:** I DON'T KNOW THAT WE CAN HAVE THE NAMES OF  
20 PEOPLE FOR FEBRUARY 1ST. I DON'T THINK WE WOULD BE APPOINTING  
21 THEM.

22

23 **SUP. BURKE:** NO, BUT, SEE, I THINK WE NEED TO UNDERSTAND WHO'S  
24 GOING TO REALLY APPOINT THEM AND THE RECOMMENDATION WOULD SET  
25 UP THAT PROCESS.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **KAE ROBERTSON:** THAT'S WHAT I HEARD YOU SAY YOU WANTED, YES, WE  
3 CAN DO THAT PART IN OUR FEBRUARY 1ST REPORT AND WE INTEND TO  
4 DO THAT AND COMPLETE IT IN OUR REPORT.

5

6 **SUP. BURKE:** WILL DR. GARTHWAITE BE PART OF THAT FEBRUARY 1ST  
7 REPORT AND THE C.A.O.? BECAUSE, I GUESS, WHAT I REALLY WANT TO  
8 SEE IS THE C.A.O. AND DR. GARTHWAITE ALSO HAVE SOME INPUT IN  
9 TERMS OF THOSE PEOPLE.

10

11 **SUP. MOLINA, CHAIR:** MS. BURKE, I THINK WE WOULD BE BETTER OFF  
12 TO AWAIT THE RECOMMENDATION OF NAVIGANT. ONE OF THE THINGS  
13 THAT THE REPORT IS VERY TELLING IS ABOUT THE POLITICAL  
14 UNDERPINNINGS OF WHERE WE ARE. WHY DON'T WE AWAIT THE REPORT  
15 BEFORE WE MAKE A DETERMINATION AS TO WHO SHOULD BE ON THERE? I  
16 THINK THAT WOULD BE BETTER.

17

18 **KAE ROBERTSON:** IF MY UNDERSTANDING IS WHAT SUPERVISOR BURKE  
19 WANTS IN THE REPORT IS THE SKILLS, STRUCTURE, COMPETENCIES,  
20 TYPES OF INDIVIDUALS AND NUMBER...

21

22 **SUP. BURKE:** THAT'S EXACTLY WHAT I WANT.

23

24 **KAE ROBERTSON:** AS OPPOSED TO WHO?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** BUT THAT DOESN'T MEAN DR. GARTHWAITE WILL  
2   BE ON IT.

3

4   **KAE ROBERTSON:** AS OPPOSED TO WHO?

5

6   **DR. THOMAS GARTHWAITE:** I DON'T WANT TO BE ON IT, NO.

7

8   **SUP. BURKE:** NO, I DIDN'T SAY ON IT. I SAID THAT HE WOULD BE  
9   PART OF THE RECOMMENDATIONS IN TERMS OF THE PEOPLE AND THE  
10  REQUIREMENTS OF THE PEOPLE WHO WOULD BE ON IT.

11

12  **KAE ROBERTSON:** WE WILL INTERVIEW THE C.A.O. AND DR. GARTHWAITE  
13  RELATIVE TO THAT AND WE'LL INTERVIEW A NUMBER OF OTHER PEOPLE,  
14  TOO, BUT IT WILL BE A PART OF OUR FINAL REPORT...

15

16  **SUP. BURKE:** THE EXACT WORDS ARE, "RECOMMENDATIONS AS TO  
17  INDIVIDUALS WHO POSSESS THE NECESSARY CLINICAL AND HOSPITAL  
18  MANAGEMENT SKILLS TO COMPRISE AN ADVISORY BOARD."

19

20  **SUP. ANTONOVICH:** MAYBE TYPES OF INDIVIDUALS WOULD...

21

22  **FRED LEAF:** YEAH.

23

24  **SUP. BURKE:** TYPE OF INDIVIDUALS.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** I THINK THAT WOULD...

2

3   **SUP. KNABE:** VERSUS NAMES.

4

5   **SUP. BURKE:** YEAH, LET'S-- I THINK THAT WOULD CLARIFY IT. TYPES  
6   OF INDIVIDUALS.

7

8   **DR. THOMAS GARTHWAITE:** MY SENSE OF MY DUTY IS THAT, WHATEVER  
9   THEY COME UP WITH, WE WOULD PROVIDE YOU OUR BEST ADVICE, AND  
10   THAT'S IF YOU WANT IT.

11

12   **SUP. KNABE:** MADAM CHAIR, COULD I MAKE A SUGGESTION? MAYBE  
13   COUNTY COUNSEL CAN ADDRESS THIS. THE SUGGESTION MIGHT BE YOU  
14   KNOW WE HAVE NUMEROUS ITEMS UNDER MISCELLANEOUS AND THE "A"  
15   AGENDA, THAT IT MIGHT BE APPROPRIATE, AS IT RELATES TO THE  
16   WHOLE M.L.K. SITUATION, TO IDENTIFY OR SOMEHOW SET UP A  
17   STRUCTURE WITHIN THE FRAMEWORK OF OUR AGENDA SO THAT WE'RE  
18   ABLE...

19

20   **SUP. MOLINA, CHAIR:** TO MOVE ITEMS QUICKLY.

21

22   **SUP. KNABE:** ...AS IT RELATES TO M.L.K. AT THE DROP OF A HAT. I  
23   MEAN, I THINK-- IF THE RECOMMENDATIONS AND THE KINDS OF THINGS  
24   THAT ARE COMING UP, I THINK IT'S IMPORTANT THAT WE'RE ABLE TO  
25   NOT HAVE TO WORRY ABOUT READING SOMETHING IN BUT CAN ADDRESS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 THOSE ISSUES DIRECTLY WITHOUT, YOU KNOW, HAVING TO READ IT IN  
2 FOR NEXT WEEK, SPECIFICALLY AS TO SOME OF THE RECOMMENDATIONS  
3 THAT, YOU KNOW, MAY COME AND GO OR MAY BE AN OFFSHOOT OF  
4 SOMETHING ELSE WE DISCUSSED. I KNOW THAT MAKES Y'ALL NERVOUS  
5 AND EVERYTHING ELSE AND, YOU KNOW...

6

7 **LEELA KAPUR, ASS'T. COUNSEL:** SUPERVISOR KNABE, WE CAN WORK  
8 WITH THE C.A.O. AND THE EXECUTIVE OFFICE TO FRAME THAT. WE MAY  
9 NOT BE ABLE TO CATCH EACH AND EVERY TIME YOU WANT TO USE THAT  
10 OPPORTUNITY BUT WE CAN PROBABLY GET A PRETTY BROAD ENTRY FOR  
11 YOU.

12

13 **SUP. KNABE:** OKAY. I'M-- OKAY. I-- ALL RIGHT. I MEAN, I JUST--  
14 IT'S JUST A SUGGESTION, BECAUSE, I MEAN, SOME OF THESE ISSUES  
15 ARE IMPORTANT

16

17 **SUP. YAROSLAVSKY:** AND IF WE CAN'T, WE CAN ALWAYS GO INTO  
18 CLOSED SESSION.

19

20 **SUP. KNABE:** YEAH. I-- MY EARS WERE CLOSED, ZEV. I DIDN'T HEAR  
21 THAT AT ALL.

22

23 **SUP. MOLINA, CHAIR:** ALL RIGHT. YES, DR. GARTHWAITE?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **DR. THOMAS GARTHWAITE:** CAN MAKE JUST ONE COMMENT ABOUT DREW  
2   AND I DON'T KNOW WHETHER I'M A POLLYANNA OR NOT. I ADMIT TO  
3   BEING AN OPTIMIST. I PROBABLY WOULDN'T HAVE TAKEN THIS JOB IF  
4   I WEREN'T. BUT I WOULD LIKE TO SAY THAT, WITH REGARDS TO DREW,  
5   WHETHER OR NOT THEY'RE ABLE TO ATTRACT THE KIND OF PHYSICIANS  
6   THAT ARE NECESSARY TO TURN THIS INSTITUTION AROUND IS GOING TO  
7   BE THE ULTIMATE QUESTION HERE. CAN WE GET THE SIX CHAIRS THAT  
8   ARE VACANT FILLED WITH THE KIND OF PEOPLE THAT WILL MAKE FIRST  
9   CLASS EDUCATIONAL AND CLINICAL PROGRAMS POSSIBLE FOR THE LONG-  
10   TERM? THEY HAVE THE OPPORTUNITY NOW, A VERY NARROW WINDOW OF  
11   OPPORTUNITY, TO APPOINT SOMEBODY AT THE LEADERSHIP HELM OF  
12   THIS INSTITUTION THAT CAN CREATE THAT EXCITEMENT, THAT CAN  
13   TELL THE COMMUNITY, TELL THE WORLD THAT THEY GOT IT, THAT  
14   WE'RE GOING FORWARD, NOT LOOKING BACKWARDS, THAT WE'VE  
15   CHANGED, WE HAVE A VISION FOR TOMORROW. THAT'S THE  
16   CONVERSATION I HAD WITH THE CHAIR OF THEIR BOARD. THAT'S MY  
17   CAUTIOUS OPTIMISM THAT I HOPE THEY HAVE UNDERSTOOD. TIME WILL  
18   TELL.

19

20   **SUP. YAROSLAVSKY:** LOOK. HERE'S THE PROBLEM. AND I-- LET'S JUST  
21   LAY IT ALL OUT ON THE TABLE. NUMBER ONE, THEY'RE NOT GOING TO  
22   TELL YOU ANYTHING DIFFERENT, OKAY? THEY'VE GOT TO BE  
23   OPTIMISTS. I UNDERSTAND THAT. ALL WE CAN JUDGE BY IS RESULTS,  
24   AND I'VE GOT A REPORT SITTING ON MY DESK THAT WAS DROPPED ON  
25   MY DESK YESTERDAY BY OUR CONSULTANT, WHICH JUST COMPLETELY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 TRASHES EVERY CONCEIVABLE DISCIPLINE IN WHICH THE DREW  
2 UNIVERSITY FACULTY AND OUR HOSPITAL INTERACT. I MAY BE  
3 OVERSTATING IT BY ONE FACULTY.

4

5 **DR. THOMAS GARTHWAITE:** I'M NOT DISAGREEING WITH THAT.

6

7 **SUP. YAROSLAVSKY:** OKAY. AND THAT'S NUMBER ONE. THAT'S A FACT  
8 AND THEY GIVE YOU CHAPTER AND VERSE ABOUT THE PROBLEM AND HOW  
9 IT FIX IT. SOME OF IT. NUMBER TWO, I'LL TRY TO CHOOSE MY WORDS  
10 CAREFULLY, THE OTHER TWO WONDERFUL ACADEMIC INSTITUTIONS IN  
11 OUR COMMUNITY, UNIVERSITY OF SOUTHERN CALIFORNIA AND U.C.L.A.,  
12 HAVE AN INTEREST, I BELIEVE, I THINK THEY SEE THIS AS THEIR  
13 INTEREST, IN NOT GETTING IN THE MIDDLE OF THIS. THEY CERTAINLY  
14 SAID THAT TO ME AND THEY'VE SAID IT TO EVERYBODY ELSE. I  
15 APPRECIATE THEIR SITUATION AND, AS A RESULT, THEY WILL TEND TO  
16 PROP UP DREW MORE THAN IT MAY BE DESERVING BECAUSE, THE MORE  
17 IT'S PROPPED UP, THE LESS COMPELLING IS THE NEED TO BRING THEM  
18 IN, U.C.L.A. AND S.C. SO I THINK WE NEED TO JUST PUT ALL THAT  
19 ASIDE AND LOOK AT THE FACTS AND LET THE FACTS DICTATE WHERE WE  
20 GO AND NOT BE AFRAID, AS WE WERE NOT AFRAID TO FOLLOW YOUR  
21 RECOMMENDATION ON TRAUMA, THAT, IF THE FACTS DICTATE THAT THE  
22 ONLY WAY YOU CAN HAVE A QUALITY HOSPITAL AT MARTIN LUTHER KING  
23 IS IN A WAY THAT IS-- THAT IS A DIFFERENT KIND OF  
24 RELATIONSHIP, IF IT HAS A RELATIONSHIP AT ALL WITH DREW  
25 UNIVERSITY, THEN SO BE IT, THAT'S THE WAY WE OUGHT TO GO. NOW,



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 I'LL BE-- YEAH, THE JURY IS STILL OUT, I'VE SAID THAT AND I'LL  
2 SAY IT AGAIN AND I'LL TELL YOU, THE REPORT I HAVE YESTERDAY,  
3 AND I READ SOME OF IT AT HOME LAST NIGHT, IT'S NOT A PRETTY  
4 PICTURE. AND, AT SOME POINT, YOU GOT TO SAY, YOU KNOW, HOW  
5 OPTIMISTIC? YOU KNOW, MY WIFE HAS A NEW THING, NEW SLOGAN THAT  
6 WAS CROCHETED FOR HER. IT SAYS, "AN OPTIMIST-- A PESSIMIST IS  
7 SOMEBODY WHO RIDES THE BRAKES ALL THE TIME AND AN OPTIMIST IS  
8 THE ONE WHO FLOORS THE ACCELERATOR" AND SOMEWHERE IN BETWEEN,  
9 DR. GARTHWAITE, IS REALITY. AND I JUST APPRECIATE YOUR  
10 OPTIMISM. YOU'RE RIGHT.

11

12 **DR. THOMAS GARTHWAITE:** MY POINT BEING, THOUGH, THAT...

13

14 **SUP. BURKE:** OKAY. YOU KNOW, ONE THING I WOULD LIKE TO ADD, IT  
15 SEEMS TO ME THAT THE UNIVERSITIES-- DR. LEVY HAS BEEN VERY  
16 INVOLVED IN ALL OF THESE ISSUES, AS HAVE U.S.C. AND THE PEOPLE  
17 AT U.S.C. I BELIEVE THAT THEY ARE PREPARED TO WORK OUT A  
18 NUMBER OF DIFFERENT ALTERNATIVES IN TERMS OF HAVING ROTATIONS.  
19 AND THERE ARE ALL KINDS OF EXAMPLES IN OTHER PLACES OF HOW  
20 OTHER UNIVERSITIES HAVE COME INTO DISTRESSED MEDICAL SCHOOLS  
21 AND SET UP ALTERNATIVES RATHER THAN JUST SAYING THAT YOU JUST  
22 CLOSE THE MEDICAL SCHOOL. THEY HAVE-- AND THE  
23 MEHARRY/VANDERBILT EXPERIMENT WAS ONE THAT I-- EVEN THOUGH  
24 IT'S NOT PARALLEL, EXACTLY, BUT IT'S ONE WHERE THEY WERE  
25 WILLING TO DO THAT AND U.C.L.A. HAS SAID TO ME, AT LEAST DR.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 LEVY HAS SAID, THAT THEY ARE WILLING TO DO THAT AND I THINK  
2 DR. DRAKE IS CERTAINLY IN A POSITION IN TERMS OF THE HOSPITALS  
3 OF THE UNIVERSITY OF CALIFORNIA TO SET UP THOSE KIND OF  
4 RELATIONSHIPS FOR VARIOUS ROTATIONS. ORTHOPEDIC HOSPITAL HAD A  
5 ROTATION AT KING DREW PREVIOUSLY AND I GUESS-- DO THEY STILL  
6 HAVE IT?

7

8 **DR. THOMAS GARTHWAITE:** I DON'T KNOW. I THINK OUR RESIDENTS  
9 ROTATE THERE.

10

11 **SUP. BURKE:** BUT I THINK, YOU KNOW, I THINK THERE ARE OTHER AL-  
12 - THERE ARE LOTS OF ALTERNATIVES RATHER THAN THOSE THAT--  
13 THOSE OF US WHO ARE LAY PEOPLE COME UP WITH. WHEN WE TALK TO  
14 OTHER MEDICAL SCHOOLS, THEY SEEM TO HAVE A VARIETY OF  
15 DIFFERENT SCENARIOS WITHOUT THEM COMING IN THERE AND TAKING IT  
16 OVER. U.C.L.A., ALREADY, THE DREW STUDENTS GO TO U.C.L.A. FOR  
17 THE FIRST TWO YEARS. THEY DON'T GO TO DREW, THEY GO TO  
18 U.C.L.A. FOR THE FIRST TWO YEARS. THEN THEY COME TO DREW.

19

20 **SUP. YAROSLAVSKY:** OR ELSEWHERE.

21

22 **SUP. BURKE:** OR ELSEWHERE. NOT ONLY TO DREW, THEY GO TO-- BUT  
23 IF THEY'RE DREW STUDENTS, THEY COME TO DREW. THEY DON'T GO  
24 ELSEWHERE. AFTER THEY USE-- THEY ARE DREW STUDENTS, THEY GO TO  
25 U.C.L.A. FOR TWO YEARS AND THEN, THEIR LAST TWO YEARS, THEY



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 COME INTO DREW. BUT ONE OF THE THINGS THAT I SEE AS THE REAL  
2 PROBLEM, THE REASON WE'RE IN THIS SITUATION RIGHT NOW, IT'S  
3 VERY DIFFICULT TO GET PEOPLE WHO ARE WILLING TO PUT THEIR  
4 CAREER ON THE LINE. THAT'S THE REAL CHALLENGE, THE REASON THEY  
5 DON'T HAVE A PRESIDENT RIGHT NOW. IT WAS TOUGH TO GET SOMEONE  
6 TO COME IN THERE. IT'S BEEN TOUGH TO GET AN ADMINISTRATOR TO  
7 COME IN, NOT KNOWING WHETHER OR NOT YOU'RE GOING TO HAVE A  
8 FUTURE, NOT KNOWING WHETHER OR NOT IT'S GOING TO BE ON YOUR  
9 RESUME FOREVER AND THIS IS REALLY THE CHALLENGE. AND I THINK  
10 THAT, HOPEFULLY, WHAT NAVIGANT CAN BRING IS SOME ASSURANCE OF  
11 A CALIBER OF MEDICAL SERVICES IN THE HOSPITAL AND-- THAT WILL  
12 ENCOURAGE PEOPLE TO COME INTO THE HOSPITAL. AND IF THEY COME  
13 INTO THE HOSPITAL, THEY CAN THEN TAKE DEPARTMENT CHAIRS AND  
14 THEY ARE COUNTY EMPLOYEES WHO THEN ARE PART OF DREW CHAIRS OF  
15 THOSE DEPARTMENTS. SO IF THE NAVIGANT REPORT AND IF ALL OF  
16 THESE THINGS CAN BE CORRECTED, IF THE HOSPITAL CAN MOVE IN A  
17 DIFFERENT DIRECTION, I DO THINK THAT THEN YOU WILL GET AND  
18 YOU'LL BE ABLE TO GET PEOPLE AS HEADS OF THOSE DEPARTMENTS IN  
19 THE HOSPITAL THAT THEN CAN ALSO BE PART OF THE MEDICAL SCHOOL  
20 AND HEAD UP THOSE DEPARTMENTS. BUT THEY'RE NOT GOING TO COME  
21 UNLESS...

22

23 **DR. THOMAS GARTHWAITE:** PRECISELY MY POINT IS THAT WE'VE GOT TO  
24 CREATE SOME EXCITEMENT ABOUT THE REBIRTH AND REBUILDING.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** THERE HAS TO BE, RIGHT. THERE HAS TO BE SOME.

2

3    **DR. THOMAS GARTHWAITE:** YOU HAVE TO CREATE SOME-- YOU GOT TO  
4    CREATE SOME EXCITEMENT, AND THERE'S A-- IN THAT VERY NARROW  
5    OPPORTUNITY, IN MY OPINION, TO GET THAT DONE.

6

7    **SUP. ANTONOVICH:** MISS CHAIR, GOING BACK TO WHAT I HAD SAID  
8    ABOUT MEDICAL SCHOOL, HAVING CONSORTIUM OF U.C.L.A., U.S.C.  
9    AND LOMA LINDA, GETTING INVOLVED IS CRITICAL BECAUSE, WHEN YOU  
10    HAVE 67% OF THE DREW RESIDENTS FAILING THEIR EXAMS ON THE  
11    FIRST TRY, THERE'S A PROBLEM. THERE'S NO REASON WHY DREW CAN'T  
12    BE A SATELLITE CAMPUS OF S.C., U.C.L.A. OR CONSORTIUM, THERE'S  
13    NO PROBLEM THERE. AND TO GIVE-- DO WE GIVE CHAIRS TO U.S.C.  
14    AND U.C.L.A. AS THEY DO AT DREW?

15

16    **DR. THOMAS GARTHWAITE:** I'M SORRY, DO WE GIVE...?

17

18    **SUP. ANTONOVICH:** DO WE PROVIDE ADDITIONAL INCENTIVES AT S.C.  
19    AND U.C.L.A. SCHOOLS OF MEDICINE? HOSPITALS?

20

21    **DR. THOMAS GARTHWAITE:** DIFFERENT FROM DREW, NOT REALLY, NO. I  
22    THINK, ACTUALLY, THE FINANCIAL INCENTIVE HAS BEEN MORE AT  
23    DREW, IF YOU LOOK AT THE NUMBERS.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** OKAY. SO THERE'S MORE FINANCES ARE GOING INTO  
2   DREW. THAT'S AN INCENTIVE WHERE THE OTHER MEDICAL SCHOOLS TO  
3   WANT TO BE INVOLVED. SO WE'RE NOT SHORTCHANGING THEM AND IT  
4   GIVES THEM AN OPPORTUNITY TO EXTEND THEIR PROFESSIONALISM TO  
5   THEIR STUDENTS AND THEREBY GIVING OUR PATIENTS A BETTER FORM  
6   OF TREATMENT AND CARE. SO, I MEAN, THAT HAS TO BE ON THE RADAR  
7   SCREEN. YOU CAN'T COMPROMISE ON THAT.

8

9   **DR. THOMAS GARTHWAITE:** RIGHT. WELL, WE CERTAINLY HAD SOME OF  
10   THOSE CONVERSATIONS AND THERE'S CERTAINLY BEEN A RELUCTANCE,  
11   AS HAS BEEN POINTED OUT BUT I THINK WE'LL KEEP PUSHING.

12

13   **SUP. ANTONOVICH:** IT'S TIME NOW, WE'RE GOING TO HAVE TO MOVE  
14   FORWARD AND BRING THEM TO THE TABLE AND SAY, THIS IS WHAT'S  
15   NECESSARY. THEY HAVE A BIG STAKE IN THIS COUNTY OF LOS  
16   ANGELES, THOSE MEDICAL SCHOOLS. I REMEMBER WHEN THE PRESIDENTS  
17   OF THE SCHOOLS WERE CALLING ABOUT SOME ISSUES THAT WE WERE  
18   TALKING ABOUT IN THE PAST, THEY WERE QUITE CONCERNED. WELL, IT  
19   IS VITAL THAT WE HAVE A TWO-WAY PARTNERSHIP AND THE WAY THAT  
20   THEY CAN EXERCISE A GOOD PARTNERSHIP IS TO COME IN AND BECOME  
21   THE MEDICAL SCHOOL FOR DREW.

22

23   **SUP. BURKE:** YOU MEAN, FOR KING?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** THAT'S RIGHT. AS THEY DO AT U.S.C., U.C.L.A.  
2   I'M SAYING THE MEDICAL SCHOOL AT HARBOR IS FROM U.C.L.A. AT  
3   OLIVE VIEW, IT'S U.C.L.A. MEDICAL SCHOOLS INVOLVED WITH THEIR  
4   STUDENTS THERE. U.S.C. IS GENERAL HOSPITAL.

5

6   **SUP. MOLINA, CHAIR:** AND THEIR HANDS ARE FULL.

7

8   **SUP. ANTONOVICH:** RIGHT. AND WHAT I'M SAYING IS DREW MEDICAL  
9   SCHOOL HAS FAILED IN THEIR EFFORTS AND WE NEED TO LOOK AT  
10   HAVING U.S.C. AND U.C.L.A. MEDICAL SCHOOLS BECOME INVOLVED IN  
11   THAT OPERATION.

12

13   **SUP. BURKE:** WELL, THE-- U.C.L.A. HAS ALWAYS BEEN INVOLVED.

14

15   **SUP. ANTONOVICH:** DIRECTLY INVOLVED, NOT JUST ON THE PERIPHERAL  
16   BUT DIRECTLY INVOLVED AND ELIMINATING...

17

18   **SUP. BURKE:** BUT THE STUDENTS GO TO U.C.L.A. THE FIRST TWO  
19   YEARS.

20

21   **SUP. MOLINA, CHAIR:** EXCUSE ME. WAIT. FOLKS, I ASKED DR.  
22   GARTHWAITE TO CREATE A BASELINE ON THE DREW MEDICAL. WE  
23   HAVEN'T GOTTEN THAT AS YET, SO LET'S NOT GO THERE. WE'RE  
24   TRYING TO DEAL WITH THE CODE 9 ISSUE. WE'VE GOTTEN A LOT OF  
25   ISSUES INVOLVED THAT DEAL WITH THE REPORTS THAT ARE COMING IN



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 ON FEBRUARY 1ST, SO THAT IS SOMETHING THAT WILL BE ADDRESSED  
2 AS DR. GARTHWAITE PRESENTS A VERY SIMILAR KIND OF BASELINE  
3 REPORT FOR US ON DREW MEDICAL. ALL RIGHT. WE HAVE PUBLIC  
4 COMMENT ON THIS ITEM. I'D LIKE TO ASK YVONNE MICHELLE AUTRY,  
5 YOU'LL ALSO BE ADDRESSING S-1 AS WELL AS 84-B THAT IS UP HERE  
6 AND DR. GENEVIEVE CLAVREUL, AS NOTED.

7

8 **YVONNE MICHELLE AUTRY:** SO YOU SAID I'M RESPONDING TO ALL OF  
9 THE ITEMS THAT I REQUESTED TO SPEAK ON?

10

11 **SUP. MOLINA, CHAIR:** NO, JUST DEAL RIGHT NOW WITH S-1 AND 84-B.  
12 I WILL CALL YOU UP SEPARATELY ON ITEM NUMBER 26. THESE ARE THE  
13 ISSUES ASSOCIATED WITH MARTIN LUTHER KING.

14

15 **YVONNE MICHELLE AUTRY:** OKAY. S-1 AND 84-B. FIRST OF ALL,  
16 SUPERVISOR MOLINA, I REALLY WOULD LIKE TO APPLAUD YOUR  
17 SYMPATHETIC AND/OR EMPATHETIC EAR IN SPEAKING ON BEHALF OF THE  
18 PATIENTS. I WAS REALLY QUITE PLEASANTLY SURPRISED THAT YOU DID  
19 SPEAK UP AND YOU DID TRY TO AT LEAST GIVE THEM THE BENEFIT OF  
20 THE DOUBT IN REQUESTING THAT THE OFFICERS, PHYSICIANS, NURSES,  
21 AND ANYONE ELSE THAT IS ON DUTY WOULD FOLLOW NOT ONLY ETHICAL  
22 PROCEDURES BUT TO MAINTAIN THAT THEY ARE HUMANE IN THE  
23 TREATMENT OF THESE PATIENTS. I WOULD SAY THAT BECAUSE, IN  
24 1996, I WAS FALSELY ACCUSED AND I WAS RESTRAINED AGAINST MY  
25 WILL AND-- I WAS NOT TASED BUT I WAS INJECTED AGAINST MY WILL



**The Meeting Transcript of  
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1 WITH RESPIRITOL, COGENTIN AND HALDOL. IT WAS A WHITE WOMAN WHO  
2 HAD ACCUSED ME OF EXHIBITING MYSELF. AND YOU ALL KNOW MERRITT  
3 HOLLOWAY. YOU CAN ASK HIM, WHEN WE LIVED TOGETHER, HE COULD  
4 BARELY GET ME TO TAKE OFF MY CLOTHES. SO WHAT I'M SAYING IS  
5 NOT ONLY WAS IT A FALSE ACCUSATION BUT I WAS RESTRAINED, I WAS  
6 HELD DOWN, I WAS PUT IN A STRAIGHT JACKET AND I WAS HELD AT  
7 THE KING DREW MEDICAL CENTER FOR SEVEN DAYS AGAINST MY WILL. I  
8 REFUSED TO TAKE THE MEDICATION BECAUSE I BELIEVE THAT THIS IS  
9 AN EXERCISE AND AN EXPERIMENT IN POPULATION CONTROL AND IN  
10 MIND CONTROL AND MASS MANIPULATION. I HAD BEEN OUTSPOKEN, AS  
11 MERRITT AND I HAD BEEN, WE'D BEEN LAWFUL, LEGAL PARTICIPANTS  
12 IN ANTI-POLICE BRUTALITY MEETINGS. I'VE SAID THIS BEFORE. THIS  
13 WOMAN LIED ON ME. I DON'T KNOW IF SHE HAD A RACIAL PROBLEM BUT  
14 SHE ACCUSED ME, LIKE I SAID, OF EXHIBITING MYSELF AND, AS A  
15 RESULT, I WAS TOXIC AND I WAS DEBILITATED. THOSE DRUGS NOT  
16 ONLY MAKE YOU CONFUSED, YOU TALKED EARLIER ABOUT SOME PEOPLE  
17 THAT DON'T WANT TO WORK. ALL YOU THINK ABOUT IS SLEEPING AND  
18 EATING. AND THE MAJORITY OF PEOPLE IN AUGUSTUS HAWKINS WERE  
19 PEOPLE OF COLOR, MOSTLY AFRICAN-AMERICAN PEOPLE. MOST OF THE  
20 PEOPLE THAT YOU SEE IN THE STREET WHO ARE LABELED HOMELESS,  
21 DYSFUNCTIONAL, DEGENERATE, THE THROW-AWAY POPULATION AND  
22 PEOPLE THAT ARE CONTRIBUTING TO SOME TYPE OF DELINQUENCY  
23 AND/OR TERRORISTS. JUST FOR THE RECORD, I DO NOT SMOKE OR  
24 DRINK. I HAVE NEVER BEEN AN ALCOHOLIC, I HAVE NEVER BEEN AN  
25 EXHIBITIONIST, I HAVE NEVER BEEN A PROSTITUTE. I'VE NEVER BEEN



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1 A DRUG ADDICT AND I'M NOT HOMELESS AND ALL OF THESE LIES, YOU  
2 KNOW, WERE KIND OF, YOU KNOW, INCLUDED IN THIS FILE. I WAS  
3 RELEASED TO MY OWN RECOGNIZANCE AFTER SEVEN DAYS OF BEING  
4 POLLUTED, DRUGGED, HELD DOWN. AND I WITNESSED A LOT OF ABUSE  
5 OF PATIENTS, LIKE I SAID, MOSTLY BLACK PEOPLE, MOSTLY PEOPLE  
6 OF COLOR. AND I THINK IT'S HORRIBLE THAT YOU WOULD HAVE A  
7 BOARD PRIMARILY, LIKE I SAID EARLIER, OF-- OR BEFORE, OF ANGLO  
8 AMERICANS WHEN THE MAJORITY OF THE PATIENTS ARE BLACK AND  
9 PEOPLE OF COLOR. I DON'T THINK THAT THEY GIVE A VERY  
10 SYMPATHETIC EAR OR THAT THEY'RE VERY CONSIDERATE TO THOSE  
11 PATIENTS. AND I THINK THAT YOU SHOULD RELIEVE MR. GARTHWAITE  
12 OF HIS POSITION BECAUSE I DON'T THINK THAT HE'S A POSITIVE  
13 AND/OR RESPONSIBLE LEADER OR ADVOCATE OR ADMINISTRATOR AT KING  
14 DREW. BUT I JUST WANTED TO-- I WANTED TO MAKE THAT STATEMENT  
15 FOR THE RECORD BECAUSE THERE ARE A LOT OF LIES, ALSO, THAT ARE  
16 PUT IN THE RECORD, EITHER BY SOCIAL WORKERS, NURSES,  
17 DOCTORS...

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, MISS AUTRY.

20

21 **YVONNE MICHELLE AUTRY:** AND MAY I MAKE JUST ONE MORE QUALIFYING  
22 STATEMENT. I HAVE A LETTER FROM A DOCTOR AT KING DREW STATING  
23 THAT I'M STABLE AND I'M NOT MENTALLY ILL BUT THE COUNTY...

24



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1    **SUP. MOLINA, CHAIR:** THANK YOU, MISS AUTRY. IT'S NOT ABOUT YOU,  
2    MISS AUTRY.

3

4    **YVONNE MICHELLE AUTRY:** NO, IT'S ABOUT OTHER PEOPLE THAT HAVE  
5    BEEN MISDIAGNOSED.

6

7    **SUP. MOLINA, CHAIR:** THANK YOU, MISS AUTRY.

8

9    **YVONNE MICHELLE AUTRY:** AND ARE IMPRISON-- OR IN HOSPITAL RIGHT  
10    NOW AND BEING DRUGGED AND BEING ABUSED AND RESTRAINED

11

12    **SUP. MOLINA, CHAIR:** MISS AUTRY. THANK YOU. MISS AUTRY?

13

14    **YVONNE MICHELLE AUTRY:** AND THAT'S ILLEGAL.

15

16    **SUP. MOLINA, CHAIR:** MISS AUTRY? THANK YOU. DR. CLAVREUL.

17

18    **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.  
19    THIS IS DR. GENEVIEVE CLAVREUL. YOU KNOW, IS SOMETHING WRONG  
20    IN THAT PICTURE, AGAIN, YOU KNOW? WE ARE GETTING REPORTS FROM  
21    THE NAVIGANT GROUP. MANY OF US DID NOT HAVE THE COMPLETE  
22    REPORT BUT, IN THE ARTICLE OF THE L.A. TIMES TODAY, THEY SAID,  
23    IN DETAILING HOW THOSE PROBLEMS HAVE CONTINUED PROBLEMS HAVE  
24    CONTINUED, THE REPORT IMPLICITLY CRITICIZED THE COUNTY HEALTH  
25    DEPARTMENT WHICH DIRECTLY MANAGED KING DREW FROM DECEMBER OF





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1 2003 UNTIL NAVIGANT ARRIVED IN NOVEMBER. CONSTANTLY, WE HAVE A  
2 PROBLEM AT KING DREW. I'M CONVINCED THEY ARE NOT THE ONLY  
3 HOSPITAL WHO ARE HAVING PROBLEMS IN L.A. COUNTY. I THINK  
4 THEY'RE NOT AS GOOD AS COVERING THEIR CORRUPTION OR PROBLEMS.  
5 WE HAVE A HEAD OF D.H.S. WHO HAS CONSISTENTLY MISREPRESENTED  
6 THE FACTS AND THOSE ARE NOT LIGHTLY COMPLAINED ON MY PART. I  
7 HAVE A LETTER SENT TO YOU, ALL BOARD MEMBERS, SAYING THAT, AT  
8 KING DREW, ALL THE STUFF I HAD POINTED OUT WAS A LIE,  
9 EVERYTHING WAS WONDERFUL AT KING DREW, THAT TOTAL NURSING  
10 STAFF, THE MORALE WAS FANTASTIC, IT WAS NO PROBLEM. WHICH IS  
11 TOTALLY CONTRADICTED TODAY BY THE REPORTS YOU HAD RECEIVED  
12 YESTERDAY AND ALL ALONG. AND YOU ACCEPT, NOT ONLY THE HEAD OF  
13 D.H.S. BUT A PHYSICIAN TO MISREPRESENT THE FACTS AND HE HAS  
14 DONE IT REPEATEDLY. AND I DON'T KNOW WHY YOU ARE COVERING FOR  
15 HIM. HE HAS TOTALLY MISREPRESENTED THE FACTS. I WENT TO LOOK  
16 AT ALL THE REPORTS ON KING DREW MEDICAL CENTER FROM THE C.M.S.  
17 SINCE 1985. I LOOKED AT EVERY COMPLAINT AND EVEN BEHOLD, ALL  
18 THE PROBLEMS STARTED LAST YEAR IN 2003. ALL OF A SUDDEN, WE  
19 HAVE A CASCADE OF PROBLEMS. YOU FIRE THE PERSON WHO IS AT THE  
20 HEAD, NOT THE PEOPLE WHO ARE UNDER, EXCEPT IF HE'S COVERING  
21 THINGS ON YOUR BEHALF. LIKE I HAVE A COPY OF E-MAIL, WHICH  
22 TOOK ME A YEAR TO GET, FROM BARBARA PATTON, WHO WAS THE SO-  
23 CALLED CAMDEN GROUP, WHO COST US 900-SOME-ODD THOUSAND  
24 DOLLARS. ASKING, AS A \_\_\_\_\_, HOW COULD SHE WRITE THE  
25 REPORT SO IT WILL BE POLITICALLY CORRECT. ARE WE DOING THE



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1 SAME THING WITH NAVIGANT BECAUSE I...? TODAY, THEY ARE ASKING  
2 WOULD YOU HAVE CLOSED THE TRAUMA CENTER. FIRST OF ALL, THEY  
3 WERE NOT HIRED TO DEAL WITH THE TRAUMA CENTER. ARE WE GOING TO  
4 BE, AGAIN, POLITICALLY CORRECT? IT'S NOT YOUR MILLIONS. IT'S  
5 THE PUBLIC'S MONEY. THE CAMDEN GROUP, WE WASTED OVER \$900,000.  
6 I KEPT ASKING YOU EVERY WEEK, WHERE WAS THE REPORT, WHAT WAS  
7 IT DOING? NOT ONE OF YOU MOVED. AND, YOU KNOW, IT'S BEYOND  
8 THAT. LIKE, ANOTHER E-MAIL FROM BARBARA PATTON ABOUT A 10% OF  
9 MONEY, YOU KNOW, SAY THAT THE CONTRACT, YOU KNOW, INCLUDING  
10 10%, FRED DECIDED THAT HE WANTED TO HAVE A 10% CONTINGENCY FOR  
11 USE AT HIS DISCRETION...

12

13 **SUP. MOLINA, CHAIR:** DR. CLAVREUL, YOUR TIME IS UP. THANK YOU  
14 VERY MUCH.

15

16 **DR. GENEVIEVE CLAVREUL:** IN THE EVENT WE FIND SOME ADDITIONAL  
17 PROJECTS TO KEEP YOU ALL BUSY.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU.

20

21 **DR. GENEVIEVE CLAVREUL:** OH, YEAH, WELL, THE TRUTH BOTHERS YOU,  
22 DID IT?

23

24 **SUP. MOLINA, CHAIR:** YOUR TIME-- YOU GOT THREE MINUTES. YOUR  
25 TIME IS UP, MISS-- DR.



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1

2 **DR. GENEVIEVE CLAVREUL:** THAT'S OKAY. NEXT TIME, I'LL HAVE  
3 ANOTHER...

4

5 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT WAS A REPORT AND REPORTS  
6 ARE COMPLETED, THERE WERE NO ACTION ITEMS ON THAT. MS. BURKE'S  
7 MOTION WILL BE CARRIED OVER TO FEBRUARY 1ST, IS THAT CORRECT?

8

9 **SUP. BURKE:** I THOUGHT WE WERE GOING TO VOTE ON MY MOTION  
10 FIRST.

11

12 **SUP. MOLINA, CHAIR:** AGAIN, WE ASKED THE QUESTION WHEN THEY  
13 WILL HAVE IT AND THEY SAID ON FEBRUARY 1ST AND SO THAT'S WHY  
14 WE WENT-- ASKED OVER AND OVER AGAIN.

15

16 **SUP. BURKE:** WELL, THAT RELATED TO THE DATE THEY WOULD BE  
17 REPORTING.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT, MS. BURKE, THEY SAID THEY  
20 WOULDN'T HAVE ANYTHING. SHE SAID SHE WOULD HAVE IT ON FEBRUARY  
21 THE 1ST. THAT'S WHY I ASKED THE QUESTION.

22

23 **SUP. KNABE:** SO THAT THEY CAN TIE IT INTO THE ORIGINAL-- TO THE  
24 WHOLE REPORT.

25



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1   **SUP. BURKE:** BUT LET ME GET-- ARE YOU SAYING THAT I SHOULD NOT  
2   HAVE MY MOTION AT ALL BECAUSE THEY WERE GOING TO DO THIS  
3   ANYHOW?

4

5   **SUP. KNABE:** NO. WELL, THAT'S NOT WHAT I INFERRED. I THOUGHT  
6   YOU WANTED AN ACTION...

7

8   **SUP. BURKE:** IS THAT WHAT THE CHAIR IS SAYING?

9

10   **SUP. MOLINA, CHAIR:** YES. I ASKED THE QUESTION AGAIN, I ASKED  
11   HER, ON FEBRUARY THE 1ST, WAS IT YOUR INTENTION TO RESPOND TO  
12   WHO THESE PEOPLE WOULD BE AND SHE SAID YES AND SO IT IS THAT  
13   WHEN YOU WILL RESPOND. I ASKED HER...

14

15   **SUP. BURKE:** SO THE DATE WOULD BE FEBRUARY 1ST RATHER THAN...

16

17   **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

18

19   **SUP. KNABE:** OKAY. ALL RIGHT. SO THE MOTION WAS ADOPTED, THEN.

20

21   **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S MOVE FORWARD ON  
22   SUPERVISOR BURKE'S MOTION WAS THE REPETITION OF WHAT WAS GOING  
23   TO HAPPEN ON FEBRUARY THE 1ST. MOVED BY SUPERVISOR BURKE,  
24   SECONDED BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO  
25   ORDERED.



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1

2 **SUP. BURKE:** ALL RIGHT.

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. YAROSLAVSKY, BELIEVE IT OR  
5 NOT, YOU'RE STILL UP.

6

7 **SUP. YAROSLAVSKY:** HOW MUCH IS IT WORTH TO YOU FOR ME TO BE  
8 DONE? [ LAUGHTER ] I'M DONE.

9

10 **SUP. MOLINA, CHAIR:** YOU'RE DONE. OKAY. SUPERVISOR KNABE.  
11 EXCUSE ME JUST A MOMENT.

12

13 **CLERK VARONA-LUKENS:** JUST A POINT OF CLARIFICATION, WE'RE  
14 PUTTING SUPERVISOR BURKE'S MOTION FOR FEBRUARY 1ST BUT ALSO,  
15 IN THE MEANTIME, WE'RE GOING TO DEVELOP LANGUAGE FOR THE "A"  
16 AGENDA THAT WOULD ALLOW AN ITEM TO COME BACK SHOULD THE  
17 INFORMATION COME FORWARD?

18

19 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

20

21 **SUP. BURKE:** NO. FEBRUARY 1ST WAS THE DATE.

22

23 **SUP. KNABE:** IT HAD NOTHING TO DO WITH THE MOTION. SEPARATE  
24 ITEM.

25



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1   **SUP. BURKE:** IN MY MOTION, IT WOULD BE FEBRUARY 1ST RATHER THAN  
2   JANUARY 11TH THAT SHE WOULD REPORT BACK.

3

4   **CLERK VARONA-LUKENS:** YES.

5

6   **SUP. BURKE:** NOT JUST HER BECAUSE MY MOTION ALSO INDICATED THE  
7   C.A.O. AND...

8

9   **SUP. MOLINA, CHAIR:** UH...

10

11   **CLERK VARONA-LUKENS:** AND THEN WE'LL HAVE AN "A" ITEM THAT  
12   WOULD ALLOW FOR...

13

14   **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

15

16   **CLERK VARONA-LUKENS:** ...ANY REPORTS TO COME FORWARD.

17

18   **SUP. MOLINA, CHAIR:** SO WE DON'T NEED AN ACTION ON THAT. THAT'S  
19   JUST AN AGENDA ITEM. ALL RIGHT. SUPERVISOR KNABE.

20

21   **SUP. KNABE:** UNFORTUNATELY, I HAVE A NUMBER OF ADJOURNMENTS.  
22   FIRST OF ALL, THAT WE ADJOURN IN THE MEMORY OF "IBBY" THORTON  
23   IBBETSON, LONG-TIME FRIEND, HE PASSED AWAY ON MONDAY, DECEMBER  
24   13TH AT THE AGE OF 81. HE'S KNOWN TO HIS FRIENDS AS "IBBY." HE  
25   WAS A REAL ESTATE DEVELOPER WHOSE FAMILY PLAYED A MAJOR ROLE



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1 IN THE DEVELOPMENT OF THE CITIES OF BELLFLOWER AND LAKEWOOD, A  
2 COMPANY STARTED BY HIS GRANDFATHER. "IBBY" WAS MY FOURTH  
3 DISTRICT COMMISSIONER ON THE REAL ESTATE COMMISSION SINCE  
4 1973. HE WAS ON THE METROPOLITAN WATER DISTRICT OF SOUTHERN  
5 CALIFORNIA FOR ABOUT FOUR YEARS. HE SERVED ON MANY COMMUNITY  
6 ORGANIZATIONS, FORMER PRESIDENT OF THE CALIFORNIA ASSOCIATION,  
7 THE NATIONAL ASSOCIATION OF REALTORS. HE'S SURVIVED BY HIS  
8 WIFE, HARRIET, SONS, DOUG AND TIM, DAUGHTERS, ELIZABETH, JULIA  
9 AND ERICA AND NUMEROUS GRANDCHILDREN AND GREAT-GRANDCHILDREN.  
10 HE'LL BE MISSED BY ALL. HE WAS A GOOD FRIEND. ALSO THAT WE  
11 ADJOURN IN MEMORY OF JAN LOCKWOOD, WHO PASSED AWAY THIS PAST  
12 WEDNESDAY. SHE'S A LONG TIME RESIDENT OF CERRITOS AND A DEAR  
13 FRIEND. SHE'S SORELY MISSED BY HER FAMILY AND FRIENDS. SHE IS  
14 SURVIVED BY HER DAUGHTER, JUDY, AND SON, JEFF. ALSO, THAT WE  
15 ADJOURN IN THE MEMORY OF YOUNG ED FRANKLIN, WHO MANY OF YOU  
16 MAY HAVE READ ABOUT. HE TRAGICALLY PASSED AWAY AT THE YOUNG  
17 AGE OF NINE YEARS OLD ON CHRISTMAS DAY. HE WAS A RESIDENT OF  
18 HARBOR HILLS AND WAS VERY ACTIVE WITH OUR YOUTH PROGRAMS. HE  
19 WAS WELL-LIKED BY THE COMMUNITY AND TRULY WILL BE MISSED. HE'S  
20 SURVIVED BY HIS TWO BROTHERS, DEVON AND BARRY, AND HIS MOTHER,  
21 MARLENA. JUST JOINING AS WELL AS THE-- AND IN MEMORY OF THE  
22 HONORABLE ROBERT MATSUI. HE WAS A GOOD FRIEND TO US HERE IN  
23 LOS ANGELES COUNTY AND ALWAYS WILLING TO MEET WITH US AND  
24 HE'LL BE MISSED BY AMERICA. ALSO, THAT WE ADJOURN IN MEMORY OF  
25 POLICE OFFICER CLIFF MEYER, AN EL SEGUNDO POLICE OFFICER. HE





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1 WAS KNOWN FOR HIS BIG HEART AND HIS SENSE OF HUMOR. FOR HIM,  
2 THE MOST IMPORTANT ASPECT OF HIS JOB WAS OFFICER SAFETY. HE  
3 WAS A FIELD TRAINING OFFICER AND HE'LL BE GREATLY MISSED BY  
4 ALL WHO KNEW HIM. ALSO, THAT WE ADJOURN IN MEMORY OF PHIL  
5 NAPOLITAN, A RESIDENT OF PALOS VERDES, A RETIRED U.S. AIR  
6 FORCE LIEUTENANT COLONEL. HE WAS A LOVING HUSBAND AND FATHER  
7 AND WILL BE TRULY MISSED. HE IS SURVIVED BY HIS WIFE, JAN, AND  
8 HIS TWO DAUGHTERS, JULIE AND JODIE. THAT WE ADJOURN IN MEMORY  
9 OF JEANETTE REUBENS, SURVIVED BY HER DAUGHTER, AVY. SHE'LL BE  
10 SORELY MISSED BY HER FAMILY AND FRIENDS. ALSO, THAT WE ADJOURN  
11 IN MEMORY OF SANDY FORMAN, A LIFELONG RESIDENT OF LOS ANGELES  
12 COUNTY. SHE HAD SUCCESSFUL CAREERS BOTH AS A REAL ESTATE AGENT  
13 AND A SEAMSTRESS. SHE WAS A STEADFAST VOLUNTEER FOR MANY  
14 ORGANIZATIONS THROUGHOUT OUR COUNTY. SHE WAS A LOVING WIFE,  
15 MOTHER, GRANDMOTHER WHO WILL BE TRULY MISSED BY ALL WHO KNEW  
16 HER. SHE'S SURVIVED BY HER SON, MICHAEL, DAUGHTER, BLU, AND  
17 HER TWO GRANDCHILDREN, TIMOTHY AND TAMARA. ALSO JOIN IN THE  
18 ADJOURNMENT FOR BILL BOYETTE AS WELL, TOO. AND THEN, FINALLY,  
19 SHIRLEY BENDER, WHO PASSED AWAY ON DECEMBER 16TH, A RESIDENT  
20 OF RANCHO PALOS VERDES FOR 40 YEARS. SHE AND HER HUSBAND  
21 FOUNDED AND OPERATED GEORGE BENDER PLUMBING. SHE WAS VERY  
22 ACTIVE IN HER COMMUNITY AS A GIRL SCOUT LEADER, A LOVING WIFE,  
23 MOTHER, GRANDMOTHER AND FRIEND. SHE IS SURVIVED BY HER  
24 HUSBAND, GEORGE, THREE CHILDREN, CINDY, DAVID AND KATHY AND  
25 SEVEN GRANDCHILDREN. THOSE ARE MY ADJOURNMENTS.



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1

2 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

3

4 **SUP. KNABE:** AS MENTIONED, I ALSO WILL BE INTRODUCING, FOR NEXT  
5 WEEK, AS IT RELATED TO THE OVERALL-- THE PUBLIC HEALTH  
6 AUTHORITY BUT ALSO, SEPARATELY, I'M INTRODUCING A MOTION AND I  
7 THINK THAT I CAN DO THIS BECAUSE IT'S A REPORT BACK. BUT ON  
8 OCTOBER 6TH, 1998, I REQUESTED THE C.A.O., THROUGH THE OFFICE  
9 OF EMERGENCY MANAGEMENT, TO DEVELOP AND ISSUE A TSUNAMI  
10 EMERGENCY RESPONSE PLAN AND AN INTERIM PLAN WAS DEVELOPED IN  
11 DECEMBER OF 1998. IT'S MY UNDERSTANDING THAT, IN ORDER TO  
12 FINALIZE THIS PLAN, THE CURRENT EMERGENCY RESPONSE PLAN SHOULD  
13 BE REVISITED AND UPDATED WITH THE MOST CURRENT SCIENTIFIC  
14 INFORMATION ON TSUNAMIS AND WITH OTHER CHANGES IN THE COUNTY'S  
15 EMERGENCY RESPONSE SYSTEM. SO I WOULD MOVE THAT WE DIRECT THE  
16 C.A.O., THROUGH THE OFFICE OF EMERGENCY SERVICES, TO, IN  
17 COORDINATION WITH THE VARIOUS IMPACTED COUNTY DEPARTMENTS AND  
18 PUBLIC ENTITIES, TO UPDATE OUR CURRENT TSUNAMI EMERGENCY  
19 RESPONSE PLAN AND REPORT BACK TO THE BOARD IN 90 DAYS. AND  
20 ALSO INSTRUCT THE C.A.O., AS HIS ROLE OF DIRECTOR OF THE  
21 OFFICE OF EMERGENCY MANAGEMENT TO SEND A LETTER TO THE  
22 GOVERNMENT'S OFFICE OF EMERGENCY SERVICES REQUESTING THAT THE  
23 STATE WORK WITH US HERE IN THE COUNTY OF LOS ANGELES IN  
24 OBTAINING THE MOST CURRENT TSUNAMI MAPS TO SUPPORT COUNTY AND  
25 PLANNING EFFORTS AND DIRECT THE C.A.O. TO REPORT BACK ON THE



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1 STATUS OF THESE MAPS WITHIN 90 DAYS. AND ALSO TO ASK THE  
2 C.A.O. TO INCLUDE THE TSUNAMI EMERGENCY RESPONSE PLAN AS AN  
3 ADDITION TO THE LOS ANGELES COUNTY OPERATIONAL AREA EMERGENCY  
4 RESPONSE PLAN AND THAT THIS PLAN BE ON THE SAME SCHEDULE AS  
5 THE E.R.P., OR MORE FREQUENTLY AS NEEDED.

6

7 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THAT IS...

8

9 **SUP. KNABE:** WELL, SINCE IT'S A REPORT BACK, WE'D LIKE TO MOVE  
10 THAT TODAY.

11

12 **SUP. MOLINA, CHAIR:** I THINK IT'S OKAY. ALL RIGHT. IF THERE IS  
13 NO OBJECTION, MOVED BY SUPERVISOR KNABE, SECONDED BY  
14 SUPERVISOR ANTONOVICH. HEARING NO OBJECTION, SO ORDERED ON  
15 THAT MOTION.

16

17 **SUP. KNABE:** THANK YOU. I DON'T THINK I HELD ANYTHING ELSE.

18

19 **SUP. MOLINA, CHAIR:** I DON'T THINK YOU HAVE.

20

21 **SUP. KNABE:** 10, WE DID AND THAT WAS IT. THANK YOU.

22

23 **SUP. MOLINA, CHAIR:** VERY GOOD. THANK YOU SO MUCH. SUPERVISOR  
24 ANTONOVICH?

25



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1    **SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT, WHEN WE ADJOURN TODAY,  
2    WE ADJOURN IN MEMORY OF THE FOLLOWING: COLONEL GEORGE BARBER,  
3    WHO MANY OF YOU HAD KNOWN IN THE PAST. HE PASSED AWAY THIS  
4    PAST MONTH. HE SURVIVED THE D-DAY INVASION OF JUNE 6TH. 56  
5    YEARS LATER, HE WAS THE ONLY SURVIVING CHAPLAIN FROM THAT  
6    HORRENDOUS BATTLE AND HE DELIVERED THE OPENING PRAYER AT THE  
7    DEDICATION CEREMONY FOR THE D-DAY MUSEUM IN NEW ORLEANS IN  
8    2000. ON JUNE 6TH, 1944, HE ACCOMPANIED THE FIRST INFANTRY  
9    DIVISION AS THE TROOPS STORMED OMAHA BEACH IN FRANCE. HE  
10   SURVIVED AND, ON THAT DAY, 1,500 SOLDIERS WERE KILLED IN THAT  
11   BATTLE. HE LATER SERVED AS AN AIR FORCE CHAPLAIN IN JAPAN AND  
12   KOREA AND, DURING THE KOREAN WAR, HE WAS INSTRUMENTAL IN  
13   FOUNDING WORLD VISION. EARL BERNARD, SERGEANT OF LOS ANGELES  
14   COUNTY SHERIFF'S DEPARTMENT. AGAIN, WILLIAM BOYETT, HIS WIFE,  
15   JOAN, HAS BEEN SO INVOLVED AND HELPED ME IN THE DEVELOPMENT OF  
16   LOS ANGELES COUNTY HIGH SCHOOL FOR THE ARTS. SAMUEL BILLISON.  
17   HE WAS ONCE A CODE TALKER DURING WORLD WAR II. HE WAS A NAVAJO  
18   INDIAN. HE EARNED HIS DOCTORATE IN EDUCATION AND WAS A LAW  
19   STUDENT-- STUDIED LAW AT THE UNIVERSITY OF NEW MEXICO AND WENT  
20   ON TO BE TEACHER, PRINCIPAL, AND ADMINISTRATOR. HE SERVED ON  
21   THE NAVAJO NATION COUNCIL AND HELPED ORGANIZE THE NAVAJO CODE  
22   TALKERS ASSOCIATION. HE WAS ALSO A CONSULTANT IN JOHN WOO'S  
23   2002 MOVIE, THE "WINDTALKERS." FRANK BRESLIN FROM LA CANADA,  
24   WHO WAS A DISTINGUISHED ATTORNEY AND LOYAL FRIEND OF LOYOLA  
25   HIGH SCHOOL AND LOYOLA MARYMOUNT UNIVERSITY. PAUL FLOTRON, WHO



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1 WAS A RETIRED, RANK OF FIRE ENGINEER FOR THE CITY OF  
2 GLENDALE'S FIRE DEPARTMENT, WHERE HE SERVED FOR 27 YEARS.  
3 EDWARD JOHNSON. ED AND HIS WIFE, JOYCE, HAVE BEEN STRONG  
4 PILLARS OF THE SAN GABRIEL VALLEY. ED WAS A PERSONAL FRIEND  
5 AND SUPPORTER. HE PASSED AWAY ON DECEMBER 18TH AT THE AGE OF  
6 94. HE WAS A GRADUATE OF NORTHWESTERN UNIVERSITY AND HE SERVED  
7 AS CHAIRMAN AND PRESIDENT AND C.E.O. OF FINANCIAL FEDERATION,  
8 WHICH WAS A MULTI-BILLION-DOLLAR SAVINGS AND LOAN HOLDING  
9 COMPANY IN LOS ANGELES COUNTY FROM 1959 TO 1982. HE SERVED ON  
10 VARIOUS BOARDS OF DIRECTORS, INCLUDING CAMPUS CRUSADE FOR  
11 CHRIST INTERNATIONAL, THE SALVATION ARMY, CITY OF HOPE,  
12 GOODWILL INDUSTRIES OF SOUTHERN CALIFORNIA. AND AMONG HIS  
13 AFFILIATIONS WERE NATIONAL TREASURER AND NATIONAL PRESIDENT  
14 AND HONORARY LIFE DIRECTOR OF LAMDA ALPHA INTERNATIONAL. HE  
15 LEAVES HIS WIFE AND HIS TWO CHILDREN, CALVIN AND JANICE. JUDGE  
16 ALEXANDER R. EARLY, WHO PASSED AWAY ON NOVEMBER 24TH. HE WAS A  
17 WORLD WAR II VETERAN, AND HE DIRECTED THE DEPTH CHARGES AND  
18 ATTACK WHICH SANK THE JAPAN SUBMARINE, RO-38. HE WAS ALSO A  
19 MEMBER OF THE EQUESTRIAN ORDER OF THE HOLY SEPULCHER OF  
20 JERUSALEM AND A MENTOR OF MANY ORGANIZATIONS, INCLUDING THE  
21 SONS OF THE REVOLUTION, AZTEC CLUB, PONY AWARDS, SOCIETY OF  
22 CINCINNATI. HE WAS ALSO A FORMER MEMBER OF THE COUNTY COUNSEL  
23 AND ALSO SERVED AS A U.S. ATTORNEY PRIOR TO BEING APPOINTED TO  
24 THE COURT BY PRESIDENT, GOVERNOR REAGAN AT THE TIME. ERNESTINE  
25 FLUHARTY FROM GLENDALE. SHE SERVED AS PRESIDENT OF THE



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1 GLENDALE EASTERN STAR, PRESIDENT OF THE LAWYER'S WIVES OF  
2 GLENDALE, PRESIDENT OF THE GLENDALE SLIPPERS AND THE NATIVE  
3 DAUGHTERS OF THE GOLDEN CALIFORNIA. HER HUSBAND WAS JUDGE  
4 FLUHARTY, WHO PASSED AWAY A FEW YEARS AGO. HELEN WALL GAMBLE.  
5 SHE WAS A RESIDENT OF PASADENA AND WAS A MODEL AND TELEVISION  
6 ACTRESS. HER COMPASSION FOR A VARIETY OF CAUSES INCLUDED UNION  
7 STATION FOR THE HOMELESS OF PASADENA AND HUNTINGTON MEMORIAL  
8 HOSPITAL. BISHOP ANTHONY GERGIANNAKIS, A GOOD FRIEND,  
9 SPIRITUAL LEADER OF THE GREEK ORTHODOX CHRISTIANS IN  
10 CALIFORNIA AND SIX OTHER WESTERN STATES, PASSED AWAY AT THE  
11 AGE OF 68. HE BECAME THE FIRST BISHOP OF THE NEWLY CREATED  
12 METROPOLITAN DIOCESE IN 1979 AND WAS NAMED METROPOLITAN IN  
13 1997. DURING HIS 25 YEARS OF SPIRITUAL LEADERSHIP IN  
14 CALIFORNIA, HE INCREASED THE NUMBER OF PARISHES FROM 47 TO 68.  
15 HE'S SURVIVED BY THREE SISTERS AND SEVERAL NIECES AND NEPHEWS.  
16 JOHN GRAHAM, RETIRED DIVISION CHIEF OF THE LOS ANGELES COUNTY  
17 SHERIFF'S DEPARTMENT. ORVILLE SHIREY, WHO WAS THE-- AN OFFICER  
18 WITH THE 442ND REGIMENTAL COMBAT TEAM IN WORLD WAR II AND  
19 AUTHOR OF THE FIRST BOOK ON THE 442ND AND THAT WAS THE  
20 JAPANESE-AMERICAN MILITARY CONTINGENT THAT SERVED IN WORLD WAR  
21 II. HE LEAVES HIS WIFE, MAUD, AND TWO CHILDREN. ELIZABETH MAE  
22 ROSENBLUM FROM THE-- IN GLENDALE. SHE SERVED AS THE PRESIDENT  
23 OF THE CONGREGATIONAL PRESIDENT OF TEMPLE SINAI OF GLENDALE AS  
24 WELL AS PRESIDENT OF THE SISTERHOOD. SHE WAS ALSO A MEMBER OF  
25 THE CHILDREN'S HOME SOCIETY AND A LIFELONG GLENDALE RESIDENT.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 VAL GRAYSON, WHO SERVED AS THE TREASURER AND THE DIRECTOR IN  
2 THE MONTROSE SHOPPING PARK'S ASSOCIATION. RUBEN GUTIERREZ, WHO  
3 SERVED FOR SIX YEARS ON THE TOWN COUNCIL FOR MONROVIA-ARCADIA-  
4 DUARTE AND ALSO WITH THE TEMPLE SHERIFF'S STATION AND  
5 VOLUNTEERED AT THE ROSE PARADE PAVILION. HARU HASHIMOTO,  
6 MOTHER OF FRANCES AND JOHN, BELOVED SISTER OF MATSUO. SHE DIED  
7 AT THE AGE OF 101 AND HER DAUGHTER IS THE PRESIDENT OF THE  
8 TOKYO BUSINESS ASSOCIATION. DENNIS HENDERSON, WHO WAS AN  
9 EDUCATOR AT THE GLENDALE LA CRESCENTA AREA, TEACHING MATH AND  
10 PHYSICS. DR. ANTHONY HILLBRUNER, PROFESSOR EMERITUS OF THE  
11 RHETORIC AND AMERICAN STUDIES AT CALIFORNIA STATE UNIVERSITY  
12 AT LOS ANGELES, FORMER PROFESSOR OF MINE WHEN I WAS A STUDENT  
13 THERE. HE TAUGHT FOR 35 YEARS AT CAL STATE. HE WAS AN EMINENT  
14 SCHOLAR AND PUBLISHED NUMEROUS ARTICLES. GORDON LETTS HOUGH,  
15 WHO SERVED AS A MEMBER OF THE BOARD OF TRUSTEES FOR THE  
16 UNIVERSITY OF SOUTHERN CALIFORNIA FOR 29 YEARS AND A FORMER  
17 TRUSTEE OF POMONA COLLEGE, HARVEY MUDD COLLEGE AND FOUNDER AND  
18 PRESIDENT OF THE INDUSTRY EDUCATION COUNCIL OF CALIFORNIA AND  
19 ONCE SERVED AS THE CIVILIAN AID TO THE SECRETARY OF THE ARMY.  
20 WENDY HAEROLD HAYMEN HOWER. SHE WAS A GRADUATE OF WILLIAM AND  
21 MARY. SHE BECAME AN UNDERSTUDY IN THE NEW YORK CITY BALLET  
22 COMPANY AND WROTE AND ILLUSTRATED MANY OF THE CHILDREN'S  
23 BOOKS. HER OIL PAINTINGS AND MULTIMEDIA WORKS WERE DISPLAYED  
24 AT MANY LOCAL SHOWINGS IN MALIBU, INCLUDING BEST OF SHOW  
25 AWARDS. SHE WAS ALSO FORMER PRESIDENT OF THE MALIBU ART





**The Meeting Transcript of  
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1 ASSOCIATION AND ACTIVE IN THE MALIBU REPUBLICAN CLUB AND  
2 FOUNDED THE REPUBLICAN WOMEN'S FEDERATED CHAPTER. IVAN  
3 IVANKOVICH, WHO WAS BORN IN BOSNIA, HERZEGOVINA. HE FLED  
4 COMMUNISM BACK MANY YEARS AGO BY COMING TO THE U.S. WITH  
5 NOTHING, KNOWING NO ENGLISH. HE WORKED FOR THE L.A. COUNTY  
6 SANITATION DEPARTMENT FOR 20 YEARS, ABLE TO PROVIDE A HOME FOR  
7 HIS WIFE AND SON. HE WAS A PROUD MEMBER OF THE CROATIAN  
8 FRATERNAL UNION AND LIFELONG PARISHIONER OF ST. ANTHONY'S  
9 CROATIAN CHURCH. WILLIAM CLIFTON LEECH, WHO SERVED AS THE  
10 DIRECTOR OF POMONA VALLEY WATER DISTRICT AND WITH COVINA  
11 COMMUNITY HOSPITAL WHERE HE SERVED AS DIRECTOR AND PRESIDENT.  
12 VERA JUANITA "PAT" PARSONS. SHE WAS AN ENGLISH INSTRUCTOR IN  
13 L.A. UNIFIED SCHOOL SYSTEM, ONE OF FOUR ENGLISH TEACHERS WHO  
14 DEVELOPED A NEW SYSTEM TO TEACH FOREIGN CHILDREN HOW TO SPEAK  
15 ENGLISH. ROBERT MATSUI, AS WE ALL HAVE PUT FORWARD HIS NAME IN  
16 MEMORIAL. WE WORKED ON SOME PROJECTS TOGETHER, INCLUDING THE  
17 REPARATIONS THAT OCCURRED UNDER PRESIDENT RONALD REAGAN. ACTOR  
18 JERRY ORBACH, AND JUSTICE WILLIAM REPPY, WHO WAS A JUDGE OF  
19 THE SECOND DISTRICT COURT OF APPEAL, WHERE HE HAD SERVED. AND  
20 GLEN SORKNESS, WHO WAS A 31-YEAR MEMBER OF THE BURBANK POLICE  
21 DEPARTMENT, RETIRED AS SERGEANT IN SEPTEMBER OF 2004. EVA  
22 LORRAINE WILLS, WHO WAS ACTIVE IN THE SAN MARINO GUILD FOR THE  
23 JOHN TRACY CLINIC, WAS GUARDIAN OF ARCADIA'S JOB'S DAUGHTER,  
24 BETHEL 215, AND MEMBER OF ARCADIA'S EASTERN STAR AND BETA  
25 SIGMA PHI SORORITY. GEORGE ZERVAS, WHO WAS PROFESSOR EMERITUS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AT SOUTHWESTERN UNIVERSITY SCHOOL OF LAW. ANTONIA TEJADA. SHE  
2 ESTABLISHED THE FIRST MEXICAN-AMERICAN OWNED SAVINGS AND LOAN  
3 IN THE STATE OF CALIFORNIA, WAS ACTIVE CHARTER PRESIDENT OF  
4 THE LATIN AMERICAN CIVIC ASSOCIATION. DAVID GOETZ, WHO HAD  
5 ATTENDED CHILD EDUCATION CENTER AT J.P.L./ SEQUAYAH AND RIBET  
6 SCHOOL ACADEMY. AND GERALD "JERRY" FIOCK OF GLENDALE WHO WAS  
7 IN THE U.S. COAST GUARD, WAS PRESIDENT OF THE BURBANK JUNIOR  
8 CHAMBER OF COMMERCE AND SERVED ON THE PORTOLA COUNTRY CLUB AND  
9 WAS RECENTLY ELECTED TO THE BOARD AT HIS HOME IN BELCARO AND  
10 HE WAS A MEMBER OF THE BURBANK ELKS FOR 50 YEARS. JUDGE ALAN  
11 BUCKNER OF THE SUPERIOR COURT. AND FRIEDA GRIZEL, WHO PASSED  
12 AWAY MOTHER TO HER-- LEAVES HER HUSBAND, MICHAEL, AND CHILDREN  
13 DENISE, CHRISTINA, MICHELLE, MICHAEL AND JOHN. ON ITEM...

14  
15 **SUP. MOLINA, CHAIR:** THOSE ARE ALL OF YOUR ADJOURNMENTS?

16  
17 **SUP. ANTONOVICH:** YES.

18  
19 **SUP. MOLINA, CHAIR:** OKAY. SO ORDERED ON THOSE ADJOURNMENTS.

20  
21 **SUP. ANTONOVICH:** ON ITEM 66, I WOULD JUST LIKE TO AMEND IT TO  
22 REQUEST THE SHERIFF TO PROVIDE THE BOARD WITH AN UPDATE EVERY  
23 TWO MONTHS FOR THE NEXT SIX MONTHS ON THEIR EVALUATION OF THE  
24 ADEQUACY OF THE 16 ADDITIONAL POSITIONS CONTRACTED FOR BY THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 STATE IN ORDER FOR THE STATE BOARD OF PRISON TERMS TO COMPLY  
2 WITH THE VALDIA SETTLEMENT.

3

4 **SUP. KNABE:** MADAM CHAIR?

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. IS THIS A REPORT?

7

8 **SUP. ANTONOVICH:** YES.

9

10 **SUP. MOLINA, CHAIR:** YOU'RE TRYING TO DO IT TODAY OR YOU'RE  
11 GOING TO...

12

13 **SUP. ANTONOVICH:** NO. IT'S ITEM 66 AND THIS IS THE AMENDMENT.

14

15 **SUP. MOLINA, CHAIR:** OKAY. I'M SORRY. YOU'RE CALLING UP ITEM  
16 66. THERE'S AN AMENDMENT THAT HAS BEEN PRESENTED.

17

18 **SUP. ANTONOVICH:** RIGHT. THAT WE HAVE THE SHERIFF REPORT EVERY  
19 TWO MONTHS FOR THE NEXT SIX MONTHS.

20

21 **SUP. MOLINA, CHAIR:** DOES EVERYONE HAVE A COPY? ALL RIGHT. ANY  
22 QUESTION OR COMMENT ON THAT? IF NOT, SO ORDERED ON THAT.

23

24 **SUP. ANTONOVICH:** THAT'S ALL I HAVE, MADAM CHAIR.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** MADAM CHAIR, I FORGOT, I HELD ITEM NUMBER 7 FOR AN  
2   AMENDMENT.

3

4   **SUP. MOLINA, CHAIR:** NUMBER 7?

5

6   **SUP. KNABE:** YES. I HAD HELD THAT AND...

7

8   **SUP. MOLINA, CHAIR:** I DON'T SHOW IT HELD. WAS IT HELD? ITEM 7?

9

10   **SUP. KNABE:** ...BASICALLY-- RIGHT. IT'S A MENTORING DIRECTING--  
11   DECLARING THE NATIONAL MENTORING MONTH. MY AMENDMENT, WHICH IS  
12   BEING HANDED OUT RIGHT NOW, IS THAT I WOULD FURTHER MOVE THAT  
13   THE DIRECTOR OF D.C.F.S. ASSUME A LEADERSHIP ROLE WITH  
14   I.C.A.N. IN ACHIEVING THE GOAL OF PROVIDING A MENTOR FOR EVERY  
15   FOSTER CHILD BY THE YEAR 2010. AND THAT STATUS REPORTS BE  
16   PROVIDED TO THE BOARD BY THE I.C.A.N. TASK FORCE ON MENTORING  
17   AS APPROPRIATE. OKAY?

18

19   **SUP. MOLINA, CHAIR:** ALL RIGHT, 7 WITH THAT AMENDMENT.

20

21   **SUP. MOLINA, CHAIR:** AS AMENDED BY MR. KNABE, SECONDED BY MR.  
22   ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

23

24   **SUP. KNABE:** THANK YOU.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** ALL RIGHT. ON MY ITEMS, ON ITEM NUMBER 17,  
2    ON THE WORKMAN'S COMP ISSUE, I'M CONCERNED ABOUT THE FACT THAT  
3    WE STILL DON'T HAVE A LOT OF THE INFORMATION THAT WE NEED, SO  
4    I'D LIKE TO PUT IN THIS AMENDMENT. THE COUNTY SPENDS HUNDREDS  
5    OF MILLIONS OF DOLLARS EACH YEAR ON DISABILITY-RELATED  
6    BENEFITS, INCLUDING WORKMAN'S COMP COMPENSATION BENEFITS UNDER  
7    STATE LABOR CODE 4850 AND RETIREMENT BENEFITS. DATA HAS SHOWN  
8    THE NUMBER OF LOS ANGELES COUNTY FIRE FIGHTERS AND SHERIFF'S  
9    EMPLOYEES RETIRING WITH SERVICE CONNECTED DISABILITY  
10    RETIREMENTS BENEFITS IN TWO OR THREE TIMES HIGHER THAN ANY  
11    OTHER JURISDICTION. THESE NUMBERS MAKE CLEAR THAT MAJOR REFORM  
12    IS NEEDED IN THE COUNTY TO PREVENT THE UNNECESSARY DRAIN OF  
13    OUR TAX DOLLARS. NUMEROUS REFORMS HAVE BEEN IDENTIFIED AND  
14    DISCUSSED IN THE COUNTY FOR SEVERAL YEARS. HOWEVER, FEW HAVE  
15    BEEN IMPLEMENTED. FOR EXAMPLE, IN 2000, THE C.A.O. NOTED THAT  
16    THE COUNTY'S THRESHOLD TO QUALIFY FOR S.C.D.R. IS MORE LENIENT  
17    THAN THE CITY OF LOS ANGELES STANDARD AND THIS REMAINS THE  
18    SAME TODAY. I'M CONCERNED THAT SUCH POTENTIAL REFORMS ARE NOT  
19    A PRIORITY, HAVE NOT BEEN PURSUED AGGRESSIVELY. IN ORDER TO  
20    CONTINUE TO SERVE THOSE INDIVIDUALS WHO RIGHTFULLY DESERVE  
21    THESE BENEFITS, IT IS NECESSARY TO TAKE ALL THE STEPS TO  
22    IMPLEMENT ANY POSSIBLE REFORMS AND TO ELIMINATE FRAUD OR ABUSE  
23    OF THE SYSTEM. I THEREFORE MOVE THE C.A.O. WORK IN CONJUNCTION  
24    WITH THE AUDITOR-CONTROLLER AND LOS ANGELES COUNTY EMPLOYEES  
25    RETIREMENT ASSOCIATION ON A CASE-BY-CASE INVESTIGATION OF ALL



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CURRENT RECIPIENTS OF THE S.C.D.R. BENEFITS TO IDENTIFY  
2 WHETHER OR NOT ANY FRAUD OR ABUSE IN THE SYSTEM EXISTS, TO  
3 DETERMINE WHICH BENEFITS THEY ARE RECEIVING AND IN WHAT  
4 AMOUNT, INCLUDING S.C.D.R., WORKMAN'S COMPENSATION, LABOR CODE  
5 4850 AND LACERA RETIREMENT BENEFITS AND TO HELP CRYSTALLIZE  
6 HOW ALL OF THESE BENEFITS ARE OR CAN BE COORDINATED. THE  
7 C.A.O. SHOULD REPORT BACK IN 14 DAYS WITH A TIME LINE AND  
8 METHODOLOGY FOR COMPILING A CASE-BY-CASE INVESTIGATION. I  
9 FURTHER MOVE THAT THE C.A.O. REPORT REQUESTED ON DECEMBER THE  
10 7TH OF 2004 INCLUDE AN ACTION PLAN TO DETERMINE WHY THE RATE  
11 OF REQUESTING THESE BENEFITS IS SO MUCH HIGHER FOR THE COUNTY  
12 EMPLOYEES AND WHAT REFORMS CAN BE IMPLEMENTED TO IMPROVE OUR  
13 SYSTEM. THE C.A.O. SHOULD SPECIFY THE REFORMS THAT WILL BE  
14 IMPLEMENTED WITH THE TIME LINE INDICATING LENGTH OF  
15 IMPLEMENTATION. SO MOVED BY MYSELF, SECONDED BY MS. BURKE. IF  
16 THERE'S NO OBJECTION, SO ORDERED. SO THAT'S AN AMENDMENT TO  
17 ITEM NUMBER 17.

18

19 **SUP. YAROSLAVSKY:** CAN I JUST UNDERSTAND?

20

21 **SUP. MOLINA, CHAIR:** I'M SORRY. YOU HAD A QUESTION? I  
22 APOLOGIZE.

23

24 **SUP. YAROSLAVSKY:** YEAH, I DID. ARE YOU REQUIRING, IN THIS  
25 MOTION-- DOES THE MOTION REQUIRE THAT EVERY CASE BE LOOKED AT?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 OR IS IT ASKING YOU TO DEVELOP A, KIND OF A STANDARDIZED  
2 APPROACH THAT MIGHT MITIGATE THE NEED TO GO THROUGH EVERY  
3 SINGLE CASE. I'M ONLY LOOKING AT IT FROM THE STANDPOINT OF  
4 TIME AND WORK.

5

6 **SUP. MOLINA, CHAIR:** I'M ASKING WHAT THE TIME LINE AND THE  
7 METHODOLOGY IS TO HOW HE'S GOING TO APPROACH IT.

8

9 **C.A.O. JANSSEN:** YEAH, I WILL TAKE A LOOK AT WHAT IT WOULD TAKE  
10 TO DO ALL OF THEM AND THEN, IF THAT'S OVERWHELMING, WE'LL COME  
11 BACK WITH ALTERNATIVES FOR THE BOARD TO CONSIDER THAT ARE...

12

13 **SUP. YAROSLAVSKY:** ALL RIGHT. THAT'S FINE.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANY OBJECTION? IF NOT, SO  
16 ORDERED ON THAT ITEM. OKAY. ITEM 18 WAS CONTINUED. WE HAVE  
17 ITEM NUMBER 26. I UNDERSTAND THERE'S A PUBLIC COMMENT ON THIS  
18 ITEM. WE HAVE CESAR AND MARIA TORRES. IS IT REGINALD BRAVO  
19 BRASS? OH, HE'S LEFT. OKAY. AND YVONNE MICHELLE AUTRY, PLEASE  
20 JOIN US. PLEASE PROCEED.

21

22 **CESAR TORRES:** GOOD AFTERNOON.

23

24 **SUP. MOLINA, CHAIR:** GOOD AFTERNOON.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 **CESAR TORRES:** WE'RE JUST HERE TO GIVE A STATEMENT.

2

3 **SUP. MOLINA, CHAIR:** YOU'RE GOING TO HAVE TO SPEAK CLEARLY INTO  
4 THE MICROPHONE. OH, YOU'RE GOING TO BE SPEAKING? PLEASE.

5

6 **MARIA TORRES:** OKAY, OUR CASE BEGAN ON OR ABOUT A MONTH AGO  
7 WHEN THE D.C.F.S. WORKER, MELINA REVEDO, TOOK THREE OF OUR  
8 KIDS FROM US FOR ANONYMOUS REPORTS MADE TO D.C.F.S. OFFICE.  
9 TWO OF THE KIDS ARE MINE'S AND MY HUSBAND TOGETHER, ONE, THE  
10 OLDEST, IT'S FROM A PRIOR RELATIONSHIP. WE WENT TO COURT AND  
11 WE GOT OUR COURT ORDERS WHERE WE'RE SUPPOSED TO VISIT OUR KIDS  
12 THREE HOURS A WEEK. D.C.F.S. WORKERS ONLY GAVE US ONE HOUR A  
13 WEEK WITH OUR KIDS. ALSO, COURT ORDER STATED WE-- D.C.F.S.  
14 WORKERS HAD TO VISIT MATERNAL-- BOTH MATERNAL GRANDPARENTS'  
15 HOUSES SO KIDS COULD BE PLACED THERE, THEY WOULD BE OUT OF THE  
16 FOSTER HOMES, BUT NONE OF THIS HAS BEEN DONE. WE REQUESTED OUR  
17 KIDS TO BE PLACED AT MATERNAL GRANDPARENTS FOR THE HOLIDAYS,  
18 BUT NO-- D.C.F.S. WORKERS SAID THEY HAVE NO COURT ORDERS,  
19 THERE'S NOTHING SPECIAL ABOUT CHRISTMAS, SO THEY SHOULDN'T BE  
20 PLACED THERE.

21

22 **CESAR TORRES:** YES, MADAM. THEY'VE BEEN REAL RUDE TO US, THEY  
23 DO NOT HELP US WHATSOEVER. IT'S BEEN A MONTH AND OUR THREE  
24 YOUNGER CHILDREN ARE STILL IN A FOSTER HOME. A D.C.F. WORKER  
25 HAS...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** HAVE YOU BEEN TO COURT?

3

4 **CESAR TORRES:** YES, MA'AM.

5

6 **SUP. MOLINA, CHAIR:** THAT'S WHERE YOU NEED TO GO.

7

8 **MARIA TORRES:** YEAH, BUT THEY SEND ORDERS WHERE THEY HAVE--  
9 D.C.F.S. WORKERS GO VISIT RELATIVES' HOUSES, SEE IF OUR KIDS  
10 COULD BE PLACED THERE, BUT YET THEY HAVEN'T DONE ANYTHING.

11

12 **SUP. MOLINA, CHAIR:** AGAIN. THOSE ARE THE ORDERS OF THE JUDGE  
13 AND THEY WERE THE ONES THAT WOULD ENFORCE IT. WE DO NOT DO  
14 THAT HERE AND YOU NEED TO KNOW THAT.

15

16 **CESAR TORRES:** YES, MA'AM, WE'RE NOT HERE-- WE'RE JUST SAYING  
17 THAT THE D.C.F.S. WORKERS ARE NOT...

18

19 **MARIA TORRES:** THEY'RE NOT HELPING US IN ANYTHING.

20

21 **CESAR TORRES:** TO HELP US GET OUR KIDS. TO HELP US...

22

23 **SUP. MOLINA, CHAIR:** WHAT IS THE KIND OF HELP WOULD YOU LIKE TO  
24 HAVE?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **MARIA TORRES:** WHERE THEY INFORM US ABOUT STUFF THAT'S GOING  
2   ON. I MEAN...

3

4   **SUP. MOLINA, CHAIR:** YOU WENT TO COURT AND THE COURT MADE A  
5   DETERMINATION. WHAT WAS THE DETERMINATION?

6

7   **CESAR TORRES:** NO, MA'AM. WE JUST WENT TO THE PRETRIAL.

8

9   **SUP. MOLINA, CHAIR:** YOU WENT TO WHAT?

10

11   **MARIA TORRES:** TO A HEARING, WHERE THEY TELL US WE HAVE TO GO  
12   TO CLASSESS.

13

14   **SUP. MOLINA, CHAIR:** RIGHT. SO YOU'RE GOING TO CLASSES?

15

16   **MARIA TORRES:** WE'RE GOING TO CLASSES. WE'RE DOING EVERYTHING  
17   THEY ASKED US TO DO. BUT...

18

19   **SUP. MOLINA, CHAIR:** WELL, WHEN YOU COMPLETE ALL OF THAT, THEN  
20   YOU'LL BE IN A BETTER POSITION TO SEE WHAT KIND OF REMEDY THE  
21   COURT WILL PROVIDE YOU AS TO YOUR CHILDREN.

22

23   **MARIA TORRES:** SO THEN HOW ABOUT FOR OUR VISITATION RIGHTS WITH  
24   OUR KIDS?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** AGAIN, YOUR VISITATION RIGHTS ARE DIRECTED  
2   BY THE COURTS.

3

4   **CESAR TORRES:** YES, BUT THE D.C.F.S. WORKERS ARE NOT FOLLOWING  
5   BY WHAT THE COURT ORDERED.

6

7   **SUP. MOLINA, CHAIR:** YOU CAN GO BACK TO COURT AND YOU CAN  
8   PETITION THE COURT IF THAT IS NOT CORRECT. ARE YOUR VISITATION  
9   RIGHTS ARE NOT BEING HONORED? DO YOU NOT HAVE MONITORED  
10  VISITS?

11

12  **MARIA TORRES:** YES, WE DO.

13

14  **SUP. MOLINA, CHAIR:** AND YOU DON'T GO TO THESE MONITORED...

15

16  **MARIA TORRES:** YES, WE DO BUT THEY'RE SUPPOSED TO BE THREE  
17  HOURS A WEEK AND SHE'S ONLY GIVING US ONE HOUR, ONE DAY A  
18  WEEK.

19

20  **SUP. MOLINA, CHAIR:** ALL RIGHT. I DON'T KNOW WHAT YOUR ORDER IS  
21  BUT THERE IS SOMEONE HERE FROM CHILDREN SERVICES, SHE'S  
22  STANDING RIGHT UP. YOU CAN GO OVER TO HER AND THEN YOU CAN  
23  FILE A COMPLAINT WITH THEM.

24

25  **CESAR TORRES:** THANK YOU.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **MARIA TORRES:** THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** MISS AUTRY.

5

6 **YVONNE MICHELLE AUTRY:** YES. I HAD ORIGINALLY, LIKE I SAID, I  
7 THOUGHT THAT YOU WERE SYMPATHETIC BUT, AS YOU CAN SEE, IT'S  
8 NOT JUST ABOUT ME. THIS COUPLE HAS EXPRESSED WHAT SO MANY  
9 PARENTS HAVE EXPRESSED, AND ALSO GENEVIEVE CLAVREUL, THEIR  
10 LIES IN THE SOCIAL WORKERS' REPORT AND UNDER THE MASTER BIND,  
11 YOU ARE RESPONSIBLE, NOT JUST FOR THE LEGISLATION OR NOT JUST  
12 FOR THE JUDGMENTS RENDERED BY THE JUDGES IN DEPENDENCY, UNDER  
13 THE MASTER BOND, AS SUPERVISORS, YOU ARE RESPONSIBLE WHEN  
14 SOCIAL WORKERS LIE AND THEY FILE LIES IN THEIR REPORT. YOU'RE  
15 RESPONSIBLE FOR ATTORNEYS THAT DO NOT REPRESENT US, THEY  
16 MISREPRESENT US SO THAT OUR CHILDREN CAN BE TAKEN, BECAUSE  
17 THAT'S WHEN FEDERAL FUNDS ARE RELEASED. THEY'RE SEPARATED FROM  
18 US, THEY CAN BE CONTROLLED, THEY'RE ABUSED, THEY'RE  
19 RESTRAINED, THEY'RE DRUGGED, THEY'RE IMPLANTED, THEY'RE  
20 SEXUALLY ABUSED AND THEN THEY'RE MEDICATED. AND THAT IS PART  
21 OF THE CONSPIRACY. LIKE I SAID, IT'S AN EXERCISE IN  
22 EXPERIMENTATION AND MIND CONTROL OF BLACK PEOPLE, PEOPLE OF  
23 COLOR AND EVEN SOME CAUCASIANS. SO I THINK YOUR ATTITUDE WAS  
24 SO INCREDIBLY INHUMANE-- I THINK YOU ARE JUST VERY INSENSITIVE  
25 TO THESE PEOPLE. THEY'RE NOT THE ONLY ONES AND YOU ARE



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1 RESPONSIBLE. AND OUTSIDE OF TAKING LEGAL ACTION AGAINST YOU,  
2 YOU OBVIOUSLY HAVE NO CARE, NO CONCERN FOR THE SUFFERING OF  
3 PARENTS. THEY'RE IN COMPLIANCE WHEN THE SOCIAL WORKERS ARE NOT  
4 HONORING JUDGMENTS. I THINK THAT'S HORRIBLE. WHAT ARE THEY  
5 SUPPOSED TO DO? I'VE, YOU KNOW, ASKED FOR HELP FOR THREE YEARS  
6 NOW. MY BABY IS THREE YEARS AND THREE MONTHS AND MY JUDGE IS  
7 IN VIOLATION OF COURT ORDERS FROM-- WELL, ACTUALLY, MERIT, WE  
8 DON'T EVEN GET TO SEE OUR CHILD BUT WE HAVE STILL LEGAL TWO  
9 HOURS A WEEK AND WE'RE BEING VIOLATED. SO, I MEAN, WHAT IS OUR  
10 RECOURSE? GENEVIEVE CLAVREUL HAS SUBMITTED THAT WE EXPAND THE  
11 BOARD SO THAT YOU PEOPLE DO NOT ABUSE YOUR AUTHORITY, BECAUSE  
12 THERE'S SO FEW OF YOU, YOU OBVIOUSLY DON'T HONOR SOME OF OF  
13 OUR COMPLAINTS, OUR CONCERNS AND THEN YOU THROW IT BACK INTO  
14 DEPENDENCY AND IN THE FAMILY AND THEN WE'RE STILL SEPARATED  
15 FROM OUR CHILDREN, WHO ARE RESTRAINED, ABUSED, THEY'RE  
16 SUFFERING, BECAUSE THEY MISS THEIR PARENTS. AND THEN THEY'RE  
17 MEDICATED AND THEN THAT'S MORE MONEY FOR YOUR SYSTEM, IT  
18 GENERATES MORE REVENUE AND THEN THEY'RE PUT IN MENTAL  
19 INSTITUTIONS AND THAT'S GOT TO STOP. YOU KNOW, ABOUT THE  
20 TSUNAMI AND EARTHQUAKE, GOD DOESN'T LIKE CORRUPTION. GOD HATES  
21 LIARS AND CORRUPTION AND CALIFORNIA, LOS ANGELES, IS LONG  
22 OVERDUE FOR RETRIBUTION. THERE'S A SCRIPTURE IN REVELATION  
23 THAT TALKS ABOUT A CITY BY THE SEA THAT WAS SO CORRUPT AND WAS  
24 WARNED OF ITS CORRUPTION AND ITS VIOLENCE. I THINK ABOUT THE  
25 HOMOSEXUALS THAT YOU PEOPLE RECEIVE MONEY FROM, THE



**The Meeting Transcript of  
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1 PEDOPHILES, THE A.C.L.U., HOW YOU DISREGARD THE PUBLIC'S  
2 COMMENTS. SO I WOULD HOPE THAT YOU WOULD BE PREPARED IN CASE A  
3 TSUNAMI, EARTHQUAKE, TIDAL WAVE, OR ANYTHING ELSE IN TERMS OF  
4 A NATURAL CRISIS, CALAMITY HIT BECAUSE THEN MAYBE YOU WOULD BE  
5 MORE RESPONSIBLE TO THE PUBLIC FOR WHAT YOU HAVE SWORN, AS A  
6 GOVERNMENT BY AND FOR THE PEOPLE, NOT FOR YOURSELVES AND NOT  
7 JUST TO SERVE YOURSELF. AND I WAS NOT SPEAKING EARLIER FROM MY  
8 OWN BENEFIT, I WAS SPEAKING FOR OTHER PEOPLE WHO ARE  
9 MISREPRESENTED OR NOT REPRESENTED AT ALL, BECAUSE THEY'RE  
10 MEDICATED OR THEY'RE IN THE STREET OR, YOU KNOW, THEY'RE  
11 AFRAID. SO IT WAS NOT JUST PERSONAL AND SELFISH.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU, MISS AUTRY. ALL RIGHT. ON THIS  
14 ITEM, ITEM 26, MOVED BY SUPERVISOR KNABE, SECONDED BY  
15 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.  
16 ITEM 33 WAS HELD BY DR. GENEVIEVE CLAVREUL. IF SHE WOULD JOIN  
17 US, PLEASE. HAS SHE LEFT? THE DOCTOR HAS LEFT THE HOUSE. ALL  
18 RIGHT. SO, ON THAT ITEM, MOVED BY SUPERVISOR KNABE, SECONDED  
19 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.  
20 I'D LIKE TO ASK THAT WE ADJOURN IN THE MEMORY OF HECTOR  
21 MARTINEZ. HECTOR MARTINEZ IS THE BROTHER OF MY LONG-TIME STAFF  
22 MEMBER, ALMA MARTINEZ. SHE'S HAD A TOUGH YEAR, AS HER BROTHER  
23 DEALT WITH THIS VERY, VERY KIND OF TRAUMATIC TIME IN THEIR  
24 LIFE. WE WANT TO EXTEND OUR HEARTFELT CONDOLENCES TO ALMA AND  
25 HER ENTIRE FAMILY DURING THIS MOST DIFFICULT TIME.





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1

2 **SUP. KNABE:** I'D LIKE TO JOIN ON THAT.

3

4 **SUP. ANTONOVICH:** PUT ME ON THAT AS WELL.

5

6 **SUP. MOLINA, CHAIR:** WE'LL PUT ALL MEMBERS ON. APPRECIATE IT.

7 ALL RIGHT. MS. BURKE, YOUR SPECIALS.

8

9 **SUP. BURKE:** WE ALREADY ADJOURNED IN MEMORY OF ROBERT--

10 CONGRESSMAN MATSUI BUT I MOVE THAT, WHEN WE ADJOURN TODAY, WE

11 ADJOURN IN MEMORY OF CONGRESSWOMAN SHIRLEY CHISHOLM, THE FIRST

12 AFRICAN-AMERICAN WOMAN ELECTED TO CONGRESS AND THE FIRST

13 AFRICAN-AMERICAN TO SEEK A MAJOR PARTY NOMINATION FOR FOR

14 PRESIDENT WHO PASSED AWAY AT THE AGE OF 80. SHE WAS AN

15 ACTIVIST AND A WOMAN OF GREAT COURAGE. SHE HAD HIGH

16 EXPECTATIONS FOR HERSELF AND THE PEOPLE AROUND HER. SHE HAD

17 BEEN AN EDUCATOR, SHE WAS IN THE NEW YORK STATE ASSEMBLY FOR A

18 PERIOD OF, LIKE, FIVE OR SIX YEARS. SHE TOOK A NEW

19 CONGRESSIONAL SEAT AND SOME PEOPLE REMEMBER THAT, WHEN SHE WAS

20 APPOINTED TO CONGRESS, THEY PUT HER ON THE AGRICULTURAL

21 COMMITTEE AND SHE STOOD UP AND SHE RAISED UP AND THAT WAS AT A

22 TIME WHEN VERY FEW PEOPLE EVER REALLY COMPLAINED ABOUT THEIR

23 COMMITTEE ASSIGNMENTS, THEY JUST SORT OF TOOK WHATEVER THEY

24 WERE GIVEN, BUT SHE STOOD UP AND I THINK IT MADE A LOT OF

25 DIFFERENCE IN TERMS OF FUTURE OPPORTUNITIES FOR NEW PEOPLE WHO



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1 CAME INTO CONGRESS BECAUSE THE PRESS PICKED THAT UP AND IT  
2 BECAME A BIG ISSUE. HER PRESIDENTIAL CAMPAIGN WAS ONE OF  
3 WHERE, I THINK, SHE ENCOURAGED A NUMBER OF YOUNG PEOPLE TO GET  
4 INVOLVED IN THE PROCESS AND SHE TRAVELED AROUND THIS COUNTRY,  
5 SHE DEVELOPED MANY YOUNG PEOPLE AS INTERNS WHO LATER WENT INTO  
6 BUSINESS, INTO GOVERNMENT AND SHE WAS A VERY OUTSTANDING  
7 MEMBER OF CONGRESS. I HAD THE ABILITY TO SERVE WITH HER OVER A  
8 PERIOD OF SOME SIX YEARS AND TO KNOW HER VERY WELL AND  
9 CERTAINLY SHE'S A PERSON OF GREAT ESTEEM AND SOMEONE THAT WILL  
10 BE MISSED, TREMENDOUSLY MISSED.

11

12 **SUP. MOLINA, CHAIR:** I'D LIKE TO JOIN AS WELL IN THE  
13 ADJOURNMENT OF CONGRESSWOMAN SHIRLEY CHISHOLM. I MEAN, THERE'S  
14 NO DOUBT THAT SHE PROVIDED INSPIRATION. I DIDN'T KNOW HER AS  
15 MUCH AS A CONGRESSWOMAN. I GOT TO KNOW HER WHEN SHE RAN FOR  
16 PRESIDENT OF THIS COUNTRY AND IT WAS SO IMPRESSIVE THAT A  
17 BLACK WOMAN DECIDED TO RUN AND SHE TOLD US ALL WHY SHE SHOULD  
18 AND SHE WAS SO ARTICULATE IN EVERY ISSUE THAT SHE ADDRESSED.  
19 AND I THINK IT CREATED, AS YOU SAID, THE KIND OF MOTIVATION  
20 AND INSPIRATION FOR MANY OF US TO CONTINUE TO STAY INVOLVED  
21 AND TO BE INVOLVED AND TO UNDERSTAND THAT SOMETIMES THESE  
22 ISSUES NEED TO BE TAKEN ON, EVEN WHEN IT'S UNBELIEVABLE ODDS,  
23 BUT SHE CERTAINLY HAS BEEN AN INSPIRATION FOR ME ON EVERY  
24 OTHER ISSUE. I'M CONSTANTLY REMINDED BY HER. I'M SORRY TO SEE



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1 HER PASSING. ALL RIGHT. ALSO, SUPERVISOR KNABE, IS THERE ANY  
2 OBJECTION TO ALL MEMBERS?

3

4 **SUP. BURKE:** OH, I DIDN'T FINISH. I HAD JOHNETTA MICHELLE  
5 BURNS, WHO PASSED AWAY ON JANUARY 3RD. SHE'S THE DAUGHTER OF  
6 LONG-TIME SECOND DISTRICT CONSTITUENT, EMILY BURNS AND HER  
7 THREE SONS, JOHN, PAUL, JOSHUA AND JEREMIAH AND A SISTER,  
8 BARBARA ROPER. AND ROBERT LEONARD, A LONG-TIME EMPLOYEE OF THE  
9 DEPARTMENT OF AGRICULTURAL COMMISSIONS, WEIGHTS AND MEASURES,  
10 SINCE 1986, PASSED AWAY OF HEART FAILURE ON OCTOBER 14TH. HE  
11 WAS 69 YEARS OLD. HE'S SURVIVED BY HIS WIFE, MARY, AND A SON,  
12 ROBERT LEONARD, JR. CHARLOTTE JAN BOWMAN, AN EXECUTIVE  
13 DIRECTOR OF CHARLOTTE HOUSE, A DOMESTIC VIOLENCE CENTER IN THE  
14 CITY OF CARSON WHICH HAS BEEN SERVING THE COMMUNITY FOR OVER  
15 20 YEARS. SHE PASSED AWAY ON NEW YEAR'S DAY MORNING AFTER A  
16 BATTLE WITH CANCER OF OVER 10 YEARS. SHE WAS 63 YEARS OLD.  
17 SHE'S SURVIVED BY HER HUSBAND, JOE BOWMAN, AND TWO DAUGHTERS,  
18 DARLENE AND LISA BOWMAN. THAT CONCLUDES MY ADJOURNMENTS.

19

20 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. MS.  
21 BURKE, I'M GOING TO READ IN A MOTION THAT I FORGOT TO READ IN  
22 DURING MY TIME IF I COULD. I'LL HAVE THE STAFF PASS IT OUT. ON  
23 DECEMBER THE 14TH-- AND THIS IS A MOTION IN CONJUNCTION, ALSO  
24 CO-AUTHORED BY SUPERVISOR BURKE AS WELL. ON DECEMBER 14TH,  
25 2004, THE BOARD OF SUPERVISORS REQUESTED THE DEPARTMENT OF



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1 PUBLIC SOCIAL SERVICES TO PROVIDE AN ACTION PLAN FOR ENHANCING  
2 SERVICES TO HOMELESS CALWORKS FAMILIES IN RESPONSE TO THE  
3 INCREASED NUMBER OF FAMILIES ON THE SKID ROW AREA. IN  
4 DEVELOPING THIS PLAN, THE DEPARTMENT INCLUDED TWO STRATEGIES  
5 REQUIRING THE TRANSFER OF CALWORKS SINGLE ALLOCATION FUNDING  
6 TO LOS ANGELES HOMELESS SERVICE AUTHORITY. THOSE STRATEGIES  
7 ARE FORMING AN OUTREACH TEAM TO IDENTIFY HOMELESS FAMILIES IN  
8 SKID ROW IN CONNECTION WITH APPROPRIATE SERVICES AND, NUMBER  
9 TWO, TO INCREASING THE NUMBER OF EMERGENCY SHELTER BEDS AND  
10 HOTEL VOUCHERS FOR HOMELESS CALWORKS FAMILIES AND CHILDREN.  
11 THESE STRATEGIES, ALONG WITH OTHERS, ARE OUTLINED AND  
12 SUBMITTED BY D.P.S.S. AND THEIR ACTION PLAN WILL MAKE AN  
13 IMPORTANT CONTRIBUTION TO THE CRITICAL EFFORT TO REDUCE  
14 HOMELESSNESS AMONG FAMILIES WITH CHILDREN. WE THEREFORE MOVE  
15 THAT THE BOARD DELEGATE TO THE DIRECTOR OF D.P.S.S. THE  
16 AUTHORITY TO AMEND CONTRACT NUMBER 75159 WITH L.A.H.S.A.,  
17 WHICH TOOK EFFECT DECEMBER 15TH, TO INCREASE THE MAXIMUM  
18 CONTRACT AMOUNT BY NO MORE THAN \$1.5 MILLION FOR THE PERIOD  
19 JANUARY 11TH THROUGH JUNE 30TH FOR OUTREACH EMERGENCY SHELTER  
20 AND SERVICES TO HOMELESS FAMILIES, AND TO BE ALLOCATED BY  
21 SUPERVISORIAL DISTRICT ON CALWORKS CASELOAD DENSITY. WE  
22 FURTHER MOVE THAT THE BOARD OF SUPERVISORS INSTRUCT D.P.S.S.  
23 TO EVALUATE THE EFFECTIVENESS OF THE SKID ROW OUTREACH  
24 STRATEGIES AND REPORT BACK IN 60 DAYS AND EXPAND OUTREACH  
25 STRATEGIES INTO EACH SUPERVISORIAL DISTRICT UTILIZING THE BEST



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1 PRACTICES AND LESSONS LEARNED. WE FURTHER MOVE THE DEPARTMENT  
2 OF PUBLIC SOCIAL SERVICES, IN CONJUNCTION WITH L.A.H.S.A.,  
3 SUBMIT MONTHLY REPORTS FOR THE NEXT SIX MONTHS ON SPECIFICALLY  
4 HOW EACH FAMILY HAS BEEN ASSISTED, REFERRED AND CASE MANAGED  
5 AND THE OUTCOMES AND EXPERIENCE WITH EACH FAMILY IN TERMS OF  
6 EFFORTS TO ASSIST THEM IN ATTAINING STABILITY. SO THAT IS A  
7 MOTION FOR NEXT WEEK.

8

9 **SUP. BURKE:** I HAD A MOTION THAT I DID NOT INTRODUCE ALSO. THE  
10 CENTER FOR MEDICARE AND MEDICAID SERVICES WILL BE POSTING A  
11 NOTICE IN THE NEWSPAPER TOMORROW TERMINATING MARTIN LUTHER  
12 KING DREW MEDICAL CENTER FROM PARTICIPATING IN THE MEDICARE  
13 PROGRAM, EFFECTIVE JANUARY 19TH. IF THIS COMES TO PASS, THE  
14 RESULTING LOSS OF OVER 200 MILLION IN FUNDING WILL HAVE A  
15 DEVASTATING IMPACT ON THE DEPARTMENT OF HEALTH SERVICES FISCAL  
16 STABILITY AND SIGNIFICANT IMPLICATIONS FOR THE ENTIRE DHS  
17 HEALTHCARE SYSTEM. GIVEN THIS POTENTIAL IMPACT, SHOULD CMS  
18 FULLY EXECUTE TERMINATION OF THE HOSPITAL'S MEDICARE  
19 PARTICIPATION, THIS BOARD WILL BE FACED WITH SIGNIFICANT  
20 QUESTIONS ABOUT THE FUTURE VIABILITY OF THE COUNTY NETWORK OF  
21 HOSPITALS. OBVIOUSLY, THE ACTION BY C.M.S. IS A SUBJECT OF  
22 GREAT CONCERN TO BOTH THE COMMUNITY AND THE HOSPITAL'S  
23 EMPLOYEES AS THIS IS A SPECTRE OF LOSING ACCESS TO THE  
24 CRITICAL HEALTHCARE SERVICES PROVIDED BY KING HOSPITAL. WHILE  
25 I EXPECT THE STAFF AT THE HOSPITAL WILL BE ABLE TO OVERCOME



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1 THE LATEST CHALLENGES AND HAVE THE C.M.S. TERMINATION NOTICE  
2 WITHDRAWN, WE MUST BE PREPARED IN THE EVENT THEY ARE NOT  
3 SUCCESSFUL. HOWEVER, SHOULD THE HOSPITAL NOT BE ABLE TO  
4 SURMOUNT THE LATEST OBSTACLE, IT IS CRITICAL THAT THE COUNTY  
5 HAVE A PLAN IN PLACE TO MAKE SURE HEALTHCARE NEEDS OF SOUTH  
6 LOS ANGELES COMMUNITY CONTINUE TO BE MET. I THEREFORE MOVE  
7 THAT THE BOARD OF SUPERVISORS INSTRUCT THE DIRECTOR OF HEALTH  
8 SERVICES TO REPORT BACK BY JANUARY 10TH ON THE IMPLICATIONS TO  
9 THE COUNTY HEALTH SYSTEM SHOULD KING DREW MEDICAL CENTER BE  
10 UNSUCCESSFUL IN MAKING SUFFICIENT IMPROVEMENTS TO HAVE  
11 IMMEDIATE JEOPARDY TERMINATION REMOVED BY CMS AND THE  
12 DEPARTMENT'S INITIAL RECOMMENDATIONS TO ADDRESS THIS POTENTIAL  
13 LOSS OF REVENUE.

14

15 **SUP. KNABE:** MADAM CHAIR? MADAM CHAIR?

16

17 **SUP. MOLINA, CHAIR:** YES, MR. KNABE?

18

19 **SUP. KNABE:** THE QUESTION IS, HOW DO WE DO THIS IN LIGHT OF  
20 EVERYTHING ELSE GOING ON? I MEAN...

21

22 **SUP. MOLINA, CHAIR:** REALLY.

23

24 **SUP. BURKE:** WELL, I THINK THAT WE HAVE TO AT LEAST NOT WAIT--  
25 I ASSUME THAT EVERYTHING'S GOING TO GO FINE. BUT, FIRST OF



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1 ALL, I THINK THE SERIOUSNESS HAS TO BE PUSHED AND EVERYONE HAS  
2 TO BE ACCEPT THAT AND ALL I'M SAYING IS THAT WE NEED TO KNOW  
3 WHAT HAPPENS.

4

5 **SUP. KNABE:** WELL, I MEAN, I GUESS MY CONCERN WOULD BE IS, I  
6 MEAN, THE MOTION SOUNDS FINE AND EVERYTHING BUT IT SEEMS  
7 LIKE...

8

9 **SUP. BURKE:** I CAN PUT THIS OVER UNTIL AFTER THE JANUARY 19TH  
10 BUT I DON'T THINK THAT WOULD BE THE APPROPRIATE TIME.

11

12 **SUP. MOLINA, CHAIR:** YEAH, BUT, MS. BURKE...

13

14 **SUP. KNABE:** I THINK IT WOULD BE.

15

16 **SUP. BURKE:** AFTER THE 19TH?

17

18 **SUP. MOLINA, CHAIR:** YOU'RE ASKING THEM TO DO AN AWFUL LOT OF  
19 WORK BASED ON...

20

21 **SUP. KNABE:** I THINK, UNTIL YOU GET SOMETHING FROM NAVIGANT,  
22 THE FINAL-- I MEAN, I JUST THINK IT'S PREMATURE.

23

24 **SUP. MOLINA, CHAIR:** I THINK THEY HAVE THEIR HANDS FULL NOW.

25





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1   **C.A.O. JANSSEN:** YEAH. IT WOULD BE AN ASTRONOMICAL AMOUNT OF  
2   WORK TO TRY TO FIGURE OUT EVEN HOW TO APPROACH AN ANSWER TO  
3   THIS BUT...

4

5   **SUP. BURKE:** BUT DON'T-- ARE YOU KIND OF THINKING ABOUT IT TO  
6   TRY TO FIGURE OUT...

7

8   **C.A.O. JANSSEN:** ABSOLUTELY. WE'RE THINKING ABOUT WHAT THE  
9   CONSEQUENCES ARE BUT...

10

11   **SUP. MOLINA, CHAIR:** MS. BURKE, IT'S LIKE TRYING TO THINK ABOUT  
12   OUT HOW WE'RE GOING TO HANDLE IT WHEN WE GO OFF THE CLIFF  
13   WITHOUT ANY MONEY FOR MOST OF OUR SYSTEM.

14

15   **C.A.O. JANSSEN:** RIGHT. YEAH.

16

17   **SUP. MOLINA, CHAIR:** SOMETHING TO THINK ABOUT BUT I DON'T KNOW  
18   IF WE'VE PLANNED EVERYTHING OUT AS YET.

19

20   **C.A.O. JANSSEN:** AND I DON'T KNOW THAT WE'VE RECEIVED THE  
21   LETTER YET FROM C.M.S.

22

23   **SUP. MOLINA, CHAIR:** WE HAVE NOT. WE HAVE NOT.

24

25   **SUP. BURKE:** NO, I UNDERSTAND WE HAVE NOT.



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1

2 **C.A.O. JANSSEN:** RIGHT. THEY TOLD US BY THE 5TH BUT WE HAVEN'T  
3 RECEIVED IT YET SO...

4

5 **SUP. YAROSLAVSKY:** IT'S ONLY THE 4TH.

6

7 **C.A.O. JANSSEN:** RIGHT. WELL, IN ANY EVENT, YOU KNOW, FROM A  
8 WORKLOAD STANDPOINT, WE WOULD DEFINITELY RECOMMEND THAT WE  
9 WAIT AND SEE.

10

11 **SUP. YAROSLAVSKY:** THIS COMES UNDER THE CATEGORY OF WE'LL JUMP  
12 OFF THAT BRIDGE WHEN WE GET TO IT.

13

14 **C.A.O. JANSSEN:** THAT'S EXACTLY RIGHT. MY FAVORITE SAYING. YOU  
15 DON'T JUMP OFF THE BRIDGE UNTIL YOU GET TO IT.

16

17 **SUP. MOLINA, CHAIR:** SO WITHDRAW THAT MOTION FOR NOW?

18

19 **SUP. BURKE:** ALL RIGHT. I'LL WITHDRAW IT.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. ALL RIGHT, ON THE-- OH, IT'S  
22 MY-- THOSE ARE ALL YOUR ITEMS, MS. BURKE? ALL RIGHT. IT'S MY  
23 UNDERSTANDING THAT WE HAVE A PUBLIC HEARING AND THAT ALL THAT  
24 ARE TESTIFYING ON ITEM NUMBER 83, THAT HEARING IS GOING TO BE



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1 CONTINUED BUT WE WANT TO ALLOW EVERYONE TO TESTIFY. I  
2 UNDERSTAND THEY HAVE TO BE SWORN IN, IS THAT CORRECT?

3

4 **CLERK VARONA-LUKENS:** THAT'S CORRECT, MADAM CHAIR. SO, WILL ALL  
5 THOSE WHO PLAN TO TESTIFY ON THE PUBLIC HEARING ITEM, PLEASE  
6 STAND, RAISE YOUR RIGHT HAND TO BE SWORN IN. [ ADMINISTERING  
7 OATH ]

8

9 **CLERK VARONA-LUKENS:** THANK YOU. PLEASE BE SEATED.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET'S BEGIN ON THE PUBLIC  
12 HEARING WITH PAMELA MANNING, FOLLOWED BY BRENDA C. DANIELS, IF  
13 THEY WOULD JOIN US AND RUDY RICO. PLEASE JOIN US. MISS  
14 MANNING, WHY DON'T YOU BEGIN.

15

16 **PAMELA MANNING:** THANK YOU, MADAM CHAIR, HONORABLE BOARD OF  
17 SUPERVISORS, LADIES AND GENTLEMEN, MY NAME IS PAMELA MANNING  
18 AND I'M HERE TODAY TO RELAY MY PERSPECTIVE, WHICH IS SHARED BY  
19 MANY MALE, FEMALE, MATURE, YOUNG, ENGINEER, NON-ENGINEER,  
20 ABOUT THE QUALIFICATIONS OF MR. DONALD L. WOLFE FOR THE ACTING  
21 DIRECTOR OF PUBLIC WORKS. MR. WOLFE IS CREDITED FOR SUPPORTING  
22 EQUAL ACCESS TO PROMOTIONS FOR WOMEN, BEING AN ACCESSIBLE  
23 MANAGER WHO LISTENS THROUGH THE CHAIN OF COMMAND AND IS BRAVE  
24 ENOUGH TO RESPOND TO WHAT HE HEARS. HE'S A LEADER WHO HAS MADE  
25 MISTAKES BUT, INSTEAD OF CHOOSING TO FORGET OR PRETEND, HE



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1 LEARNS AND HE CHALLENGES OTHERS TO LEARN WITH HIM. HE  
2 UNDERSTANDS THAT HIS PRIDE IS LESS IMPORTANT THAN THE  
3 DEVELOPMENT OF THE DEPARTMENT. MR. WOLFE SUPPORTS AND PROMOTES  
4 A CLIMATE FOR EQUAL ACCESS TO WOMEN FOR ROLES THAT HAVE BEEN  
5 HISTORICALLY HELD BY MEN. WHILE MOVING THROUGH HIS CAREER, HE  
6 HAS LEFT IN HIS WAKE THE FOLLOWING LIST OF WOMEN AS MID AND  
7 HIGH DIVISION LEVEL DECISION MAKERS: DIVISION CHIEF OF ADMIN.  
8 SERVICES, DIVISION CHIEF OF ENVIRONMENTAL PROGRAMS, DIVISION  
9 CHIEF OF BUDGET FUND MANAGEMENT, GROUP HEAD OF PUBLIC  
10 RELATIONS, EMPLOYEE HEALTH AND SAFETY MANAGER, ASSISTANT  
11 DIVISION CHIEF OF AD SERVICES, ASSISTANT DIVISION CHIEF OF  
12 HUMAN RESOURCES, ASSISTANT DIVISION ENGINEER OF WATERSHED  
13 MANAGEMENT, ASSISTANT DIVISION CHIEF OF GEOTECHNICAL MATERIALS  
14 ENGINEERING, THE FIRST ROAD MAINTENANCE SUPERVISOR EVER, AND,  
15 OH, YES, MYSELF, THE FIRST ASSISTANT FLEET ADMINISTRATOR. IT  
16 IS ALSO WORTH MENTIONING THAT THE MAJORITY OF THESE WOMEN ARE  
17 OF DIVERSE ETHNIC BACKGROUND AND NATIONAL ORIGIN. I WAS A  
18 SAFETY ASSISTANT WHEN I FIRST HAD THE OPPORTUNITY TO OBSERVE  
19 THE PHENOMENON THAT I WOULD SEE REPEATED BY MR. WOLFE. WE HAD  
20 TWO SURVEY EMPLOYEES THAT HAD JUST BEEN HIT BY MOTORISTS ON  
21 THE ROADWAY WITHIN APPROXIMATELY SIX WEEKS OF ONE ANOTHER. MR.  
22 WOLFE CAME DOWN FROM THE 12TH FLOOR TO SIT WITH THE SURVEY  
23 PARTY CHIEF, STAFF AND DISCUSS HOW CONCERNED HE WAS FOR THE  
24 AFFECTED GROUP. HIS WILLINGNESS TO HELP THEM IN WHATEVER WAYS  
25 THAT THEY THOUGHT THAT THEY NEEDED AND FINALLY TO OFFER HIS



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1 GENUINE CONDOLENCES. AS A NEOPHYTE IN THE DEPARTMENT, I  
2 THOUGHT THIS WAS WHAT I COULD COME TO EXPECT FROM ALL OF THE  
3 MANAGERS AT THAT LEVEL AND THAT WAS NOT CORRECT. OVER THE  
4 YEARS, I WOULD COME TO SEE MR. WOLFE'S APPROACHABLE STYLE AND  
5 AVAILABILITY BE ONE OF HIS UNIQUE QUALITIES THAT WOULD  
6 DISTINGUISH HIM FROM HIS PEERS. AS I MOVED THROUGH THE  
7 ORGANIZATION, I HAD THE OPPORTUNITY TO HOLD THE POSITION OF  
8 RISK MANAGER FOR PUBLIC WORKS AND ONE OF MY RESPONSIBILITIES  
9 WAS TO DOCUMENT AND RECOGNIZE EMPLOYEES WHO CONSISTENTLY  
10 WORKED IN ARDUOUS POSITIONS WITHOUT SUFFERING LOST TIME  
11 INJURIES. WE PUBLICLY RECOGNIZED OUR EMPLOYEES IN THE FIELD AT  
12 SEVERAL DIFFERENT CEREMONIES. MR. WOLFE WAS PRESENT, AS A  
13 DEPUTY, TO SPEAK TO THE EMPLOYEES ABOUT THE IMPORTANCE OF  
14 SAFETY AND THEIR ROLE IN SUPPORTING THE MISSION OF THE  
15 DEPARTMENT. PRIOR TO THE CEREMONY STARTING, THERE WOULD BE  
16 COFFEE AND DOUGHNUTS AND THE LINE EMPLOYEES WOULD MINGLE A FEW  
17 MINUTES WHILE WE WERE SETTING UP AND I WOULD NOTICE MR. WOLFE  
18 MOVING AMONG THEM WITH EASE AND CONVERSING ABOUT ROUTINE,  
19 EVERYDAY CONCERNS AND I WAS IMPRESSED THAT HE CHOSE NOT TO  
20 CLING TO OTHERS WHO WORE SHIRT AND TIES AND LOOKED LIKE HIM  
21 BUT AMONG THE COMMON MAN. AT PUBLIC WORKS, WE REVIEW EVERY  
22 SINGLE VEHICLE ACCIDENT BY A COMMITTEE COMPRISED OF THE  
23 HIGHEST LEVEL FIELD SUPERVISOR. FREQUENTLY, THESE REVIEWS  
24 RESULT IN PREVENTABLE DESIGNATION WHERE THE COUNTY DRIVER MAY,



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1 AT TIMES, BE FOUND AND ISSUED PROGRESSIVE DISCIPLINE. ONCE IN  
2 AN APPEAL HEARING WHEN MR. WOLFE...

3

4 **SUP. MOLINA, CHAIR:** DO YOU WANT TO START SUMMARIZING, PLEASE.

5

6 **PAMELA MANNING:** YES, MA'AM. MR. WOLFE WAS PRESIDING AND I WAS  
7 PRESENT AND AN EMPLOYEE WAS APPALLED AT THE PREVENTABLE  
8 DECISION AND COULDN'T SEEM TO ACCEPT HIS WRONGDOING. MR. WOLFE  
9 ADDRESSED THE EMPLOYEE'S BRUISED EGO AND DIGNITY BY CONFESSING  
10 THAT HE HIMSELF HAD, IN FACT, MANY YEARS PRIOR, BEEN GIVEN A  
11 VEHICLE ACCIDENT AND DETERMINED IT TO BE PREVENTABLE. HE  
12 ASSURED THE OTHERWISE HIGH- PERFORMING EMPLOYEE THAT IT  
13 OBVIOUSLY WAS NOT THE END OF HIS CAREER. IT'S TRUE THAT MR.  
14 WOLFE'S CAREER WAS NOT STYMIED BUT ALLOWED TO FLOURISH...

15

16 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH. MISS DANIELS?

17

18 **BRENDA C. DANIELS:** GOOD AFTERNOON TO SUPERVISOR MOLINA, THE  
19 CHAIR.

20

21 **SUP. MOLINA, CHAIR:** GOOD AFTERNOON.

22

23 **BRENDA C. DANIELS:** AND THE MEMBERS OF THE BOARD AND TO ALL  
24 PRESENT HERE THIS AFTERNOON. I APPRECIATE AND THANK YOU FOR  
25 THIS OPPORTUNITY TO SPEAK TO THE QUALIFICATIONS OF DONALD



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1 WOLFE FOR THE ACTING DIRECTOR OF PUBLIC WORKS. I AM PRESENTLY  
2 THE OMBUDSMAN FOR THE DEPARTMENT OF PUBLIC WORKS AND HAVE BEEN  
3 IN POSITION SINCE SEPTEMBER. AND, SINCE THEN, I HAVE BEEN  
4 WORKING ONE-ON-ONE WITH DONALD WOLFE AND GETTING HIM TO  
5 REALIZE THE EXTENT, THE ARM REACH OF TITLE 7 IN THE  
6 ANTIDISCRIMINATION LAWS THAT HAVE BEEN PLACED UNDER SCRUTINY  
7 BY THINGS, BY CASES AT PUBLIC WORKS. WE REALIZE THAT WE ARE  
8 UNDER SCRUTINY AND WE HAVE CHALLENGED OURSELVES TO BE ABLE TO  
9 RISE TO THE OCCASION. NO, WE HAVE DONE-- WE ACKNOWLEDGE THE  
10 FACT THAT WE MAY NOT HAVE COMPLETELY ADHERED TO THE TERMS OF  
11 TITLE 7. WE ACKNOWLEDGE THAT. DONALD WOLFE ACKNOWLEDGES THAT  
12 AND IT TAKES INTEGRITY FOR A MAN TO SIT BEFORE YOU AND SAY, "I  
13 HAVE NOT COMPLETELY OVERSEEN THE DEPARTMENT AS MAYBE I SHOULD  
14 HAVE." BUT HE IS NOW READY TO FACE THAT CHALLENGE. HE REALIZES  
15 THE EXTENT OF TITLE 7. HE REALIZES HOW FAR DISCRIMINATION  
16 TOUCHES, HOW FAR DISCRIMINATION REACHES AND I AM HELPING HIM  
17 TO REALIZE THAT WOMEN AND MINORITIES SOMETIMES FEEL THAT THEY  
18 ARE NOT EQUAL AT PUBLIC WORKS. HE HAS COME TO REALIZE THAT  
19 MAYBE THE PUBLIC ALSO HAS THAT VIEW AND THAT MAYBE MEMBERS OF  
20 THE BOARD HAS THAT VIEW OF PUBLIC WORKS. HE IS NOW READY TO  
21 TAKE ON THE LEADERSHIP OF PUBLIC WORKS. HE IS INTERIM DIRECTOR  
22 AND, UNDER THAT TITLE, HE HAS PROCEEDED TO FORM THE WOMEN'S  
23 NETWORK SO WOMEN HAVE A VOICE AND THE FEAR FACTOR IS  
24 ALLEVIATED, THAT WOMEN CAN COME FORTH AND EXPRESS THEIR IDEAS,  
25 HOW THEY FEEL. THEY CAN BE EXPECTED TO BE PROMOTED AND THEY





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1 WILL NOT HARBOR 10 YEARS OF ABUSE AND LET IT COME FORTH 10  
2 YEARS LATER. DONALD WOLFE UNDERSTANDS THIS NOW. SO, AS THE  
3 WORDS IN YOUR VISION STATEMENT, THE COUNTY'S VISION STATEMENT,  
4 MY VISION STATEMENT, DONALD WOLFE'S VISION STATEMENT, HE IS  
5 NOW COMMITTED. HE IS COMMITTED AS INTERIM DIRECTOR. HE WILL BE  
6 COMMITTED AS ACTING DIRECTOR AND HE WILL CARRY THAT COMMITMENT  
7 INTO DIRECTORSHIP OF PUBLIC WORKS. I THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** MISS DANIELS, YOU ARE THE TITLE 7  
10 ADVOCATE?

11

12 **BRENDA C. DANIELS:** YES, I AM.

13

14 **SUP. MOLINA, CHAIR:** WHAT DOES THE TITLE 7 ADVOCATE DO?

15

16 **BRENDA C. DANIELS:** THE TITLE 7-- I PUT DOWN TITLE 7 ADVOCATE  
17 BECAUSE I WANTED TO GAIN YOUR ATTENTION IN KNOWING THAT WE-- I  
18 PROMOTE IMPARTIALITY AS THE TITLE 7 ADVOCATE, I PROMOTE  
19 ANTIDISCRIMINATION AS THE TITLE 7 ADVOCATE.

20

21 **SUP. MOLINA, CHAIR:** SO YOU'VE REVIEWED ALL OF THESE  
22 ALLEGATIONS, YOU KNOW OF THEM?

23

24 **BRENDA C. DANIELS:** I HAVE REVIEWED THE ALLEGATIONS THAT WERE  
25 PRESENTLY WE'RE FACED WITH, YES.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** AND IS THIS THE SAME STANDARD THAT IS  
3 APPLIED IN ALL CASES, THE ONE THAT YOU'RE USING NOW?

4

5 **BRENDA C. DANIELS:** WE HAVE-- PUBLIC WORKS REALIZES THAT WE  
6 HAVE NOT ADHERED COMPLETELY TO THE STANDARDS OF TITLE 7. BUT  
7 WE ARE POISED...

8

9 **SUP. MOLINA, CHAIR:** BUT ISN'T THAT YOUR RESPONSIBILITY, TO  
10 ADHERE TO THOSE STANDARDS?

11

12 **BRENDA C. DANIELS:** IT IS NOW, SUPERVISOR, MY RESPONSIBILITY.

13

14 **SUP. MOLINA, CHAIR:** BUT IT WAS NOT BEFOREHAND?

15

16 **BRENDA C. DANIELS:** IT WAS NOT-- I DID NOT KNOW EVERYTHING THAT  
17 WAS HAPPENING AT PUBLIC WORKS. I AM NOW, BY REPORTING DIRECTLY  
18 TO DONALD WOLFE, BY DONALD WOLFE PUTTING OUT A MEMO TO ALL THE  
19 EMPLOYEES THAT THEY ARE SUPPOSED TO BRING EVERYTHING TO ME.  
20 AND THEN I CAN WORK WITH THEM.

21

22 **SUP. MOLINA, CHAIR:** BUT AS A TITLE 7 ADVOCATE, I'M JUST  
23 WONDERING ABOUT THE STANDARD THAT YOU ARE UTILIZING NOW.

24

25 **BRENDA C. DANIELS:** IT WASN'T JUST...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** TITLE 7 JUST DIDN'T HAPPEN LAST WEEK OR  
3 TWO MONTHS AGO.

4

5 **BRENDA C. DANIELS:** NO, IT DIDN'T, IT'S A 40-YEAR STANDARD. IT  
6 IS. IT'S THE CIVIL RIGHTS CODE. AND WHAT WE HAVE NOW  
7 CONSTRUCTED IN PUBLIC WORKS IS THAT EVERYTHING WILL COME  
8 THROUGH ME AND THEN GO TO DONALD WOLFE.

9

10 **SUP. MOLINA, CHAIR:** AND WHAT ABOUT ANYONE WHO HAS VIOLATED IT  
11 IN THE PAST? WILL YOU USE THE SAME STANDARD OF APPLICATION?

12

13 **BRENDA C. DANIELS:** FOR THE VIOLATIONS OF THE PAST?

14

15 **SUP. MOLINA, CHAIR:** SURE.

16

17 **BRENDA C. DANIELS:** SUPERVISOR, THE PAST, AS PART OF MY SPEECH,  
18 IS KIND OF HISTORY. WE CAN USE WHAT WE HAVE DONE...

19

20 **SUP. MOLINA, CHAIR:** HOW FAR DOES THE PAST GO FOR YOU?

21

22 **BRENDA C. DANIELS:** JUST THREE YEARS. THREE YEARS. WE CAN USE  
23 WHAT WE HAVE LEARNED BY NOT COMPLETELY ADHERING TO, NOT  
24 COMPLETELY LETTING EVERYBODY BE HEARD, NOT LISTENING TO



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 PEOPLE, WE CAN USE THAT TO BUILD THAT FUTURE AND DONALD WOLFE  
2 IS COMMITTED TO THAT.

3

4 **SUP. MOLINA, CHAIR:** I UNDERSTAND. IN YOUR POSITION AS  
5 OMBUDSMAN, ARE YOU AN ENFORCER AS WELL, OR JUST A REVIEWER OF  
6 THESE THINGS?

7

8 **BRENDA C. DANIELS:** I SEE MYSELF AS ALSO THE ENFORCER AND I'VE  
9 JUST BECOME AN OMBUDSMAN AS OF OCTOBER.

10

11 **SUP. BURKE:** MADAM CHAIR, CAN WE FIND OUT WHO HAD THE POSITION  
12 BEFORE?

13

14 **BRENDA C. DANIELS:** THERE WAS NO OMBUDSMAN BEFORE.

15

16 **SUP. BURKE:** THERE WAS NONE BEFORE?

17

18 **BRENDA C. DANIELS:** NO. IT'S A NEW POSITION.

19

20 **SUP. YAROSLAVSKY:** WHAT WAS YOUR JOB BEFORE YOU HAD THIS JOB?

21

22 **BRENDA C. DANIELS:** I'M DIVERSITY COORDINATOR IN E.E.O.  
23 COMPLIANCE OFFICER THAT DID NOT ALWAYS COME TO ME. WHAT WE  
24 HAVE DONE AS WE HAVE...

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** BUT AS AN E.E.O. OFFICER...

2

3    **SUP. YAROSLAVSKY:** WELL, LET HER FINISH. I WANT TO HEAR HER  
4    ANSWER. GO AHEAD AND FINISH YOUR ANSWER. E.E.O., PLEASE  
5    CONTINUE.

6

7    **BRENDA C. DANIELS:** E.E.O. COMPLIANCE OFFICER BUT ALL  
8    COMPLAINTS DID NOT COME THROUGH ME.

9

10   **SUP. YAROSLAVSKY:** WHY WAS THAT?

11

12   **BRENDA C. DANIELS:** IT WAS THE SYSTEM.

13

14   **SUP. YAROSLAVSKY:** PARDON?

15

16   **BRENDA C. DANIELS:** THE SYSTEM DID NOT ALLOW. SOME OF THEM WENT  
17   THROUGH ADVOCACY.

18

19   **SUP. YAROSLAVSKY:** SO WHEN SOMEBODY HAD A COMPLAINT, THEY  
20   BYPASSED YOU?

21

22   **BRENDA C. DANIELS:** SOMETIMES THEY DID. I DID NOT KNOW OF ALL  
23   COMPLAINTS. WE HAVE REVISED THAT. ALL COMPLAINTS NOW COME  
24   THROUGH ME. AND THIS HAS COME UNDER DONALD WOLFE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. BURKE:** WHEN YOU WERE DIVERSITY OFFICER, WAS YOUR...

2

3    **BRENDA C. DANIELS:** I'M STILL DIVERSITY.

4

5    **SUP. MOLINA, CHAIR:** YOU'RE STILL DIVERSITY OFFICER. WHO DID  
6    THE COMPLAINTS GO TO? YOU SAY THEY DIDN'T COME TO YOU?

7

8    **BRENDA C. DANIELS:** I SAID ALL COMPLAINTS DID NOT COME THROUGH  
9    ME.

10

11    **SUP. BURKE:** WHO DID THEY GO THROUGH?

12

13    **SUP. MOLINA, CHAIR:** WHICH ONES CAME TO YOU AND WHICH ONES WENT  
14    TO SOMEONE ELSE AND WHO DID THEY GO TO?

15

16    **BRENDA C. DANIELS:** SOMETIME COMPLAINTS WENT THROUGH ADVOCACY  
17    AND THEY WERE HANDLED BY ADVOCACY. SOMETIMES COMPLAINTS WENT  
18    TO MANAGEMENT THAT I KNEW NOTHING OF.

19

20    **SUP. BURKE:** WELL, WHAT WAS THE PROCESS? IF THEY WENT TO  
21    ADVOCACY AND THEY WERE-- THERE WAS A DETERMINATION MADE, I  
22    ASSUME, TO EITHER SUSTAIN OR DENY THEM.

23

24    **BRENDA C. DANIELS:** TRUE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. BURKE:** AND THOSE THAT WERE SUSTAINED, WHAT HAPPENED? WERE  
2   ANY SUSTAINED?

3

4   **BRENDA C. DANIELS:** THE COMPLAINTS THAT DID NOT COME TO ME,  
5   UNLESS SOMEONE FROM THE OFFICE OF AFFIRMATIVE ACTION  
6   COMPLIANCE INFORMED ME, I KNEW NOTHING ABOUT BUT THAT SYSTEM  
7   HAS BEEN CORRECTED. ALL COMPLAINTS NOW COME THROUGH ME.

8

9   **SUP. BURKE:** SINCE SEPTEMBER, HAVE YOU RECEIVED ANY COMPLAINTS?

10

11   **BRENDA C. DANIELS:** I'M WORKING ON COMPLAINTS, YES.

12

13   **SUP. BURKE:** HOW MANY COMPLAINTS HAVE YOU RECEIVED?

14

15   **BRENDA C. DANIELS:** SINCE SEPTEMBER, WE HAVE HAD THREE  
16   COMPLAINTS.

17

18   **SUP. BURKE:** DID THEY RELATE TO-- WHAT KIND OF DISCRIMINATION  
19   OR WHAT KIND OF ISSUES DID THEY RELATE TO?

20

21   **BRENDA C. DANIELS:** NATIONAL ORIGIN DISCRIMINATION,  
22   PROMOTABILITY DISCRIMINATION, WHAT WAS THE OTHER ONE? IT WAS  
23   KEVIN LORRING. I'M SORRY. I KNOW THE NAME. WORKERS '  
24   COMPENSATION.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** BUT I NEED TO ASK YOU AGAIN, WOULD YOU  
2   HOLD THAT SAME STANDARD ON ANY OTHER COMPLAINT? IF THERE IS  
3   SOMEONE WHO IS CONCLUDED, FROM YOUR POINT OF VIEW, TO HAVE  
4   DISCRIMINATED BY NATIONAL ORIGIN OR OF GENDER, YOU WOULD HOLD  
5   THAT SAME STANDARD AS YOU ARE HOLDING TODAY?

6

7   **BRENDA C. DANIELS:** YES, I WOULD.

8

9   **SUP. MOLINA, CHAIR:** SO IF IT HAPPENED IN THE PAST, YOUR PAST,  
10   IT ISN'T A SUSTAINABLE ACTION? IS THAT WHAT YOU'RE SAYING TO  
11   ME?

12

13   **BRENDA C. DANIELS:** I'M SAYING IF SOMEONE REAPPLIES THAT  
14   COMPLAINT, IF I GET THAT COMPLAINT BACK ACROSS MY DESK...

15

16   **SUP. MOLINA, CHAIR:** THAT'S NOT WHAT I'M ASKING YOU. I'M ASKING  
17   YOU RIGHT NOW, IN THE COMPLAINTS, THE THREE THAT YOU ARE  
18   REVIEWING, IF THERE IS A SUSTAINABLE ACTION, WOULD YOU USE THE  
19   SAME STANDARD?

20

21   **BRENDA C. DANIELS:** I WOULD USE THE SAME STANDARD.

22

23   **SUP. MOLINA, CHAIR:** WHICH IS TO FORGIVE AND MAYBE-- IS THAT  
24   WHAT YOU'RE SAYING?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **BRENDA C. DANIELS:** NO. I FEEL THAT THERE-- IF SOMEONE HAS DONE  
2   A WRONG, WHETHER IT'S-- IF MANAGEMENT HAS DONE SOMETHING THAT  
3   NEEDS TO BE ADDRESSED, WE ADDRESS IT.

4

5   **SUP. MOLINA, CHAIR:** AND HOW WOULD YOU ADDRESS IT? WHAT  
6   STANDARD WOULD YOU USE?

7

8   **BRENDA C. DANIELS:** WELL, WE HOLD MANAGEMENT AND, UNDER THE  
9   STANDARDS, WE WOULD HOLD MANAGEMENT ACCOUNTABLE. MANAGEMENT,  
10   WOULD EITHER-- IF THERE'S A SUSPENSION INVOLVED, MANAGEMENT  
11   CAN BE SUSPENDED. IF THERE IS...

12

13   **SUP. MOLINA, CHAIR:** SO I'M ASKING YOU, THAT'S WHY I'M SAYING.  
14   THIS IS THE STANDARD YOU'RE USING ON DON WOLFE. IS THAT THE  
15   SAME STANDARD YOU WOULD USE ON YOUR SUSTAINING ANY OF THE  
16   OTHERS?

17

18   **BRENDA C. DANIELS:** IF YOU'RE SAYING THAT-- AND, SEE, I KNOW  
19   WE'VE GONE THROUGH THIS FOR A MINUTE HERE. IF YOU'RE SAYING  
20   THAT, IF SOMEONE IS ACCOUNTABLE FOR AN ACTION AND IF I WILL  
21   HOLD THEM ACCOUNTABLE, YES, I WILL.

22

23   **SUP. MOLINA, CHAIR:** TO THE SAME STANDARD THAT YOU'RE HOLDING  
24   DON CONRAD?

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **BRENDA C. DANIELS:** TO THE SAME STANDARD I AM HOLDING DON  
2   WOLFE. IF DON WOLFE CREATED, IF DON WOLFE DID SOMETHING WRONG,  
3   DON WOLFE WOULD GET REPORTED, ALSO.

4

5   **SUP. MOLINA, CHAIR:** THAT'S NOT [LAUGHS]. WE'RE GOING IN  
6   CIRCLES.

7

8   **BRENDA C. DANIELS:** YES, WE ARE.

9

10   **SUP. MOLINA, CHAIR:** ALL RIGHT, MISS DANIELS.

11

12   **SUP. ANTONOVICH:** LET ME ASK YOU A QUESTION. WHO CREATED THE  
13   OFFICE OF OMBUDSMAN?

14

15   **BRENDA C. DANIELS:** IT CAME OUT OF OUR CORRECTIVE ACTION PLAN  
16   THAT WE NEEDED-- WE REALIZED THAT WE NEEDED AND THERE WAS THE  
17   CORRECTIVE ACTION PLAN WAS DEVISED-- COLLABORATED WITH THE  
18   OFFICE OF AFFIRMATIVE ACTION AND THE DEPARTMENT OF PUBLIC  
19   WORKS.

20

21   **SUP. ANTONOVICH:** WHEN WAS THAT?

22

23   **BRENDA C. DANIELS:** IT CAME INTO EFFECT IN OCTOBER.

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** OCTOBER. AND WHO ESTABLISHED THE DEPARTMENT'S  
2    WOMEN'S COUNCIL?

3

4    **BRENDA C. DANIELS:** THAT STARTED WITH PAST CHAIR-- NOT CHAIR.  
5    WHAT WAS HE?

6

7    **SUP. ANTONOVICH:** ABOUT TWO YEARS?

8

9    **BRENDA C. DANIELS:** PAST DIRECTOR. IT STARTED-- WE HAD OUR  
10    FIRST MEETING AND OUR PAST DIRECTOR, JIM NOYES, AS HE WAS  
11    ABOUT TO RETIRE AND DON WOLFE HAS KEPT THAT COUNCIL GOING.  
12    WITH THE COUNCIL MEETS REGULARLY, WE ARE INVOLVED IN  
13    INTERACTIVE AND ALL MEMBERS OF STAFF, WOMEN, TO FIND OUT WHAT  
14    THEIR ISSUES REALLY ARE, SO WE DO NOT HAVE-- WE CAN ALLEVIATE  
15    FEAR IN WOMEN AS TO PROMOTING ABUSE IN THE SYSTEM.

16

17    **SUP. ANTONOVICH:** WHO MANDATED THE SEXUAL HARASSMENT PREVENTION  
18    TRAINING FOR ALL OF THE DEPARTMENT'S MANAGERS?

19

20    **BRENDA C. DANIELS:** I DID.

21

22    **SUP. ANTONOVICH:** YOU DID? AND THAT WAS IN OCTOBER?

23

24    **BRENDA C. DANIELS:** YES. IT'S PART OF OUR CORRECTIVE ACTION  
25    PLAN.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** AND WHO REQUESTED THAT THE OFFICE OF  
3 AFFIRMATIVE ACTION COMPLIANCE CONDUCT A DEPARTMENT-WIDE  
4 CULTURAL ASSESSMENT OF PUBLIC WORKS?

5

6 **BRENDA C. DANIELS:** I DID.

7

8 **SUP. ANTONOVICH:** AND THAT WAS IN OCTOBER?

9

10 **BRENDA C. DANIELS:** YES. IT CAME WITH THE CORRECTIVE ACTION  
11 PLAN.

12

13 **SUP. ANTONOVICH:** THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** SO RIGHT NOW, IF SOMEBODY FILES A SEXUAL  
16 HARASSMENT SUIT, THEY GO TO YOU?

17

18 **BRENDA C. DANIELS:** YES, THEY WOULD.

19

20 **SUP. MOLINA, CHAIR:** AND DO YOU UNDERSTAND THE RESPONSIBILITIES  
21 UNDER SEXUAL HARASSMENT?

22

23 **BRENDA C. DANIELS:** YES, I DO.

24

25 **SUP. MOLINA, CHAIR:** YOU DO.



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **BRENDA C. DANIELS:** YES, I DO.

3

4 **SUP. MOLINA, CHAIR:** AND SO, IF SOMEONE IS ACCUSED AND FOUND  
5 GUILTY OF SEXUAL HARASSMENT, WHAT IS THE STANDARD THAT YOU  
6 WOULD IMPLEMENT?

7

8 **BRENDA C. DANIELS:** IF THEY ARE FOUND-- I THINK THE STANDARD  
9 THAT WE HAVE JUST USED, IN OUR MOST RECENT SEXUAL HARASSMENT  
10 SUIT WOULD STILL BE USED FOR ANYBODY ELSE WHO WAS FOUND GUILTY  
11 OF SEXUAL HARASSMENT.

12

13 **SUP. MOLINA, CHAIR:** SO WHAT WOULD THAT BE?

14

15 **BRENDA C. DANIELS:** WE WOULD INVESTIGATE, OF COURSE...

16

17 **SUP. MOLINA, CHAIR:** NO, NO. AFTER THE INVESTIGATION, AFTER THE  
18 CONCLUSION, WHAT IS THE STANDARD THAT YOU WOULD USE?

19

20 **BRENDA C. DANIELS:** WE WOULD DISCHARGE.

21

22 **SUP. MOLINA, CHAIR:** YOU WOULD DISCHARGE?

23

24 **BRENDA C. DANIELS:** WE WOULD DISCHARGE.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. MOLINA, CHAIR:** THANK YOU, MISS DANIELS. MR. RICO, ALSO IF  
2   IDA LEON RAMOS WOULD JOIN US, AS WELL AS ANDY LIPKIS, PLEASE.  
3   THANK YOU.

4

5   **RUDY RICO:** GOOD AFTERNOON, CHAIRPERSON MOLINA AND THE REST OF  
6   THE BOARD. I WAS A 38-YEAR COUNTY EMPLOYEE FOR THE DEPARTMENT  
7   OF PUBLIC WORKS. I RETIRED A COUPLE YEARS AGO BUT IT HAPPENED  
8   TO BE THAT, FOR OUT OF THOSE 38 YEARS, 35 YEARS, I WAS AN  
9   ADVOCATE FOR THE RANK AND FILE EMPLOYEES. SO, JUST BECAUSE I  
10   RETIRED, THEY STILL KEPT CALLING ME. AND, OVER THE YEARS, I'VE  
11   HELPED THE DEPARTMENT, I'VE HELPED UNIONS, I'VE HELPED  
12   EMPLOYEES, BUT MOSTLY I DEAL WITH THE RANK AND FILE EMPLOYEES.  
13   WE DID HAVE A PROBLEM OF REPORTING COMPLAINTS. IT WAS THE  
14   CULTURE OF THE DEPARTMENT, IF A MAN OR A WOMAN WOULD COMPLAIN  
15   ABOUT CONTRACTING OUT, DISCRIMINATION, SEXUAL HARASSMENT,  
16   WHATEVER THE CASE, 95% OF THE TIME, THEY WOULD BE RETALIATED  
17   AGAINST. I AM NOW, AT THIS DATE, STILL DEALING WITH WOMEN AND  
18   MEN THAT ARE AFRAID TO MAKE A COMPLAINT BECAUSE OF THE  
19   RETALIATION ASPECT. THAT'S BEEN THE CULTURE OF THE DEPARTMENT  
20   FOR A LONG TIME. THE LAST COUPLE OF YEARS, WE HAVE BEEN MAKING  
21   PROGRESS BECAUSE I'VE BEEN DEALING DIRECTLY WITH MR. DON  
22   WOLFE. I'VE BEEN DEALING WITH DON WOLFE FOR OVER-- WELL OVER  
23   TWO YEARS ON THESE PROBLEMS BUT HE WASN'T THE ACTING DIRECTOR  
24   THEN, YOU KNOW, HE WOULD TAKE ORDERS FROM HIS BOSSES. BUT HE  
25   HAS ALWAYS LISTENED, ALWAYS TOLD ME THE TRUTH, HE WOULD ALWAYS





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 INVESTIGATE AND ANSWER AND I'VE DEALT WITH EVERYBODY IN  
2 EXECUTIVE MANAGEMENT WITH THE DEPARTMENT, I'VE DEALT WITH THE-  
3 - WELL, I'VE BEEN THERE 38 YEARS. I'VE DEALT WITH ALL OF THEM,  
4 THE ONES THAT ARE UP ON THE TWELFTH FLOOR NOW, THE ONES THAT  
5 ARE DIVISION HEADS AND ALL THIS. SO I FOUND DON WOLFE TO BE  
6 VERY APPROACHABLE, HE WOULDN'T-- WE CLASHED ONCE IN A WHILE,  
7 YOU KNOW, I WASN'T ALWAYS RIGHT, HE WASN'T ALWAYS RIGHT BUT I  
8 FIND THAT IT WOULD BE A MISTAKE, IN MY OPINION, AND I ALSO  
9 WANT TO STATE THAT I'M HERE TODAY ON BEHALF OF MANY RANK AND  
10 FILE EMPLOYEES. I'VE RECEIVED MANY, MANY PHONE CALLS FROM  
11 EMPLOYEES FOR ME TO APPEAR HERE TODAY AND SPEAK ON HIS BEHALF  
12 BECAUSE, MANY YEARS AGO, THE EMPLOYEES LOST THE TRUST AND THE  
13 CONFIDENCE OF PUBLIC WORKS ADMINISTRATION. WE ARE NOW IN THE  
14 PROCESS-- AND, WHEN I SAY "WE", THE RANK AND FILE EMPLOYEES,  
15 ARE NOW IN THE PROCESS OF REGAINING THIS TRUST AND CONFIDENCE  
16 WITH OUR ADMINISTRATION. I THINK IT WOULD BE A GREAT MISTAKE  
17 TO CHANGE HORSES IN THE MIDDLE OF THE STREAM AND START ALL  
18 OVER WITH SOMEONE NEW. AND, LIKE I SAID, I'VE DEALT WITH  
19 EVERYBODY ON THE TWELFTH FLOOR, ALL THE EXECUTIVE DIRECTORS,  
20 DIVISION HEADS AND FIELD SUPERINTENDENTS, EVERYONE, AND I FIND  
21 MR. WOLFE TO BE THE BEST CANDIDATE.

22  
23 **SUP. MOLINA, CHAIR:** THANK YOU, MR. RICO. NEXT...



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. ANTONOVICH:** LET ME ASK YOU A QUESTION. WHO DO YOU THINK  
2   WOULD DO A BETTER JOB IN ENSURING THAT YOU HAD A LEVEL PLAYING  
3   WORKPLACE WITH OPPORTUNITIES FOR EVERYONE?

4

5   **RUDY RICO:** MR. DON WOLFE.

6

7   **SUP. ANTONOVICH:** AND THAT'S BECAUSE YOU HAD BEEN THE EMPLOYEE  
8   REPRESENTATIVE IN THE PAST AND NOW EX-OFFICIO NOW AND, SEEING  
9   THE ENVIRONMENT, THE WORK ENVIRONMENT CHANGE, OR...

10

11   **RUDY RICO:** YES, I'VE BEEN WORKING CLOSELY WITH THE DEPARTMENT  
12   AT THE REQUEST OF MANAGEMENT, EVEN AFTER I RETIRED. YOU KNOW,  
13   "LET'S WORK ON THESE PROBLEMS, RUDY," AND HE'S REALLY TRYING  
14   TO REFORM THE DEPARTMENT. I'M NOT SAYING THAT THE OTHER TWO--  
15   OR THE OTHER CANDIDATES WOULDN'T BUT I'VE DEALT WITH THEM ALL  
16   AND, FOR YEARS, WOLFE HAS BEEN REAL RECEPTIVE TO THE PROBLEMS  
17   OF THE EMPLOYEES.

18

19   **SUP. ANTONOVICH:** THANK YOU.

20

21   **SUP. MOLINA, CHAIR:** MR. RICO, DO YOU REMEMBER THE FIRST LETTER  
22   YOU SENT ME?

23

24   **RUDY RICO:** THE FIRST-- I'M SORRY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. MOLINA, CHAIR:** I WAS HERE TWO WEEKS. DO YOU REMEMBER THE  
2    FIRST LETTER YOU SENT ME?

3

4    **RUDY RICO:** I'M SORRY. I DON'T RECALL. DO YOU?

5

6    **SUP. MOLINA, CHAIR:** OH, ABSOLUTELY. REMEMBER, I SENT OUT THE  
7    DISTRICT ATTORNEY TO FIND OUT IF THEY WERE PRIVATELY PAINTING  
8    HIS HOME?

9

10   **RUDY RICO:** OH, YES.

11

12   **SUP. MOLINA, CHAIR:** OH, YES.

13

14   **RUDY RICO:** YES, NOW I REMEMBER.

15

16   **SUP. MOLINA, CHAIR:** NOW YOU REMEMBER. THANK YOU. MISS RAMOS.

17

18   **IDA LEON RAMOS:** THANK YOU. MADAM CHAIR MOLINA, HONORABLE  
19   MEMBERS OF THE BOARD, MY NAME IS IDA LEON RAMOS. I'M A RETIREE  
20   OF LOS ANGELES COUNTY. I SERVED 30 YEARS OF MY 36 AND A HALF  
21   YEAR CAREER IN PROGRESSIVELY RESPONSIBLE HUMAN RESOURCES  
22   POSITIONS IN THE DEPARTMENTS OF HEALTH SERVICES, THE OFFICE OF  
23   THE DISTRICT ATTORNEY AND THE DEPARTMENT OF PUBLIC WORKS. I  
24   SERVED AS THE CHIEF OF HUMAN RESOURCES ON PUBLIC AFFAIRS,  
25   PUBLIC WORKS FROM 1994 THROUGH MARCH OF 2004. I AM VERY WELL



**The Meeting Transcript of  
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1 ACQUAINTED WITH THE THREE CANDIDATES YOU ARE CONSIDERING TODAY  
2 FOR THE POSITION OF ROAD COMMISSIONER, ACTING DIRECTOR OF  
3 PUBLIC WORKS. EACH ARE HIGHLY RESPECTED, HIGHLY QUALIFIED,  
4 KNOWLEDGEABLE ENGINEERS WITH STRONG LEADERSHIP QUALITIES AND  
5 ADMIRABLE MANAGEMENT SKILLS. I AM HERE TODAY TO GIVE SPECIFIC  
6 SUPPORT TO THE DEPARTMENT'S CURRENT INTERIM DIRECTOR, MR.  
7 DONALD L. WOLFE. DURING MY TENURE WITH PUBLIC WORKS, I HAD THE  
8 OPPORTUNITY TO WORK CLOSELY WITH MR. WOLFE IN ALL ASPECTS OF  
9 OUR HUMAN RESOURCES PROGRAM. IN THE AREA OF RECRUITMENT AND  
10 SELECTION, I FOUND HIM TO BE COMMITTED TO HIRING THE BEST  
11 QUALIFIED CANDIDATES AND TO VIGOROUSLY SUPPORT MEANINGFUL  
12 OUTREACH PROGRAMS TO ENSURE THAT WE MAINTAIN A WORKFORCE AT  
13 ALL LEVELS OF THE ORGANIZATION THAT MIRRORS OUR COMMUNITY. AS  
14 OUR CHIEF DEPUTY, HE CHAMPIONED OUR DIVERSITY PROGRAM, NOT  
15 JUST FROM BEHIND HIS DESK BUT BY HIS PRESENCE AND  
16 PARTICIPATION AND HIS PERSONAL ENCOURAGEMENT TO THOSE OF US  
17 RESPONSIBLE FOR PROMOTING OUR MANTRA, "WE ARE MORE ALIKE THAN  
18 WE ARE DIFFERENT." IN SEEKING RESOLUTION TO DIFFICULT H.R.  
19 PROBLEMS, THROUGH BOTH INFORMAL AND FORMAL PROCESSES, I FOUND  
20 HIM TO BE VERY APPROACHABLE, A GOOD LISTENER, OPEN MINDED AND  
21 TO DEMONSTRATE RESPECT FOR ALL PARTIES INVOLVED. HIS DECISIONS  
22 WERE FAIR. ALWAYS COGNIZANT OF THE IMPACT HIS DECISIONS MADE  
23 ON INDIVIDUALS AND THE OPERATIONS OF THE DEPARTMENT, HE MADE  
24 GOOD BUSINESS DECISIONS BUT MY OBSERVATION AND BELIEF IS THAT,  
25 WHILE THEY WERE GOOD BOTTOM LINE DECISIONS, WHICH WAS FOREMOST



**The Meeting Transcript of  
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1 IN HIS MIND, HE FREQUENTLY MADE THOSE DECISIONS BECAUSE IT WAS  
2 THE RIGHT THING TO DO. I WAS THE SECOND, MAYBE THIRD, MY  
3 RECOLLECTION SERVES ME CORRECTLY, FEMALE TO ACHIEVE THE LEVEL  
4 OF DIVISION MANAGER IN PUBLIC WORKS. MR. WOLFE EARNED MY  
5 RESPECT, MY TRUST. HE CONSISTENTLY MADE ME FEEL VALUED AND  
6 RESPECTED. ORGANIZATIONS ARE NOT PERFECT. PEOPLE ARE NOT  
7 PERFECT. THE MANAGEMENT TEAM OF THE DEPARTMENT OF PUBLIC WORKS  
8 OR OF ANY ORGANIZATION IS NOT PERFECT. THE DEPARTMENT HAS  
9 RECENTLY SUFFERED SIGNIFICANT SETBACKS BUT, UNDER DON'S  
10 LEADERSHIP, IT HAS MADE GREAT STRIDES TOWARDS RESTORING ITS  
11 POSITIVE ENERGY, ITS SENSE OF PRIDE AND THE SPIRIT OF  
12 EXCELLENCE TO WHICH ITS WORKFORCE IS ACCUSTOMED. I ENCOURAGE  
13 YOU, HONORABLE BOARD, RESPECTFULLY URGE YOU TODAY AND WHEN YOU  
14 ARE FACED WITH MAKING A FINAL APPOINTMENT TO DIRECTOR, THAT  
15 YOU TAKE A LONG, HARD LOOK AT DONALD L. WOLFE. DON'T THROW THE  
16 BABY OUT WITH THE BATHWATER. THANK YOU.

17

18 **SUP. BURKE:** ANDY LIPKIS.

19

20 **ANDY LIPKIS:** THANK YOU. GOOD AFTERNOON. DID YOU WANT TO CALL  
21 OTHER PEOPLE ON DECK?

22

23 **SUP. BURKE:** NO. YOU'RE UP NEXT. I DON'T HAVE THE NAMES OF  
24 ANYONE ELSE. YOU'RE UP.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **ANDY LIPKIS:** THANK YOU FOR HOLDING THIS HEARING AND GIVING US  
2   THE OPPORTUNITY TO SPEAK. I AM HERE REPRESENTING TREE PEOPLE  
3   AND THE NONPROFIT ORGANIZATION AND THE 18,000 MEMBERS THAT  
4   LIVE IN ALL OF YOUR DISTRICTS. I'M HERE TO EXPRESS VERY STRONG  
5   SUPPORT FOR DON WOLFE. I'VE KNOWN HIM FOR ABOUT 15 YEARS AND  
6   HAVE DEVELOPED A STRONG PROFESSIONAL WORKING RELATIONSHIP AS  
7   WELL AS A FRIENDSHIP AND I'M HERE TO PUT IT ON WARM TERMS  
8   BECAUSE, BEFORE MEETING DON, I ACTUALLY EXPERIENCED A LOT OF  
9   HOSTILITY FROM EXECUTIVES FROM THE DEPARTMENT. DON REACHED  
10   OUT, WAS A LISTENER AND BUILT TRUST, NOT JUST WITH ME BUT WITH  
11   MULTIPLE COMMUNITY ORGANIZATIONS AND ENVIRONMENTAL  
12   ORGANIZATIONS. AS A RESULT OF THAT, HE HAS CHANGED THE CLIMATE  
13   OF DISTRUST, HOSTILITY THAT RESULTED IN LAWSUITS AGAINST THE  
14   COUNTY AND LOSS OF MONEY FOR THE COUNTY INTO A GREATER SENSE  
15   OF PARTNERSHIP WITH COMMUNITY ORGANIZATIONS AND ENVIRONMENTAL  
16   ORGANIZATIONS. HE EXHIBITED TREMENDOUS LEADERSHIP IN DOING  
17   THAT AND STEPPED OUT FROM THE CROWD. HE'S EMERGED AS A  
18   CRITICAL LEADER ON A STATEWIDE BASIS IN THE THREE LOCAL WATER  
19   CRISES THAT FACE OUR REGION: WATER SUPPLY, WATER QUALITY,  
20   FLOOD CONTROL. THROUGH DON'S PARTICIPATION IN MULTIPLE  
21   NETWORKS, WORKING AT THE GRASSROOTS, WORKING WITH PROFESSIONAL  
22   SOCIETIES, WORKING MULTI-JURISDICTIONALLY, THE COUNTY IS IN A  
23   STRONGER POSITION THAN EVER TO BE RECEIVING FUNDS FROM THE  
24   STATE, CRITICALLY NEEDED FUNDS, ESPECIALLY FROM FUNDS LIKE  
25   PROP 50, WHERE THE COUNTY STANDS TO GAIN LITERALLY HUNDREDS OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 MILLIONS OF DOLLARS THAT ARE AIMED AT SOUTHERN CALIFORNIA.  
2 THROUGH DON'S LEADERSHIP, THE COUNTY IS IN A STRONG POSITION.  
3 IF WE LOSE HIM, WE LOSE THAT OPPORTUNITY. FINALLY, THE KIND OF  
4 LEADERSHIP DON HAS EXHIBITED, I KNOW, AFFECTS THE MORALE OF  
5 THE STAFF THAT I HAVE TO WORK WITH THROUGHOUT PUBLIC WORKS.  
6 THEY SEE A SENSITIVE AND OPEN AND CARING AND AVAILABLE PERSON  
7 THERE. TO HAVE HIM BE THROWN OUT BECAUSE OF THESE CHARGES,  
8 WHICH I UNDERSTAND ARE UNFOUNDED BUT THAT'S NOT MY AREA, I  
9 THINK WOULD DEAL A SEVERE BLOW TO MORALE, TO SEE POTENTIALLY  
10 INCOMPETENCE SUBSTITUTED FOR COMPETENCE. I JUST, ON BEHALF OF  
11 THE COMMUNITY, I URGE YOU TO KEEP HIM IN PLACE AND SUPPORT THE  
12 LEADERSHIP AND THE QUALITIES THAT HE'S EXHIBITED. THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU. OKAY. THAT ITEM WILL BE  
15 CONTINUED. WE NOW HAVE PUBLIC COMMENT. IF I COULD ASK DAN  
16 OLEA, JOANN MORENCY AND EDWARD P. GUERRERO TO JOIN US, PLEASE.

17

18 **SUP. KNABE:** THAT ITEM WE JUST FINISHED, DON'T WE HAVE TO VOTE  
19 THE CLOSE THE PUBLIC HEARING?

20

21 **SUP. MOLINA, CHAIR:** NO. I WANT TO LEAVE THE PUBLIC HEARING  
22 OPEN. WE'RE GOING TO GO INTO CLOSED SESSION. I'D LIKE TO-- WE  
23 HAVE AN OPPORTUNITY TO CONTINUE THAT ITEM UNTIL THE 22ND. I'D  
24 LIKE TO CONTINUE IT UNTIL NEXT WEEK. NOT ALL THE PEOPLE HAVE  
25 TESTIFIED.





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** PARDON ME?

3

4 **SUP. MOLINA, CHAIR:** NOT ALL THE PEOPLE HAVE TESTIFIED.

5

6 **SUP. KNABE:** HOW DO WE KNOW THAT? I MEAN, WE HAD A PUBLIC  
7 HEARING TODAY.

8

9 **SUP. MOLINA, CHAIR:** BECAUSE I'M GOING TO CALL SOME PEOPLE.

10

11 **SUP. BURKE:** WHEN IS THE DEADLINE?

12

13 **SUP. MOLINA, CHAIR:** THE 22ND.

14

15 **SUP. KNABE:** WELL, THEN, I MEAN, ARE WE GOING TO CONTINUE-- I  
16 MEAN, THEN WE, AS A BOARD, THEN HAVE A RIGHT TO VOTE ON  
17 WHETHER WE'RE GOING TO CONTINUE IT OR NOT.

18

19 **SUP. MOLINA, CHAIR:** BUT, DON, WHAT I AM SAYING IS THAT I'D  
20 LIKE TO SEE THE PUBLIC HEARING CONTINUED SO THAT WE WOULD HAVE  
21 AN OPPORTUNITY TO CALL SOME OF THE PEOPLE IN THIS REPORT AND  
22 COME TO TESTIFY, IF NEED BE.

23



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** WELL, THEN, I MEAN, AND JUST FROM MY PERSPECTIVE,  
2   THEN I THINK YOU OUGHT TO GIVE US AN OPPORTUNITY TO DISCUSS  
3   THAT, THEN.

4

5   **SUP. MOLINA, CHAIR:** YOU CAN DISCUSS IT. THERE'S NOT A PROBLEM  
6   WITH THAT.

7

8   **SUP. KNABE:** OKAY. I MEAN, IS THERE CONCURRENCE WITH THE BOARD  
9   MEMBERS TO CONTINUE WITH IT?

10

11   **SUP. ANTONOVICH:** I THOUGHT WE HAD A-- MR. JANSSEN, I THOUGHT  
12   WE HAD TO MAKE A DECISION TODAY?

13

14   **SUP. MOLINA, CHAIR:** NO. I ASKED WITH THE LAWYERS...

15

16   **C.A.O. JANSSEN:** WE HAVE UNTIL THE 28TH OF JANUARY TO MAKE THE  
17   DECISION.

18

19   **SUP. KNABE:** WE HAVE UNTIL THE 28TH? IS THAT CORRECT? OKAY.  
20   THAT'S A DIFFERENT DATE, THEN.

21

22   **C.A.O. JANSSEN:** WE HAD TO GET THE PUBLIC HEARING HELD BECAUSE  
23   THERE'S A NOTICE REQUIREMENT. RIGHT?

24



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **SUP. ANTONOVICH:** WELL, THEN THE PUBLIC HEARING WAS TODAY AND  
2    THAT WAS THE...

3

4    **SUP. MOLINA, CHAIR:** BUT IT DOESN'T HAVE TO BE CLOSED TODAY.  
5    IT'S HELD BUT IT DOESN'T HAVE TO BE CLOSED.

6

7    **SUP. KNABE:** OH, WE DON'T HAVE TO RE-NOTICE IT, THEN. YOU CAN  
8    CONTINUE THE ITEM FOR ONE WEEK?

9

10   **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

11

12   **SUP. ANTONOVICH:** THEN WHY DID WE HAVE THE PUBLIC HEARING  
13   TODAY, THEN, IF IT WAS...

14

15   **SUP. MOLINA, CHAIR:** THERE WERE PEOPLE HERE THAT WANTED TO  
16   TESTIFY, MR. ANTONOVICH.

17

18   **SUP. ANTONOVICH:** NO, I UNDERSTAND...

19

20   **SUP. KNABE:** WE HAD IT BECAUSE WE HAD TO NOTICE IT.

21

22   **C.A.O. JANSSEN:** THERE IS NO PROBLEM.

23

24   **SUP. ANTONOVICH:** THERE'S NO PROBLEM.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1    **C.A.O. JANSSEN:** TIMING-WISE, THERE'S NO PROBLEM.

2

3    **SUP. ANTONOVICH:** WE HAD TO NOTICE IT BUT WE COULD HAVE NOTICED  
4    IT TODAY?

5

6    **C.A.O. JANSSEN:** YES.

7

8    **SUP. ANTONOVICH:** OR WE COULD HAVE NOTICED IT NEXT WEEK.

9

10   **SUP. MOLINA, CHAIR:** RIGHT.

11

12   **SUP. ANTONOVICH:** LAST MONTH, WHEN WE WERE TOLD ABOUT THE  
13   NOTICING, IT WAS MY UNDERSTANDING IT HAD TO BE NOTICED FOR THE  
14   FIRST TUESDAY IN JANUARY WHEN WE RETURNED.

15

16   **C.A.O. JANSSEN:** I KNEW THAT THE END OF JANUARY WAS THE  
17   DEADLINE. I DON'T REMEMBER THAT SPECIFIC FACT.

18

19   **RAY FORTNER, COUNSEL:** I THINK THE ISSUE WAS WE HAD TO NOTICE  
20   IT IMMEDIATELY IF WE WERE GOING TO HOLD THE PUBLIC HEARING ON  
21   JANUARY THE 4TH, THE NOTICE PERIOD IS SUCH THAT WE WERE VERY  
22   CLOSE TO NOT BEING ABLE TO NOTICE THE HEARING FOR JANUARY 4TH.

23

24   **SUP. ANTONOVICH:** BUT WE COULD HAVE NOTICED IT TODAY.

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1   **SUP. KNABE:** WE DON'T HAVE TO RE-NOTICE IT FOR THE NEXT WEEK,  
2   THEN?

3

4   **RAY FORTNER, COUNSEL:** WE DO NOT NEED TO RE-NOTICE IT. YOU CAN  
5   LEAVE IT OPEN AND CONTINUE IT.

6

7   **SUP. ANTONOVICH:** DIFFERENT DIALOGUE THAN WE HAD LAST MONTH.

8

9   **SUP. MOLINA, CHAIR:** ALL RIGHT. IS MR. OLEA HERE? ALL RIGHT.  
10   AND JOANN MORENCY, IS SHE STILL HERE? SHE'S NOT HERE. AND  
11   EDWARD GUERRERO. IS THAT CORRECT?

12

13   **EDWARD GUERRERO:** EDWARD GUERRERO.

14

15   **SUP. MOLINA, CHAIR:** YOU'RE MR. GUERRERO. ALL RIGHT. LET'S  
16   BEGIN WITH MR. OLEA, IF YOU WOULD, PLEASE.

17

18   **DAN OLEA:** YES, MA'AM, I'M READY TO GO, IF I COULD HAVE A DRINK  
19   OF YOUR WATER, PLEASE. THANK YOU MUCH. TOP OF THE MORNING TO  
20   EVERYBODY HERE. SHALOM. AND BONJOURNO, BUENOS DIAS AND HOWDY.  
21   MY NAME IS DAN OLEA. I'M AT YOUR SERVICE. HARKEN DISTINGUISH  
22   AND LEARNED PATRIOTIC CITIZENS DURING THIS FIRST TOWN HALL  
23   MEETING OF THE NEW YEAR. SALUTATIONS TO ALL OF YOU FIVE  
24   DISTINGUISHED AND LEARNED BOARD OF SUPERVISORS. YOUR  
25   ILLUSTRIOUS STAFF, SALUTATIONS TO THEM AND TO OUR FREE PRESS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 AND THE REMAINING AUDIENCE OF SPECTATORS. TO OUR HEAVENLY  
2 FATHER, I PRAY THAT OUR BRAVE TROOPS RETURN TO THEIR FAMILIES  
3 A.S.A.P. ALSO, THAT THE TSUNAMI SURVIVORS RECEIVE ASSISTANCE  
4 A.S.A.P. TO HELP THEM COPE WITH THEIR CATASTROPHIC DISASTER. I  
5 PRAY THAT OUR FATHER IN HEAVEN GRANT THE FIVE BOARD OF  
6 SUPERVISORS THE COURAGE AND THE WISDOM TO OVERSEE THEIR  
7 RESPECTIVE DEPARTMENTS AND THE WISDOM ALSO THAT IT BE DONE  
8 JUDICIOUSLY, THAT THEY MAY PROVIDE OUR CITIZENS WITH EFFICIENT  
9 AND EFFECTIVE SERVICES AND ELIMINATE ANY WASTEFUL OR  
10 CORRUPTIVE PRACTICES WHEN SUCH PRACTICES ARE DISCOVERED. AND  
11 WE PRAY ALSO THAT THE STATE-OF-THE-ART EQUIPMENT KEEPS COMING  
12 IN FOR ALL DEPARTMENTS, BAR NONE. I SOUGHT THE SCALES OF LADY  
13 JUSTICE BUT, TO MY CHAGRIN, I WAS STYMIED BY THE UGLY  
14 UNDERBELLY OF CORRUPTION IN OUR CRIMINAL JUSTICE SYSTEM. I  
15 HAVE THE UTMOST RESPECT FOR THE CRIMINAL JUSTICE SYSTEM. ITS  
16 MEMBERS ARE AKIN TO GUARDIAN ANGELS WHEN THEY PERFORM THEIR  
17 SOMETIMES ARDUOUS TASKS AND DUTIES. HOWEVER, ANGELS CAN ALSO  
18 BECOME FALLEN ANGELS WHEN MALFEASANCE BECOMES THEIR RULE  
19 INSTEAD OF THE RULE OF LAW. LAST YEAR, MY HOME WAS ENTERED  
20 INTO ILLEGALLY BY ANIMAL CONTROL EMPLOYEES AND THE LAPD OF  
21 BOYLE HEIGHTS DIVISION. MY FAMILY PETS WERE ABDUCTED UNDER THE  
22 COLOR OF AUTHORITY AND WITH TRUMPED UP CHARGES OF ANIMAL  
23 CURETY-- ANIMAL CRUELTY, EXCUSE ME, I WAS SUMMONED TO COURT.  
24 CONSEQUENTLY, THE OFFICE OF THE DISTRICT ATTORNEY, THE PUBLIC  
25 DEFENDER AND PROSECUTOR'S OFFICE AND A COMMISSIONER OF



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 DIVISION 141 AT L.A.X. AIRPORT HAVE CONSPIRED TO HARRASS ME  
2 AND WAGE A CAMPAIGN TO DENY ME MY CIVIL RIGHTS UNDER THE BILL  
3 OF RIGHTS GRANTED TO ME BY THE-- UNDER THE CONSTITUTION OF THE  
4 UNITED STATES OF AMERICA. ON OCTOBER THE 8TH, 2004, MY CASE  
5 NUMBER AT THE COURT, 3WLO1682 WAS DISMISSED IN THE INTERESTS  
6 OF JUSTICE.

7

8 **SUP. MOLINA, CHAIR:** DO YOU WANT TO SUMMARIZE, MR. OLEA?

9

10 **DAN OLEA:** YES, MA'AM, I'M RIGHT HERE AT THE END NOW. BUT I  
11 HAVE YET TO RECEIVE MY ANIMALS BACK TO MY CUSTODY. AND THAT'S  
12 IT. THAT'S EXACTLY WHAT HAPPENED. MY ANIMAL HAVEN'T YET  
13 RETURNED TO ME. THEY DISMISSED THE CASE BUT MY DOGS ARE STILL  
14 IN THE POUND.

15

16 **SUP. YAROSLAVSKY:** ARE THEY CITY OR COUNTY ANIMAL REGULATION  
17 OFFICERS?

18

19 **DAN OLEA:** THEY'RE IN THE CITY SO THEY'RE UNDER THE COUNTY OF  
20 LOS ANGELES, AREN'T THEY?

21

22 **SUP. YAROSLAVSKY:** NO, YOU'RE IN THE WRONG PLACE. YOU SHOULD GO  
23 TO THE CITY COUNCIL.

24

25 **DAN OLEA:** I SHOULD GO TO THE CITY COUNCIL?





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** YEAH. BECAUSE YOU SAID L.A.P.D. HAD  
3 RESPONDED AND THAT'S IN THE CITY OF LOS ANGELES AND THEY HAVE  
4 THEIR OWN ANIMAL REGULATION DEPARTMENT, SO YOU MAY HAVE COME  
5 TO THE WRONG PLACE.

6

7 **DAN OLEA:** OH, I SEE. I THOUGHT ON THE BROCHURE, YOU'RE LISTED  
8 IN THE ANIMAL CONTROL SERVICES.

9

10 **SUP. YAROSLAVSKY:** WE HAVE OUR OWN ANIMAL CONTROL DEPARTMENT  
11 FOR THE AREAS OUTSIDE OF LOS ANGELES.

12

13 **DAN OLEA:** IS THAT WHAT IT IS? I SEE. WHY DID THEY SEND ME ALL  
14 THE WAY TO L.A.X. AIRPORT, THEN? I'M IN THE CITY, IN YOUR  
15 JURISDICTION BUT YET THEY SENT ME OVER THERE?

16

17 **SUP. MOLINA, CHAIR:** THAT'S STILL THE CITY OF L.A.

18

19 **DAN OLEA:** IT'S THE CITY OF L.A. BUT IT'S NOT THE SAME POUND  
20 OVER THERE.

21

22 **SUP. YAROSLAVSKY:** I DON'T KNOW BUT YOU SHOULD TAKE...

23

24 **DAN OLEA:** IT CAN'T BE. HOW COULD IT BE? WITH THE PEOPLE THERE  
25 AND HERE, HOW COULD THEY BE OVER THERE IN L.A.X.?



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** WELL, YOU SHOULD TAKE UP YOUR CAUSE WITH THE  
3 CITY, BECAUSE THAT'S WHERE THE PROBLEM IS.

4

5 **DAN OLEA:** THAT'S WHERE THE PROBLEM IS. I SEE. WELL, OKAY. I'LL  
6 TAKE UP...

7

8 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. OLEA. NEXT WE HAVE  
9 MR. GUERRERO.

10

11 **EDWARD O. GUERRERO:** THANK YOU. I COME BEFORE YOU IN MY QUEST  
12 FOR JUSTICE AND TO ASK, CALL UPON THE DISTRICT ATTORNEY STEVE  
13 COOLEY TO PROSECUTE ALL IN ABUSE OF HIS/HER DUTIES AS HE  
14 STATED HE WOULD ON T.V. MY NAME IS EDWARD PAUL GUERRERO. I AM  
15 A DISABLED PERSON. I AM A VICTIM OF MALICIOUS PROSECUTION AND  
16 OF POLICE BRUTALITY. I'VE BEEN HOSPITALIZED THREE TIMES WITH  
17 SEVERE INJURIES FROM CONTACT WITH THE BURBANK POLICE OFFICERS  
18 AND ITS CHIEF. ON MARCH 30TH, 2004, OFFICER JOSEPH DEAN AND  
19 CHIEF HOPEFUL, UNDER COLOR OF LAW, REMOVED ME FROM A COUNCIL  
20 MEETING. OFFICER JOE DEAN FORCED ME TO THE EDGE OF SOME STEPS  
21 AT THE CITY HALL AND DID NOT TELL ME. AS I ATTEMPTED TO LEAVE,  
22 I TURNED AROUND AND DOWN I FELL. I FELL DOWN THE STEPS. THE  
23 OFFICERS LAUGHED AT ME BEFORE NEEDING TO CALL EMERGENCY  
24 MEDICAL AND HOSPITALIZED. ON OR ABOUT APRIL 6TH, A WEEK LATER,  
25 I WAS ATTENDING A COUNCIL MEETING AND I WAS THREATENED PER



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CHIEF HOPEFUL, WHO TOLD THE PERSON NEXT TO ME-- WHO TOLD THE  
2 PERSON NEXT TO ME TO TELL ME, IF I STARTED LIKE I DID LAST  
3 WEEK, HE, CHIEF HOPEFUL, WOULD HAVE ME ARRESTED. ON MAY 4TH,  
4 AT A COUNCIL MEETING, I WAS LURED TO THE BACK OF THE ROOM AND  
5 ASSAULTED PER OFFICER JOE DEAN AND LATER CHIEF HOPEFUL, WHO  
6 KNEED ME IN THE GROIN AND BACK AND STOOD ON MY HANDCUFFS UNTIL  
7 MY HANDS TURNED BLUE, ACCORDING TO WITNESSES, AND ONE OFFICER  
8 GRABBED MY PRIVATE AND PULLED ON IT SEVERAL TIMES. I WAS  
9 LOCKED UP IN A CAR, IN A POLICE CAR, IN AN UNDERGROUND PARKING  
10 STRUCTURE FOR APPROXIMATELY 10 MINUTES. AT A JURY TRIAL, THESE  
11 OFFICERS DENIED THESE FACTS AND EVEN AFTER WITNESSES TESTIFIED  
12 SEEING THESE ACTS, NOTHING WAS DONE. ONE WITNESS WAS THE SON  
13 OF A POLICE OFFICER. I WAS TRIED AND CONVICTED OF DISTURBING  
14 THE DECORUM OF THE CITY COUNCIL MEETING AND RESISTING ARREST.  
15 I LATER DISCOVERED, VERY IMPORTANT, I LATER DISCOVERED THAT  
16 ONE OF THE JURORS WAS A D.A. FOR THE COURT DIVISION 2 IN  
17 GLENDALE. SHE WAS DISMISSED TWO DAYS LATER AFTER TAINTING THE  
18 JURY AND, ON DECEMBER 20TH OF 2004, THIS SAME JUROR WAS  
19 ALLOWED-- THIS SAME JUROR WAS ALLOWED TO REPRESENT HERSELF AS  
20 COUNSEL ON THE VERDICTS. IS THIS LEGAL? APPROXIMATELY 25 OUT  
21 OF 50 JURORS WERE FRIENDS OF THESE OFFICERS AND/OR POLICE  
22 DESCENDANTS. ON COUNTS 3, I WAS FOUND NOT GUILTY OF BATTERY ON  
23 A PEACE OFFICER. ON COUNT 4, I WAS FOUND NOT GUILTY OF  
24 INTERFERING WITH THE OFFICER'S DUTY. HOWEVER, THE COURT CLERK  
25 MINUTES SAY ONLY TWO COUNTS, NOT ONE, TWO, THREE AND FOUR AS



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 READ. ON THE 28TH OF JANUARY, AT THE GLENDALE COURTS DIVISION  
2 2, I WILL BE SENTENCED AND I FEAR FOR MY LIFE. IN THE PAST, I  
3 HAVE BEEN THREATENED BY THE BURBANK POLICE DEPARTMENT, I HAVE  
4 BEEN TOLD THAT I SHOULD GO OUT AND BUY A GUN. AND THAT THE  
5 NEXT TIME I SAW AN OFFICER, I SHOULD BLOW HIS F'ING BRAINS  
6 OUT. SOMETHING HAS TO BE DONE. I SUBMIT MY-- UNDER PENALTY OF  
7 PERJURY AND I'LL SIGN THIS FOR YOU.

8

9 **SUP. MOLINA, CHAIR:** ALL RIGHT. WELL, THAT'S NOT ADVICE THAT  
10 ANYBODY HERE IS GOING TO GIVE YOU, MR. GUERRERO BUT I WOULD  
11 SUGGEST THAT, IF YOU DO HAVE A COMPLAINT, THAT YOU FORMALLY  
12 FILE IT WITH US AND WE WILL TAKE THE APPROPRIATE ACTION.

13

14 **EDWARD O. GUERRERO:** THANK YOU VERY MUCH. GOOD DAY.

15

16 **SUP. MOLINA, CHAIR:** THOSE ARE ALL OF OUR PUBLIC COMMENTS. I  
17 WILL HAVE OUR EXECUTIVE OFFICER READ US INTO CLOSED SESSION.

18

19 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT  
20 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF  
21 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEMS  
22 CS-1 AND CS-2, CONFERENCES WITH LEGAL COUNSEL REGARDING  
23 EXISTING LITIGATION; ITEM CS-3, CONFERENCE WITH LEGAL COUNSEL  
24 REGARDING SIGNIFICANT EXPOSURE TO LITIGATION, ONE CASE; ITEM  
25 CS-4, CONSIDERATION OF CANDIDATES FOR APPOINTMENT TO THE



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 POSITION OF ROAD COMMISSIONER, ACTING DIRECTOR OF PUBLIC WORKS  
2 AND CONFERENCE WITH LABOR NEGOTIATOR MICHAEL J. HENRY,  
3 DIRECTOR OF PERSONNEL AND ITEM CS-5, CONSIDERATION OF  
4 CANDIDATES FOR APPOINTMENT TO THE POSITION OF DIRECTOR OF  
5 PARKS AND RECREATION AND CONFERENCE WITH LABOR NEGOTIATOR,  
6 MICHAEL J. HENRY, DIRECTOR OF PERSONNEL, AS INDICATED ON THE  
7 POSTED AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.

8

9

10

11

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25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1     **REPORT OF ACTION TAKEN IN CLOSED SESSION ON DECEMBER 14, 2004**

2

3

4

5     The Board of Supervisors met today in Closed Session. The  
6     following action is being reported:

7

8     CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

9     (Subdivision (a) of Government Code Section 54956.9) Los

10    Angeles Times v. Los Angeles County Board of Supervisors, Los

11    Angeles Superior Court Case No. BS 094 186

12

13    This lawsuit concerns allegations of Brown Act violations  
14    pertaining to the Board of Supervisors' Closed Sessions held  
15    on September 7, 2004 and September 13, 2004, under Item CS-2.

16

17    Action Taken:

18

19    The Board authorized Counsel to respond to the lawsuit. The  
20    Board further instructed Counsel to meet with counsel for the  
21    petitioners in an effort to discuss potential means to resolve  
22    the litigation. The vote of the Board of Supervisors was  
23    unanimous with Supervisor Knabe being absent.

24

25



**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

1 CS-5 PUBLIC EMPLOYMENT (Government Code Section 54957)  
2 Consideration of candidates for appointment to the position of  
3 Director of Parks and Recreation.

4

5 CONFERENCE WITH LABOR NEGOTIATORS (Government Code Section  
6 54957.6) Agency Representative: Michael J. Henry, Director of  
7 Personnel; Unrepresented Employee: Candidates for position of  
8 Director of Parks and Recreation.

9

10 Action Taken:

11

12 Pursuant to County Code Section 2.06.010, the Board waived the  
13 provisions of former Sections 2.06.020 through 2.06.030 and  
14 appointed Russ Guiney to the position of Director of Parks and  
15 Recreation, effective January 12, 2005, and instructed the  
16 Director of Personnel to negotiate an annual salary.

17

18 The Board also instructed the Director of Personnel to execute  
19 an at-will employment contract which is approved as to form by  
20 the County Counsel subsequent to approval of an annual salary  
21 for Russ Guiney by the Board of Supervisors.

22

23 The vote of the Board of Supervisors was unanimous with all  
24 Supervisors being present.

25





**The Meeting Transcript of  
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, January 4th, 2005, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 10th day of January, 2005.

\_\_\_\_\_(Signature on file)\_\_\_\_\_

JENNIFER A. HINES

CSR No. 6029/RPR/CRR